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London Stock Exchange chief discusses vital week ahead, Page 6

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**EUROPE'S BUSINESS NEWSPAPER** 

Monday October 10 1983

D 8523 B

#### **NEWS SUMMARY**

#### GENERAL

#### **Etendard** delivery to Iraq expected

The imminent delivery of five • BKLGIAN Government is put-French Super-Riendard advanced ting up BFr 937.5m (\$18m) to buy jet lighters to Iraq, for possible use out private steel marketing compa-in the Gulf war has increased ten-nies to give sales control to state

distance of Iranian forces. Iraq's Gulf terminals have been out of action since the start of the

Saudi arms deal

war. Page 20

Saudi Defence Minister Prince Sul-tan ibn Abdulaziz said his country is about to conclude a deal to buy arms from Spain. His talks with West German Chancellor Helmut Kohl this week are also likely to concern arms purchases.

#### McFarlane returns

U.S. special envoy Robert McFarlane returned to Beirut after long talks on Lebanon in Damascus with Syrian Foreign Minister Abdel-Harim Khaddam

Staff at the Damascus office of the Palestinian news agency Wafa have defected to rebels opposing PLO leader Yasser Arafat, it was announced. Soviet arms huild-up.

#### 'Lebanese defections' A major-general, 30 senior officers,

and 800 Lebenese army troops have deserted to join the Druze forces, it was claimed in Damascus. Page 2

#### Obote's appeal

Ugandan President Milton Obote orged his predecessors Yusufu Lule and Godfrey Binaise, both now living in London, to return home, saying they were free to express their

#### Basques for trial

Nine Basques accused of attacking an army barracks, whose release has been sought by guerrillas in exchange for a kidnapped army cap-tain, will be tried by court martial on October 25.

#### Soviet scientist auits

Soviet scientist Evgeni Novikov has left Japan, where he was attending an international congress, for the U.S., where he has been granted po-

#### Zia in talks

President Zia ul-Haq of Pakistan to-day opens talks with the outlawed Jamiat religious party, covering topics including the end of martial law and the holding of elections. Page 6

#### Second Chile quake Northern Chile was struck by its second earthquake in five days.

Buildings in the city of Copiano Mass wedding

Pope John Paul married 38 couples

#### Piggott's victory

French colt Esprit du Nord, ridden by English jockey Lester Piggott, was the DM 400,000 (\$150,000) winner of the Preis von Europa horse race at Cologne. American-owned Treizième, ridden by Gerard Dub-rouecq, was the FFr 500,000 (\$62,500) winner of the Grand Criterium at Longchamp, Paris.

#### Briefly . . .

Lusaka: Zambian politician Harry Nkumbula, former African National Congress president, died, aged 67. Los Angeles: Actress Joan Hackett,

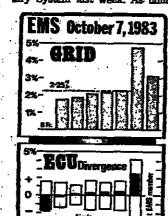
#### BUSINESS

#### Belgium boosts Cockerill selling

No. 29,141

in the Gulf war has increased tension in the area.

Iraq said yesterday that it would block Iranian oil shipments unless it is allowed to export its own oil through the Gulf, within striking distance of Iranian forces. cline put further pressure on weak-er members of the European Mone-tary System last week. As dollar



confidence faded, market operators witched into D-Marks, creating further strains within the system. The D-Mark moved above the French franc, which with the Belgian franc, traded close to crossrate limits against the D-Mark. The Belgian franc was also well outside Ecu central rate, aithough the Bei-

temptation to increase its discount rate in defence of the francill The Italian lira showed a small improvement during the week and remained the strongest currency by virtue of its wider divergence limit.

The Dutch guilder benefited from the strength of the D-Mark to finish

on European Monetary System ex-change rates. The upper grid, based on the weakest currency in the sys-tem, defines the cross rates from which no currency (except the lira)
may move more than 2h per cent.
The lower chart gives each currency's divergence from its "central
rate" against the European Currency Unit (ECU), itself a basket of European currencies.

the week on a firmer note.

crucial test over reshaping its financial and political future with talks opening in Athens today, with Greece's current presidency of the EEC a crucial factor, Page 3

• AUSTRALIA'S Government may soon reverse policy by allowing foreign banks to operate there. Page 22

• HUNGARYS three-year-old atnpt to break into the international building market appears to be unprofitable. Page 4

• BELGIUM'S gross national product is forecast to grow by 0.5 per cent in 1984, after an estimated 0.7 per cent fall this year, says the country's largest bank, Société Gén-

erale de Banque. Page 3 at St Peter's, Rome, biggest mass • ITALIAN Government has as-wedding performed by a Pope. sured Britain it will do its best to sured Britain it will do its best to speed the financing of the West-land-Augusta belicopter project.

Page 4 • WESTERN AUSTRALIA is discussing buying Bond Corporation's 5 per cent share in the A\$450m (\$396m) Argyle Diamond Mines project, which could soon be the world's biggest diamond producer.

● FORD UK is to spend £74m (\$112m) on automation at its Southampton van plant. Page 7

• EUROPEAN Assets Trust, Amsterdam-based, which is offering a third of its enlarged capital for about £8m in London, has applied for a full listing on the London Stock Exchange. Page 23

#### Burma bomb kills four key members of South Korean cabinet BY ANNE CHARTERS IN SECUL AND CHRIS SHERWELL, SOUTH ASIA CORRESPONDENT, IN SINGAPORE

ministers, including key economic chiefs and Mr Lee Bum Suk, the Foreign Minister were yesterday killed with at least 15 other people

when a large bomb went off in the Martyr's Mausoleum in Rangoon, Burma's capital. The blast occurred only minutes

before President Chun Doo Hwan was due to arrive for a wreath lay-ing ceremony. No-one had claimed responsibility by late last night. The Burnese authorities did not ascribe blame but in an official statement said of the 19 known to be killed

In Secul, the South Korean capi-

The Government immediately put the military and police on full alert in case communist North Koconfusion. People were told to re-

main calm. ing members of his original 22 member mission left immediately after the blast for Seoul, cutting short a six nation tour. He also blamed the North Koreans before

The explosion robs President Chun of key members of his economic team. Apart from Mr Kim Dong-Whie, Minister for Commerce

to have been planted by North Ko- ter, two other top technocrats were Lines (KAL) jumbo jet with 259

Mr Lee Bum Suk had recently returned from New York where he urged UN action on the recent shooting down of a Korean Airline

The killings of the Cabinet minis-ters as well as other top advisers – General Lee Ki Back, the head of the Joint Chiefs of Staff of the South Korean Armed Forces was injured - seems bound to increase

tension in the Korean peninsula, diplomatic sources in Seoul said. Feelings against North Korea were running high because the Pyongyang Government failed to utter a word of regret or sympathy
over the shooting down last month

North Korean agents twice at-South Korean President Park Chung Hee and succeeded in killing his wife in the mid-1970s.

blast has brought about an indefinite postponement of a carefully planned and important six-nation Asian and Australasian tour. Apart from Burma, President Chun was also due to visit India, Sri

In addition to the deaths, the

Lanka, Australia, New Zealand and The tour was aimed at cementing

South Korea's relations with its Asian neighbours at a time when its tal, however, a presidential spokes- and Industry and Mr Suh Sang- over the shooting down last month own economic difficulties as a maman said that the bomb is believed Chul, Energy and Resources Minis- by Soviet fighters of a Korean Air jor debtor nation make it more de-

pendent than ever on its trading

Among the South Korean dead in the Rangoon bomb blast were the following, according to the latest in-

to the Associated Press: Deputy Premier and Economic Planning Minister Sub Suk-Joon, 45; Foreign Minister Lee Bum-Suk, 58; Commerce and Industry Minister Kim Dong-Whie, 51; Energy and Resources Minister Suh Sang-Chul, 48; Secretary of Economic Affairs Kim Jae-Ik, 45; Chief Presidential Secretary Ham Pyung-Choon; Chief Physician to the President, Dr Min

Planning Office, Ha Dong-Sun; Vice-Minister of Agriculture and Fisheries Kang In-Hie; member of the Press Secretariat, Lee Jae-Kwan; two unnamed security guards and a reporter for the Seoul newspaper Dong-A Illoo. Reported seriously injured were: Chairman of the Joint Chiefs of Staff, General Lee Ki-Back; Vice

Shim Sang-Woo; member of the Overseas Economic Co-operation

Minister of Finance Lee Ki-Uk; member of the Presidential Office Press Secretariat, Choi Jae-Uk; director of the Foreign Ministry's pro-tocol office, Choi Sang-Duk; two un-Byung-Suk; South Korean Ambas- named Information Ministry offisador to Burma, Lee Kye-Chul; cials and 10 members of the press Chief Secretary to the head of the corps accompanying the presi-Ruling Democratic Justice Party, dential entourage.

# Israeli Treasury in struggle to curb run on bank shares

BY DAVID LENNON IN TEL AVIV

Israel's economic crisis deepened yesterday as the country's Treasury tried to agree on a rescue operation to prevent the collapse of bank shares following a massive sell-off of the shares last week.

which are held by commercial com- sale of foreign currency will be re- overseas banks. But as the run on these shares are used as collateral plan are finalised. for loans, and it is feared that a drastic fall in share prices could produce a chain reaction of bankruptcies if companies prove unable to increase their collateral with the

The deepening problems come as the Knesset (parliament) will this morning be asked to approve a new coalition Government headed by Mr Yitzhak Shamir. The rest of the Cabinet will be virtually identical to ahem Begin quit the premiership last month. gian central bank resisted the

unchanged Cabinet to the Knesset and can expect severe criticism from the opposition for keeping on Mr Yoram Aridor as Finance Minis-

his coalition, his Cabinet will go into emergency session. The current trouble of the banks are only one element of a much wider economic crisis, which has been building up for the past two years. The new Government will need to

deal urgently with the widening trade gap, the growing balance of payments deficit, the growing foreign debt, and must also try to bring down the rate of inflation, which is running in triple digits for the fourth consecutive year.

about \$7.50n, some two-thirds of the second day running and the seas and took loans from other panies and institutions. Many of stricted until details of the rescue the shares accelerated, the Israeli

Following urgent appeals from abroad.
the commercial banks, the Treasury has offered to underwrite bank turned to the Government. The cen-

scribed by one banker as the most mand. serious encountered by the econo-

that which resigned when Mr Men- nor of the Bank of Israel, the cen- the Treas

mercial banks said yesterday: five years.
"There should not be a disaster, if The inteing is resumed. This could bring it be set at the April value falls of up to 50 per cent in the value

This rescue formula would turn of the shares, one banker said.

Banking shares are valued at change will be suspended today, for lars, from their subsidiaries overbanks ran out of willing leaders

> shares but at a value expected to be tral bank agreed to ease the liquidi-15 to 30 per cent below their price, ty regulations on condition that the at the end of trading last week. banks stop supporting their own The Cabinet met for six hours shares. Out of desperation the yesterday to discuss the crisis, de-

Yesterday, the banks and the Dr Moshe Mandelbaum, Gover-tails of the agreement. In principle, trail bank, called on the public not to bank shares to guarantee a bottom panic. He said the Government price for the shares. This bottom would do all in its power to minimise the fall in the value of bank and bear interest at a fixed rate -A spokesman for one of the com- which people hold for a period of

The interest rates and the deterthe public behaves logically." Along mining state of the bottom price with other bankers, he is airaid that were under discussion yesterday. the public have lost all confidence. The banks want the bottom rate set in the Treasury and that the banks as at last Thursday's value of the will dump bank shares when trad-shares - the Treasury is suggesting

the formerly gilt-edged but com-The banks ran into severe liquidi- pletely liquid bank shares into govty problems last week, and the pubernment-supported redeemable ic sold bank shares in unprecedent bonds. If the value of the shares ed quantities. In keeping with past falls behind the dollar linkage, then practices, the banks bought up the Government would have to pay these shares to sustain their value. out the difference. This was de he fourth consecutive year. In order to do so, the banks im-scribed by one banker as "quasi-Trading on the Tel Aviv Stock Ex-ported hundreds of millions of dol-nationalisation."

#### **Argentine** court lifts freeze on debt talks

#### By Jimmy Burns in Buenos Aires

A FEDERAL Court of Appeal has quashed Judge Federico Pinto Kramer's decision to freeze the rescheduling of Argentina's public sector foreign debt. It has also declared the judge "not competent" to pursue charges against the central bank authorities. The move, taken at the weekend

under intense pressure from moderate sectors of the ruling military regime, is aimed at resolving the financial crisis sparked off by the arrest last week of Sr Julio Gonzalez del Solar, the central bank Gover-

However, the outcome of the crisis remained uncertain yesterday with signs of growing nationalist fervour and a continuing split over the issue within the military junta Treasury were working out the de- in the run up to the October 30 elections

> ruling did not refer explicitly to Judge Kramer's criticism of Sr Solar but merely referred the case to Federal Judge Martin Anzoategui, who is investigating allegations that nearly a quarter of Argentina's foreign debt was used for speculative ends following the 1976 coup, and is therefore "illegal." In New York, meanwhile, foreign

banks have indicated unwillingness to release further funds to Argenti-na as long as the present political confusion in Buenos Aires persists. They have virtually accepted that the first \$500m tranche of a \$1.50m loan scheduled for drawing on Octo-ber 17 will now be delayed. The junta has called a crucial

Continued on Page 20

# **Bankers Trust** starts move to wind up Carrian

BY ROBERT COTTRELL IN HONG KONG

A WINDING-UP position against Carrian Investments, the stock market listed arm of the debtstricken Hong Kong property Mr Tan spent the weekend in group, has been issued by Bankers Hong Kong's Laichikok detention Trust of the U.S.

A Hong Kong High Court judge on Saturday appointed as provision-al liquidators of the company three executives of the accountancy firm of Arthur Young. The petition will be heard on November 7.

The move follows a similar petition issued on Friday by Hong Kong's Registrar General against the China Underwriters Life and General Insurance Company, which is a subsidiary of Carrian Investments. The High Court assigned the job of provisional liquidator to the Official Receiver.

Saturday saw other blows to Carcy. Wardley, the merchant banking arm of the Hongkong Bank Group resigned as adviser to Carrian Holdings, saying it thought there was "no longer any real prospect" of a scheme to reconstruct Carrian's debts being successful. Hambro Pacific, Hong Kong arm of the London merchant bank, also resigned as adviser to Carrian Investments, the main subsidiary of Carrian Hold-

Wardley and Hambros had been trying to agree with creditor banks schemes for reconstructing debts of some HK\$6bn (U.S.\$702m) attributable to Carrian Investments and Carrian Holdings. Hong Kong authorities say total debts of the Carrian group, and of companies associated with its chairman, Mr George Tan, exceed HK\$10bn. The largest creditor is thought to be Bank Bumiputra of Malaysia.

centre, waiting to raise the bail fixed for him at a High Court hearing in chambers on Friday. The bail is said to be "substantially in-creased" from the HK\$2m origi-nally fixed for Mr Tan by a magistrate's court on Tuesday. Mr Bentley Ho, an executive director of Carrian, was freed over the weekend on bail of HK\$1m. Mr Tan and Mr Ho face charges under Hong Kong's theft ordinance

At a Carrian Holdings board meeting held inside Laichikok detention centre on Saturday, two directors, Mr John Marshall and Mr Rod Bell, resigned.

The Carrian group has been struggling for almost a year to re-construct its debts, having risen and fallen with Hong Kong's property market.

The Official Receiver is expected to terminate China Underwriters' general policies, and seek a buyer for its long-term business. Bankers believe that a scheme may be found to stabilise the finances of Carrian's other main subsidiary, the shipping fleet, Grand Marine.

The collapse of the Carrian groun is likely to increase pressure on the Malaysian Government to explain how Bank Bumiputra, the country's largest bank, came to lend so much Continued on Page 20

End of the read, Page 19

#### InterFirst group makes \$194m loss

#### BY TERRY DODSWORTH IN NEW YORK

INTERFIRST Corporation of Dalacquiring Penn Square, Continental las, the 19th largest U.S. banking Illinois of Chicago made loan provi-

The appropriement of the loss. believed to be the largest quarterly deficit ever by a big U.S. banking group, was followed at the weekend by a sweeping management reorga-nisation, which will bring in a new team at the head of InterFirst Bank

At the same time, Mr Elvis Mason, the group's chairman, stressed that the corporation and all its banking subsidiaries remained in a strong financial condition. "Inter-First continues to be among the best-capitalised major banking or-

ganisations in the world," he said.

group, has been forced to make sions of \$220m and took a \$61m net heavy provisions and declare a loss for the second quarter of 1982, 5194m third-quarter deficit as a re-while Seafirst declared a deficit of sult of losses in its energy loan port-\$158.2m in the second half of this year, when it was taken over by BankAmerica Corporation. At InterFirst, third quarter write-

offs amounted to \$334m, while loan loss provisions rose to \$430m from 576m in the first six months to June. According to Mr Mason, In-terFirst believes it has made ade-Dallas, the group's main operating quate provision for any further subsidiary. gy business. The bank expects to return to profits in the fourth quarter, but still anticipates a loss for the year against net profits of \$223m in

InterFirst took over the Fort Worth-based First United Bancorporation for \$260m in a paper transaction in June. After this deal, its The Dallas bank's difficulties fol-shareholders' funds stood at the low similar energy-related probend of September at \$1.14bn, about lems over the last 18 months at 5.1 per cent of total assets, while its Penn Square Bank of Oklahoma non-performing assets, which earn and Seafirst Corporation of Seattle, either no interest or interest at a re-which have both heen absorbed into duced rate, amounted to marginally larger banking groups. After over 3 per cent of total assets.

#### UK in new bid to cut spending

THE UK Government will be mounting a second front in its at tack on public spending after the current Conservative Party conference. The Treasury will then shift the argument from next year's over spending to the major policy issues

in the period up to 1987.

It will urge the Cabinet to make a series of tough decisions which will particularly affect spending on de ience, the health service and social security.

The argument, which is part of the current expenditure review, is likely to be at least as fierce as that over the £2%bn cuts which the Treasury wants in departmental bids for spending in 1984-85. These cuts are needed to bring the total back to the target of £126.4bn (\$190bn) announced last March.

The Treasury has conceded that no radical cuts in public expenditure can be made next year and that there is only limited scope for Continued on Page 20

Ministers resist spending cuts,

Management: learning from Lex: Habitat/Mothercare; the Japanese . . . . . . . 8 London Stock Exchange . 20

Survey . . . . . . . . . . . . . Section III

# Take a short cut to Wales.

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choice of brand new factories from a wealth of financial ince	and warehouses, and can also	benefit O
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Nature of business		`
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Company		
Address		
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Defence industries:

Computer software:

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#### Soviet arms build-up Pravda in new attack in Syria causes on U.S. Washington concern 'banditry'

eign policy was brended as open banditry by the Soviet Communist Party daily Pravda today in a fierce new attack on the U.S. leader. In a commentary accusing Mr Reagan of hypocrisy, Prawla said that while the President had stated that the U.S. wanted peace and global justice, he in fact relied on the use of threats and military force on a worldwide scale.

The 100 per cent militarisation of the U.S., an unprecedented arms race and open banditry extended to all continents are the essence of Reagan's policy," it added.

The article was a signed by Alexei Petrov, a pen-name used on commentaries which represent highlevel Kremlin thinking.

Declaring Mr Reagan's foreign policy adventurist and irreponsible, Pravda said Washington was now

illies and its own people.
The U.S. had mounted a crusade against all who did not agree with American views, and as a result U.S. marines were fighting in Lebanon and American troops and agents were deeply involved in Central America, the newspaper said.

Washington was carrying out a massive arms build-up in prepara-tion for another crusade, this time against the Soviet Union and communism as a system, it added.

It was the latest in a series of harshly-worded attacks on the U.S. President following the sharp deterioration in U.S.-Soviet relations after Soviet fighters shot down a South Korean passenger airliner

The Government daily Izvestia also attacked President Reagan at the weekend, saying he had delib-erately ignored evidence that Soviet pilots had been unable to recognise the Korean airliner as a civilian

 Bucharest, Romania – The Presidents of Romania and Bulgaria have jointly called on the U.S. and the Soviet Union to reach an early agreement in their Geneva talks on reducing intermediate-range mis-Reuter/AP

THE REAGAN Administration Lebanese crisis squarely in the is showing concern over the Soviet military build-up in Soviet military build-up in Syria, to which Moscow is now adding advanced surface-to-surface SS-21 missiles never before deployed outside the Warsaw Pact.

Confirming the deployment of the SS-21s at the weekend, President Ronald Reagan warned that the "massive" amount of modern Soviet military equipment now in Syria raised questions about Syria's "peaceful intentions."

In addition to the SS-21s, which have a range of 75 miles, the recent Soviet build-up has included the latest SA-5 anti-aircraft missiles, MiG 23 and MiG 25 fighters and late model tanks. So far this year, Moscow has supplied Syria with \$2.5bn (£1.67bn) worth of military equipment, according to U.S.

officials.

The Soviet arms shipments Syria would still lose. But with have gone well beyond replacing its new Soviet weapons—partitue equipment Syria lost in cularly the SS-21, which can fighting with Israel in Lebanon last year, and Mr Reagan added in his weekly radio broadcast that there are now more than 5,000 Soviet military advisers and technicians in the country.

Defending the presence of the U.S. marine peace-keeping force in Reirut. Mr Reagan put the dominant force in the region. officials.

context of a much broader potential East-West confronta-

U.S. officials, however, have two more immediate concerns about the Soviet build-up. The first is that it will make Syria more intransigent in negotia-tions for a Lebanese settlement and the second is that it could lead to renewed armed conflict between Syria and Israel.

Washington believes that Syria's aim is to build up its armed forces to the point at which it can not only remain dominant in Lebanon but can also successfully challenge Israel on the battlefield. Syria's overall goal is to recapture the Israeli-occupied Golan Heights, they say.

President Hafez al-Assad, the

Syrian leader, is said by Washington to recognise that if the two countries went to war now. Syria would still lose. But with

in Beirut, Mr Reagan put the dominant force in the region

#### Lebanese 'defection'

A MAJOR-GENERAL, 30 other senior officers and 800 troops from the Lebanese army have now defected to Druze forces headed by Mr Walid Jumblatt, it was claimed in the Syrian capital, Damascus,

A close aide to Mr Jumblatt claimed that the latest and most significant defector was Major General Nadim al-Hakim. The announcement came as efforts to reach agreement on a venue for the proposed national reconcilization talks appeared to be making little

Mr Robert McFariane, the U.S. special envoy, held further talks in Damascus yesterday on reinforcing the 14 day-old ceasefire in Lebanon. One of the key problems still to be overcome is the composition of the international observer team to police the ceasefire.

Two U.S. marines were slightly wounded in separate incidents yes-terday near Betrut's international airport. One marine is believed to have been hit by a stray bullet fired in continuing skirmishing between the Lebanese army and Shia Moslem militiamen.

#### Australia in row with Asean over Kampuchea

ROW has crupted between the five-member Association of South East Asian Nations (Asean) and neighbouring Australia over the decision by the Labor Government in Canberra to distance itself from the pro-Western grouping over the issue of Kam-

Asean foreign ministers have decided to call off a planned Asean - Australia meeting scheduled for later this month in Sydney, and are considering further action. This could involve raising controversial trade issues

The change in Canberra's posi-tion surfaced at the United nations General Assembly session in New York, where Mr Bill Hayden, Australia's Foreign Minister, announced that his government would not co-sponsor Assem's resolution on Kampuchea.

The Asean countries—Thailand, Malaysia. Singapore. Indo-nesia and the Philippines— had put forward a draft resolution calling for the with-drawal of all foreign forces from Kampuchea and the restoration of the country's

Mr Hayden also upset the Ascan countries by criticising the Soviet invasion of Afghanistan but failing to mention the Vietnamese invasion of Kampuchea in 1979, which toppled the Peking-backed Khmer Rouge regime and which has since kept up to 180,000 Vietnamese troops in the country. the country.

In addition, he spoke out in-directly against any Assan-inspired military help for the Khmer Rouge and other rebel groups now fighting the Hanoi-backed Hang Semrin regime in Kampuchen.

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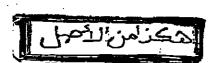
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Contact Mike Thomson at Irvina Development Corporation, Perceton House, Irvine, Scotland KA11 2AL





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at Air frequency

THE EUROPEAN Community's slow search for reforms to reshape its financial and political future switches to Athens today with talks between some 20 ministers which will test severely the effectiveness of the Greek presidency of the

EEC. Since August, there has been growing alarm at the top of the European Commission and in some national capitals at the lack of progress being made in the reform negotiations, and some disposition to hold the Greeks heavily res-

hold the Greeks heavily responsible.

At previous meetings of Community foreign, finance and agricultural ministers, the ten governments have been more inclined to rehearse well-known national positions than to negotiate. If this reluctance to negotiate settles over the three-day meeting here, then the Community will risk missing its target for agreements at the

Athens summit in December.
While the heads of government should not then have too much difficulty identifying

Special session on events in Lebanon

THE EECs 10 Foreign Mini- Lebanon in the light of talks sters are to hold a special poll-between Mr Amin Gemayel, the pation in such a force was made tical co-operation session in the Lebanese President, and Dr in Athens last week by Mr sidelines of to-morrow's meeting Helmut Kohl, the West German Walid Jumblatt, the leader of following a request by Herr Chance Hans Dietrich Genscher, the week. West German Foreign Minister, The

EEC policy priorities, there is still enormous ground to be covered to put the summit within hailing distance of agreements enconomising on the Common Agricultural Policy and Imiting the British, and possibly other, budget contributions to the EEC.

Senior Commission officials are worried about the Greek Government's ability, as president of the EEC Council, to lead the Ten up the mountain of work still to be scaled. Greek expertise on the basic

it was amounteed in Athens at ington Post report that Syria is waiting for a formal appeal the weekend, writes Andriana lerodiaconov in Athens.

The Ten are expected to discuss the situation in the Lebanese Chouf mountains.

The meeting follows a wash-replied to the request, saying it is waiting for a formal appeal and Saudi Arabia have agreed from the Lebanese Government. The meeting follows a wash-replied to the request, saying it is waiting for a formal appeal and Saudi Arabia have agreed from the Lebanese Government. The meeting follows a wash-replied to the request, saying it is waiting for a formal appeal and Saudi Arabia have agreed from the Lebanese Government. The meeting follows a wash-replied to the request, saying it is waiting for a formal appeal and Saudi Arabia have agreed from the Lebanese Government. The meeting follows a wash-replied to the request, saying it is waiting for a formal appeal and Saudi Arabia have agreed from the Lebanese Government. The meeting follows a wash-replied to the request, saying it is waiting for a formal appeal and Saudi Arabia have agreed from the Lebanese Government. The meeting follows a wash-replied to the request, saying it is waiting for a formal appeal and Saudi Arabia have agreed from the Lebanese Government. The meeting follows a wash-replied to the request, saying it is waiting for a formal appeal and Saudi Arabia have agreed from the Lebanese Government. The meeting follows a wash-replied to the request, saying it is waiting for a formal appeal and Saudi Arabia have agreed from the Lebanese Government.

issues is said to be far too while Mr Grigoris Varis, the Greek Minister for Europe, is making an impres-sive personal contribution, he lacks the political background, authority and weight to give a firm presidential push towards agreement behind colleagues such as West Germany's Hans Dietrich Genscher, France's Claude Cheysson and Britain's

Sir Geoffrey Rowe.
The Greek Government's strongest defenders remain Britain and West Germany.

lighted today when agricul-tural ministers join the foreign and finance ministers An appeal for Greek particifor a session on the most difficult issues of all-CAP Chancellor, at the end of last the Lebanese Druze community. Athens has not yet formally The meeting follows a Wash- replied to the request, saying it

projects.

He said that he had not received a commitment from

has been reluctant to promise as the Administration to request

next three years. But he said he was Bank officials initially said encouraged by reports early

Britain's demand for a strict financial guideline to control the growth of CAP spending is still not attract-ing much support but the possibility of agreement is said to be emerging around the Commission's proposal for a "super levy" to curb dairy production and to meet the costs of dispersion of the

ministers will again be high-

the costs of disposing of the huge milk surplus. Ireland, however, remains bitterly opposed and ready to veto an agreement on the super levy. On budget financing, France

On budget financing, France made a significant step last week towards the UK's view of curbing British transfers to Brussels but there is still little meeting of minds on the kind of mechanism to be used, the size of reductions in Britain's payments and the length of time that any new budget arrangement should last.

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3. Claims must be submitted within 13 weeks after the end of the quarter to which

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Number of Employees

#### Hopes for Belgian growth next year

BY FAUL CHEESERIGHT IN BRUSSELS

(SGB), the country's largest rise by only 1 per cent, while bank, next year SGB thinks there will

Its conclusion, based on the results of econometric studies cent against an inflat and published in its latest 5.6 per cent. bulletin, is broadly in line with other locally-produced assess-ments of the economy.

The gross national product in

grow by 0.5 per cent following terms of percentage of gross an estimated fall this year of national product, it will slip

o.7 per cent.

The modest growth comes against the background of tight conditions in the internal an effort in Government policy to switch resources away from consumers and into business.

I ast mouth's public sector strikes have shown that if the Government wishes to maintain social peace, especially in the south of Belgium, it has only limited room for manoeuvre.

THE BELGIAN economy should resume growth in 1984 continue to diminish in real after contracting this year and terms. Against an average in 1981-82, according to Societé Generale de Banque per cent, wages and salaries will be payment increases of 23 per cent against an inflation rate of

But the Government is not cutting into the public sector deficit as fast as the business The gross national product in community would like. Next volume terms is expected to year, however, expressed in

#### Cyprus talks win support

dent of Cyprus, have reaffirmed support for a new United Nations plan to resume intercommunal talks between Greek-success."

Cypriots and Turkish-Cypriots issued after the island, AP reports from ing said.

General Javier Perez de Cuel-lar's initiative and will continue to make every effort for its success," a joint statement issued after the two-house

#### U.S. 'in isolation' over funds

The British view is that "there is still plenty of time"

to line up settlements at Athens and that no amount of presidential guile can force governments to negotiate

when they are not ready to

do so.

It is also acknowledged throughout all EEC capitals that the quest for agreement is not helped by the sheer size of ministerial gatherings—which were fixed by the summit in Stuttgart last June.

The problems of negotiating in a large ground of

HOT SPRINGS—Mr A. W. Therefore, he said, it is "very level of the pool at about \$9bm. Clausen, the World Bank presimuch in the self-interest of the dent, said at the weekend that business community" to back the U.S. is "rather isolated" the organisations. In its reluctance to provide more funds for a programme in which developed nations lend which provides 50-year, nominary to the world's poorest interest loans for development the lower spectrum."

Therefore, he said, it is "very level of the pool at about \$9bm. Officials have since indicated a willingness to compromise, but not at the U.S. level.

Mr Clausen made a fresh which developed nations lend which provides 50-year, nominary to the world's poorest interest loans for development the lower spectrum."

He said that he had not

But he expressed optimism that the Reagan Administration has been reluctant to promise as the Administration to reques would agree to a greater contri. much as the bank wants for the a higher sum from Congress. bution for the programme, the International Development

Association (IDA).

Mr Clausen made his remarks after addressing the autumn meeting of the Business Council, which consists of 200 \$2.3bn, which would keep the first leading corrogate every. of the leading corporate execu-

tives in the U.S. Mr Clausen said that he had urged support for the World Bank and other international lending agencies that help developing nations.

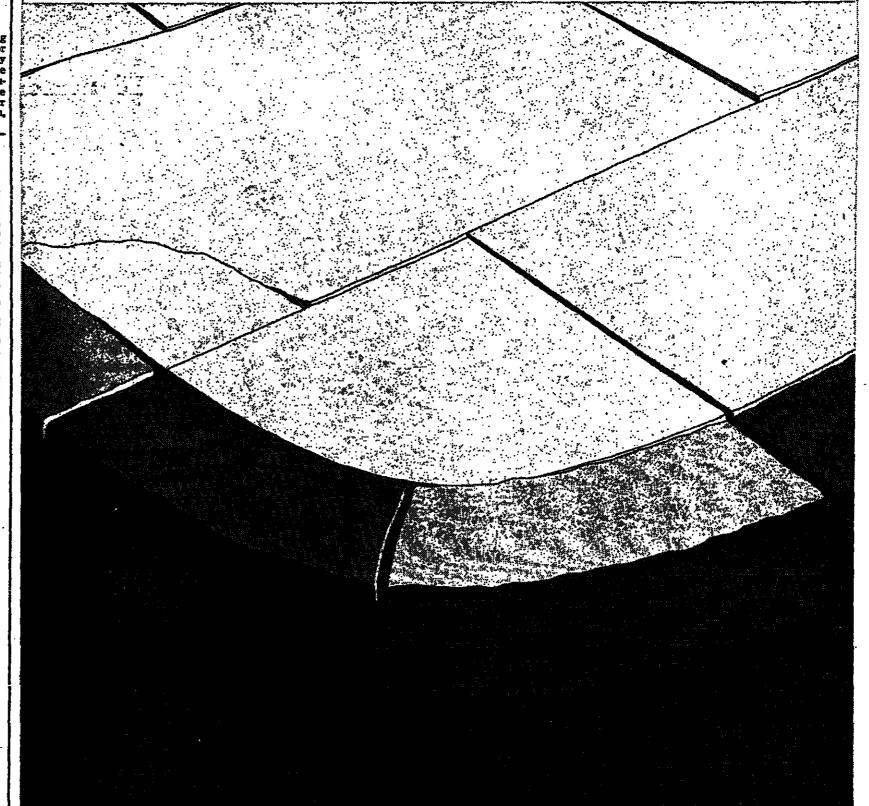
"I said the recovery in the United States ... cannot fly for very long unless there's recovery in the Third World."

#### Ford trade zone

DR ANDREAS PAPANDREOU. Athens.

Greek Prime Mioister, and "Our two governments unrelies trade sub-zone status for its Lorain, Ohio, car assembly plant which will enable the ponents duty-free and lower the plant's operating costs. Reuter

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#### WORLD TRADE NEWS

#### Italy seeks to reassure UK over helicopter

By James Buxton in Rome

THE FTALIAN Government has assured Britain that it will do everything it can to speed up the finan ing of the joint Anglo-Italian helicopter project, which is in danger of

Britain and Agusta in Italy to co-operate in building the EH101 naval helicopter. Though both govern ments have approved the project the Italian parliament has not ye granted funds for the belicopter's

On Friday, Mr Paul Channon, UK finister of Trade, received on a vist to Rome an assurance that the Italian government would do everything it could to have the legislation passed by the end of the year so that production can begin on time

The Bill failed to get approval be-fore parliament was dissolved for the general election in Italy in June this year. Now a new Bill has been introduced including funds for the EH101, as well as for the production of the AMX fighter aircraft, being built by Aermacchi in co-operation with Brazil. By Italian law military production projects must be ap-proved by parliament.

The EH101 project could become the higgest industrial co-operation venture between Britain and Italy since the Tornado MRCA aircraft. As well as being an anti-submarine helicopter, a civilian passenger verTom Sealy spotlights an abortive bid to earn hard currency

#### Hungary suffers heavy loss in assault on construction market

the lucrative international construc-tion market has run into trouble. Rather than boosting hard currency earnings as intended, the exercise seems to be costing Hungarian contractors more than they are mak-

A recent investigation by the Central Supervisory Authority into 26 foreign contracts showed that the majority of them will make a

push into fireign construction mar-kets was prompted by a growing excess of capacity on the domestic market and the success of other rs to the international industry like Turkey and Brazil. It excess capacity, particularly to the Middle East, full employment could be maintained in the construction industry and valuable hard currency earned for minimal new invest-

Another potential benefit was that successfully completed construction contracts could help to open up new markets for other an exports, particularly in oil-rich but politically difficult coun-tries like Saudi Arabia.

But the Hungarians have now found that their domestic surplus capacity is not directly marketable abroad, mainly because most domestic contractors lack experience in managing and integrating large and complex projects. The Hungarian economic weekly Heti Vilaggardasag recently descibed the domestic construction scene as "characterised by missed deadlines, con-

eration with sub-contra According to Mr Laszlo Kozma. deputy managing director of the

HUNGARYS attempt to break into Hungarian contractor Emergort, Libya and Tonkia, mass housing

into foreign contracts. There is often a conflict of interest between main and sub-contrac-tors with the former exposed to the monopoly position of the latter. The sub-contractor seldom supports the main contractor in risk bearing," he told Heti Vilaggardasag in a recent

interview.

Hungarian contractors have also run into problems with materials and equipment. More often than not the foreign client specifies a foreign product with which he is alfamiliar. But even when this is not done, Hungarian products only rarely meet either the price or quality standard required. The resulting low domestic content on materials is a further drain on the

profitability of overseas contracts. Thus, instead of enabling the use of surplus domestic construction capacity, Hungary's foreign ventures have forced the country to create new capacity at a cost of several bil-

But that is not the end of the problem for the new foreign contracting industries. In order to gain contracts against stiff competition from established Western contractors. Hungarian contractors adopted a loss-leader approach to the international market.

Tenders were made particularly attractive by submitting them at or even below cost on the assumption that losses made on the initial contracts could be recouped on subsequent ones. .

The approach certainly brought in the business, producing an average 30 per cent increase in foreign contracts value in both 1981 and 1982. Current activities include the

the same problems are carried over projects in Libya and Algeria, reinto foreign contracts.

construction of the part of Calabar, design work for the new capital of Abuja in Nigeria and, most recent

Colcutta underground. But while the initial contracts have been successfully won, the profit-making subsequent ones have not Hungary's loss-leader approach has turned into a loss-n

on gaining contracts for the con-struction of several thousand apart-ment in a mass housing project at Zinta, Libya. So far, however, it has gained contracts to build only 700 against non-recoverable start up costs of 300m forints (\$6.7m),

Another problem is lack of hard currency capital which forces contractors to rely heavily on cradit But Hungarian contractors have only one source of borrowing, the Hungarian National Bank, which has cut back sharply on hard currency loans and raised its interest rates to the same levels as those obtaining in the West. With the slump in new orders and the seven to eight year time scale of many of the major contracts, more and more contractors are being caught in a vi-

cious squeez According to Mr Kozma, the situ ation can only be saved by a change in policy - a switch away from main contracting in large projects to sub-contracting, particularly for West-ern firms. "Export work will have to take account of our own resource and adapt to market conditions. We should attempt to contract only for small-scale, low price-tag projects which have a smaller financing re-

#### SHIPPING REPORT

#### Owners hope for winter revival

AS SHIPPING markets attempt to regain the impetus that was inter-

rupted by the summer doldrums, shipowners are having to look even more sharply at their financial position and prospects. Last week was another uninspir-

ing period for owners, with rates on the tanker market tending to slip back after steadying the previous In the dry cargo market, Mathe-son (Chartering) said in its monthly

review that owners had been disapthe market to respond to improved

This, it added, was "a reminder that the current recession is one of unusual intensity." But there

should be some revival of grain ac- in value over a period including tivity during the winter, with the several profitable years. It would gradual emergence of the U.S. and have cost around \$12m to build. other countries from recession stimulating more trade and ship-

Matheson noted, however, that for many owners, "a 5 or 10 or even 20 per cent increase in freight rates this winter would bring little comfort." This bore out the fact that

greater than it is today.

able to go through the Panama Can- owner can be an unmitigated disas al - which had been written down ter for another."

This could well be competing with a one-year-old vessel of around the same size which cost \$25m "and has operated in abysmal conditions yard.

... In turn, the owner of the latte the variance in the financial back-ship could soon be operated ground between one owner and an- against cheaper vessels ordered other has probably never been this year at the lower prices, say \$19m for such a vessel, offered by the owner of a late 1970s-built Pana-slump in shipbuilding. Thus, conmax bulk carrier - between 60,000 cluded Matheson: "What could be a and 80,000 deadweight tons and bearable freight market for one

#### Sharp fight for Djibouti contracts

By Andrew Gowers

WESTERN, EAST bloc and Third World companies are entering the final stage of a attle over several important industry and infrastructure contracts worth upwards of \$80m (£50m) in the small but strategically placed African republic of Difbouti.

Mr Moumin Bahdon Farab, the country's feeign minister, said in London at the week-end that the Government would select companies to construct a new cement works in the capital, Djibouti, and a vital road link between the capital and the northern town of Tadjoura before the end of this year.

of this year.

He declined to name the top contenders, but said that there were 18 from several East and West European and Arab countries as well as China and South Korea, still in the running for the \$50m road project, which is financed by Saudi Arabia. The cement works, which is expected to produce about 160,000 tonnes of cement per year and to cost hetween 100,000 tonnes of cement per year and to cost between \$30m and \$36m, has yet to go out to tender. But Djibouti will be looking for finance for this and a number of smaller projects at a United Nations and World Bank sponsored aid conference which it is hosting

Djibouti, a former French colony wedged between Ethiopia and Somalia at the southern end of the Red Sea, lives primarily from French and Arab aid and services associated with its support. A new French and Italianbuilt container terminal, which it is hoped will be able to handle 22,000 units in its container Erst year and an eventual volume of 40,000 units, will be completed by August, 1981, The Republic's ambition is

to serve as a major entrepôt for trade between East Africa and the Arab world. At present, Ethiopia does a significant amount of its trade through the port via a rall link with Addis Ababa. though the railway is only working at 40 per cent capa-city owing to damage during

#### **Boeing wins Jetfoil** deal with Indonesia

BY LYNTON MCLAIN IN LONDON

BOEING Marine Systems has sold four Jetfoil hydrofoils to Indonesia will assist PT Pabrik Kapal, the inin a \$150m initial contract involving the purchase and joint production of the craft in Indonesia. The development marks a further

step by Indonesia towards the ac-quisition of advanced aircraft-type technology. Licence production agreements have been signed previously with aircraft makers in Germany, France, Spain and the U.S. The high-speed Jetfoils are to be

used to help Indonesia enforce its exclusive economic zone. This runs as a band around the islands of Indonesia, embracing the archipe as a single entity, but with free access for foreign merchant ships. The hydrofoils will support three Boeing 737 eircraft, fitted with sidemounted military radar for mari-

Indonesia has taken options on six more Jetfoils, If exercised, these options would bring the total value of the contracts to \$330m, Boeing said. Under the initial \$150m contract, Indonesia will be able to make the hulls and sell Jetfoils to customers in South-East Asia, but only if Indonesia takes out the op-tions to buy the six further craft. The hulls for the six craft would be made in Indonesia.

Under the initial contract, Boeing donesian national shipbuilding company, to develop the capability to manufacture the high-technology hydrofoils. Boeing is to retain con trol over the most advanced aspects of the Jetfoil design. These include critical parts of the struts, underwater hydrofolis and the automatic control system which balance the craft in heavy eas. All these parts will continue to be made by Boeing in Seattle, Washington and supplied for sub-assembly by PT Pabrik Ka-

foil in 1981. This craft was used to evaluate the potential of hydrofoils for coastal patrol and commercial application.

As a result, the Indonesian navy has identified a long-term requirement for up to 47 Jetfoils, Bosing enger carrying Jetfoils on commercial service would be on top

of the naval requirements. Boeing Jetfoils are in comm service between Hong Kong and Macao, in the Sea of Japan, around the Canary Islands and over the English Channel between Dover

The U.S. Navy also uses six larg

#### **Economic Indicators** World

INDUSTRIAL PRODUCTION  $(1975 \pm 100)$ 

•				•	brevious ever
	Aug. '83	July <b>'83</b>	June '\$3 ·	Aug. '82	yezr
U.S.*	150.5	149.2	146.3	138.4	8.7
	July '83	june '83	May '83	July 82	_
ŲK	101.7	104.6	103.8	97.A	4.4
W. Germany	102.6	118.9	1148	98.0	4.7
Italy	1145	118.5	121.1	122.5	6.5
Netherlands	89.0	105.0	108.0	88.0	1.1
	June '83	May '83	Apr. '83	June '82	•
France	118,7	118,7	119.7	119.6	-0.8
Japan†	103.8	102,6	102.4	101.7	- `2.1
* 4067 -	100 + 101	100 m 100			•

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## Economy picks up in wake of recovery in the U.S.

reverse in 1982; results for the first half of 1983 show an up turn closely reflecting the recovery in the U.S. though not expected to match the growth rates predicted for the U.S. economy in 1983/84.

During the 1960s and early 1970s, sustained growth was made possible, yielding large increases in per capita income by substantial increases in productivity and increases in the population active in the workforce; during the mid-1970s, the growth of labour productivity slowed but was still offset by increases in the labour force.

Recession

Silver of the second

ETAL BUTTONS

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With the second

 $\Delta e^{i\omega_{k+1}} (\mathbb{I}_{n+1}) (\mathbb{I}_{n+1}) (\mathbb{I}_{n+1}) \underline{\mathcal{I}}_{n+1}$ 

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In the mid-1970s, aftempts to further the already high growth rates pushed prices and wage rates higher than in the U.S. For a while, a fall in the exchange rate compensated for productivity growth rates lower than those being experienced in other industrialised countries.

The growth in the merchandise trade surplus during 1976 to 1981 was due to the relatively favourable production costs compared with other countries. The improvement in competitiveness came partly from the depreciation of the Canadian dollar against the U.S. dollar in 1977/78, and partly because production costs kept in line with those in the U.S.

The swing to surplus on reflected an improved compe- 1982/83.

CANADA'S overall economic titive postion, a substangrowth went strikingly into tial increase in the balance of vehicle trade with the U.S. and an improvement in net energy exports.

> Profits suffered a severe set-back in 1982, leaving problems for future industrial expansion. An analysis by the OECD of the trend in profit shares over the previous 30 years shows a gradual decline between 1955 and 1970, after which the trend flattened, but with substantial year - to - year fluctuations which could indicate that the 1982 experience was a cyclical

Commentary by Our Economics Staff; data analysis by Financial Times Statistics Unit; charts and graphs by Financial Times Charis Department.

Rates of return have been on a declining trend, and capital/output ratios on a rising trend since 1955-well before the oil crises.

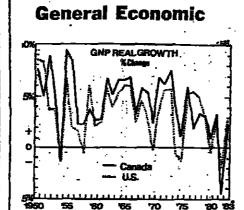
In 1982, production and consumption of oil fell into step following a world slump in demand for energy and falling oil prices. But an oil trade deficit still occurred because of a swap of heavy oil exports for light oil imports.

Substantial downward revision to the receipts in the federal budget, and increases in the expenditure forecasts are leading to an increase in The swing to surplus on the deficit as a percentage of the current account in 1982 GNP to around 7 per cent in

٠.	•	<del>.</del>	
	<b>GROWTH</b>	PATTERNS	

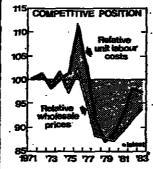
	real GNP	employment	
Period	per employee (productivity)	real GNP per capita	to population
1962/72	2.62	3.87	1.22
1972/76	1.25	3.16	1.88
1976/81	0.26	. 1.46	1.73
1982	<b>—1.20</b>	-5.57	-4.42
• •	•	Source: Bank of	Canada Review

#### STATISTICAL TRENDS: CANADA



UNEMP	LOYMENT R			ÆR PRICE		ប	NIT LABOUR CO	0575	EXCHANGE RATES
	U.S.	Сапада		e on previo					MOUSS/CS E/CS
			Year	Canada	U_S	Year	Canada		Lanadian S I own
1974	. 5.5	5.3	1971	3.04	4.25	1971	71.7	79.0	) // // // // // // // // // // // // //
1975	8.3	6.9	1972 .	4.63	3.46	1972	73.5	79.0	100/17/1/1/ USS 1
1976	7.6	7.T	1973	7.65	6.10	1973	76.D	82.0	
1977	6.9	8.0	1974	10.84	10.95	1974	85.7	89.0	090
1978	6.0	8.3	1975	10.79	9,20	<b>-</b>			<del>                                     </del>
1979	5.8	7.4	1976	7.61	3.82	1975	100-0	100.0	DWGS YEN/CS
-	7.0	7.5	1977	7.92	6.51	1976	108.2	101.0	3-50 CanadianS 7 350 C
1980			1 <del>97</del> 8	9.04	7.61	1977	114.8	107.0	- The Carotania
1981	7.5	7.5	1979	9.01	1.24	1978	120.1	114.0	D-Mark 300
1982	9.5	10. <del>9</del>	1980	10.25	13.51	1979	129.5	122.0	250 250
1982 Q4	10.5	12-6	1981	72.40	70,40	1980	147,4	137.0	
1983 QT	10.2	12.6	1982	10.8S	6.07			_	2001-1-1-1-1-1
• •	9.9	12.3	1983*	6.00	3.40	1981	164.5	146,0	150
Q3			* Estimate			1982	188.5	159.0	. 1971 '83 1971
	· So	urce: OECD			Source: IFS		Se	ource: OECD	

Competitiveness



1977

1979

1981

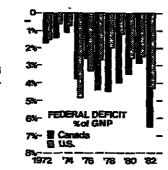
1982

(Output per man hour)  Average annual growth %							
	1951-73	1974-81					
Canada	43	1.1					
U.S.	28	7,5					
lapan .	10.0	6.2					
France	5.3	4.2					
Germany	5.8	4.4					
UK	3.4	2,2					

Source: OECD

PRODUCTIVITY

IN MANUFACTURING



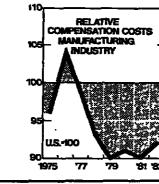
**Finance** 

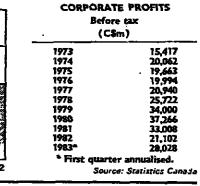
<b>Trade</b>								
	CURRENT			CURRENT ACCOUNT BALANCE				
	(CS	bn)			hv sel	lected ar	e2	
	Current				47	-		
	account		andise			Sm		
Year	balance	exports	imports					
1971	0.43	17.9	15.3				Other	
1972	-0.39	20.1	T8.3		U.S.	UK	ÉEC	
1973	<b>0.</b> 11	25.5	22.7					
1974	-1.46	32.6	30.9	1977	-4.022	274	<b>- 342</b>	
1975	-4.76	<b>33.</b> 5	33.9	1070	4 221	157	<b>- 932</b>	
1976	-4.11	38.2	36.6	1978	-4,321	121	— 73Z	
1977	-4.33	44.5	41.5	1979	<b>-7,58</b> 1	562	153	
1978	-4.92	53,4	49.0	1980	-7,852	1.615	2.154	
1979	4.84	<b>65.6</b>	61.2	1700	- /,632	1,013	2,134	
1980	<b>— 1.07</b>	77.3	68.3	1981	<b>-7,567</b>	933	254	
1981	<b>-5.77</b>	84.5	77.1	1982	- 772	274	<b>– 473</b>	
1982	3.02	84.6	66.2	1782	- 112	-	<del>-</del>	
		Source: Statisti	ics Canada			Şou	rce: Statistica	

Industry

والمنطقة والمنطقة والمنطقة والمنطق والمنطوع والمنطقة والمراوع والمراوع والمناوي والمنطقة والم

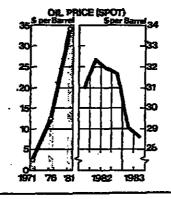
	EXP	RTS BY C		•			47. 0	RTS BY C	DI-11-10-	••	
	Farm	Forest			Vehicle			C\$m			
	and fish	products	Energy	Metals	parts		Energy	Industrial mats.	Vehicles, parts	Machinery, equip.	Consumer goods
	4,248	5,094	5,413	5,333	6,525	1975	4,146	6,393	8,596	7,387	6,019
•	4,837	7,877	5,477	7,286	10,597	1977	4,116	7,849	11,989	8,453	7,863
	7,025	11,787	9,019	10,308	12,197	1979	5,715	13,893	15,839	13,261	10,231
	9,830	12,854	11,856	13.741	13,639	1 <del>98</del> 1	9,605	17,022	16,783	17,777	12,564
	10,482	11,961	12,673	11,472	17,051	1982	6,684	13,934	15,696	15,383	11,964
			s	ource: Statis	szics Canada					Source: Statis	nics Canada



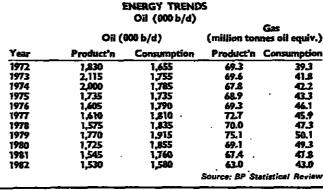


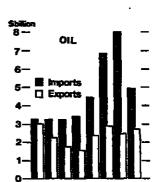
PROFIT AND CAPITAL OUTPUT RATIOS: MANUFACTURING Canada U.S. Profit sha 1955/64 26.9 1965/74

33.i 25.0 1975/81 27.A 18.9 1982 Capital/output 1955/64 2.27 1.25 1965/74 1975/81 2.62 1.61 3.51 2.05 1982



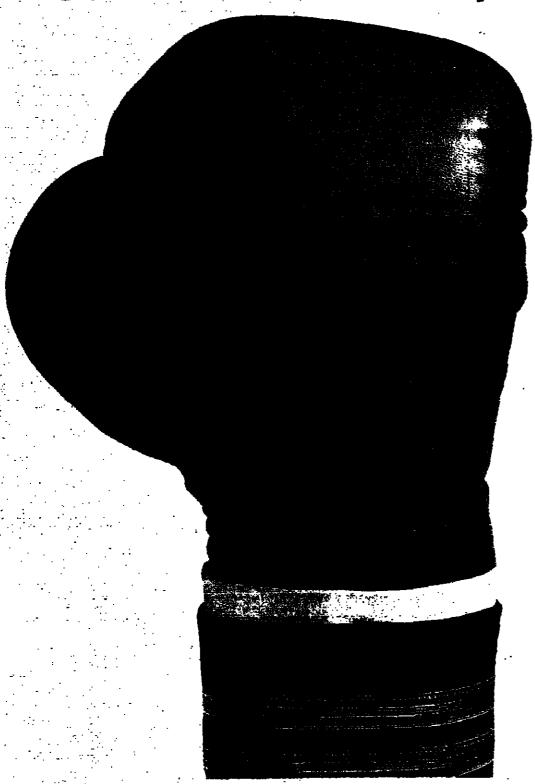
Energy

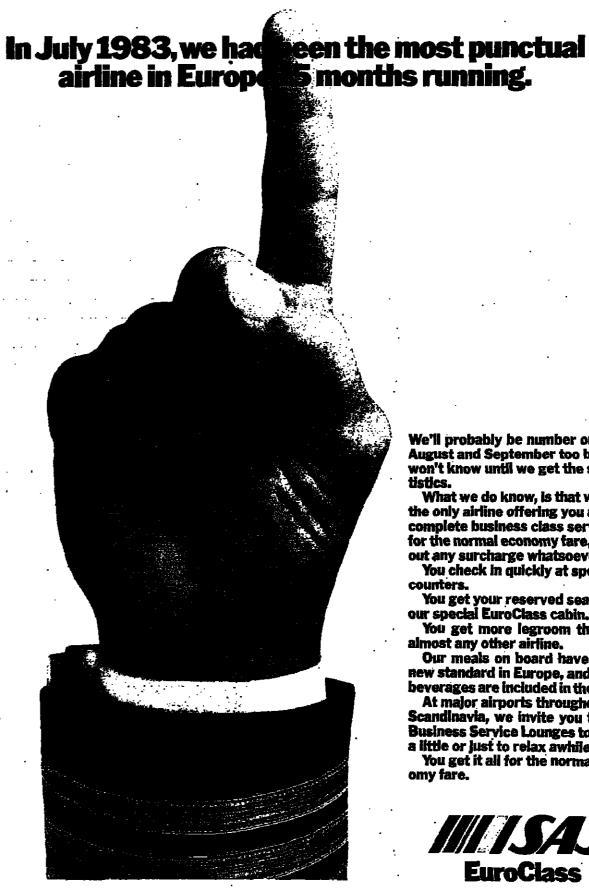




	ENERGY DEMAND									
•	Shares (%)	1973	1981	1986						
	Oil	61.9	50,7	45.7						
•	Gas	78.4	24.1	24.3						
•	Electricity	14.7	16.9	18.9						
,	Solid fuel	5.0	7.9	11.1						
			s	ource: IE						

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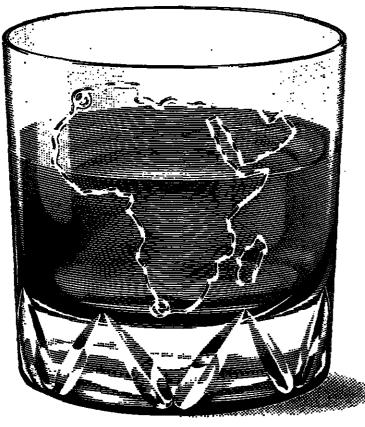
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omy fare.



### From Casablanca To Cape Town.









SWISS INTERNATIONAL HOTELS

#### **OVERSEAS NEWS**

#### Setback for SA union council

BY BERNARD SIMON IN JOHANNESBURG

EFFORTS by the Trade Union Council of South Africa (Tucsa), the country's biggest trade union grouping to make it more representative of the country's workers have a combined member ship of 150,000–200,000 workers, are strongly sethack with the country's more radical mainly strength as serious sethack with the suffered a serious setback with the withdrawal from its ranks of South Africa's largest multiracial union, the Boilermakers' Society.

The society's decision to leave Tuesa has brought to a head growing criticism of the council's conservative stance on both labour and

drawal from Tucsa is bound to en-hance the status of Tucsa's two main rivals, the Federation of South African Trade Unions (Fosa-

groupings of more radical, mainly ers Society and Tucsa rose further black, trade unions formed in the at Tucsa's annual congress last

The Boilermakers' union has criticised Tuesa for some time for its failure to keep pace with workers' aspirations and its reinctance to co-operative with the "emergent" join any union of their choice.

steadily waned in recent years.

Tension between the Boilermakers' Society and Tucas rose further wake of labour reforms in the late week when the union opposed

The 54,000-member Boilermaker's Society has indicated that it will not join any other union grouping for the time being, but its withdrawal from Tucsa is bound to endorse the status of Tucsa's more are constitution.

The co-operative with the emergency of Mr Ike Van der Wett, the widely respected general secretary of the Boilermaker's Society, said that its believe with the South African Government's controversial union will try to encourage links with the International Metal Workproposals for a new constitution.

Tuesa unions are generally favoured by the Government and employers for their "responsible" atti-

#### Hindus take reprisals after killings

SHOPS AND BUSINESSES owned by Sikhs were attacked in many towns in Haryana state at the weekend by angry Hindu mobs fol-lowing the killing of 10 Hindu pas-sengers in buses and trains by Sikh extremists in the neighbouring state of Punjab late last week. New attacks by Sikhs in small Punjab owns were also reported.

The rioting, accompanied by an-gry exchanges between leaders of the Sikh Akali party and the influential Hindu nationalist Bharatiya Janata Party (BJP) the possibility of Hindu-Sikh sectarian strife

threatened to create fresh tensions The Janata Party issued a call for general strike in Delhi and Haryana state today. Since there are substantial Sikh minorities in these areas, the authorities are making preparations to deal with fresh vio-

#### **Outlawed religious party** to hold talks with Zia

BY JOHN ELLIOTT IN KARACHI

PRESIDENT ZIA UI-HAQ of Pakistan has agreed to have official talks with an outlawed party opposed to his policies. The move is his first such concession since violent demonstrations against his martial law may prove to be no more than regime started nearly two months ago.

This afternoon, he is to meet the Jamiat's demands are similar to these of the Movement, and include the restoration of democracy. The Movement's political activities believe that the talks an attempt by the Government to defuse tension following the party of the control of the control

parties and has been organising the demonstrations. It is not therefore in a position to conclude a national deal with President Zia to end the crisis.

This afternoon, he is to meet
a delegation from a right-wing
religious party, the JamiatiUlema-i-Pakistan (JUP), which
had threatened to launch direct
action against the Government
if talks were not held.

The party does not belong
to the main Movement for
Restoration of Democracy,
which embraces nine political
parties and has been organising

Movement for the Restoration of Democracy and various lawyers' organisations are planning a further wave of demonstrations starting around But the fact that the President October 19, after the end of has agreed under pressure to Muharram, and hope to avoid have the talks is significant, clashes during the observances.

# MITCHELL COTTS

International Engineering, Transportation and Trading

1982/83 RESULTS

- \*Improving U.K. performance helps Mitchell Cotts weather overseas difficulties
- \*Europe including the U.K. this year accounts for 62% of profits

			Years end	ded 30th June		
		1983			1982	
	·	£000s			£000s	
Profit before Interest and Taxation		12,570			15,065	ı
Interest (net)		5,193			5,329	
Profit before Taxation		7,377			9,736	
Taxation		4,108			5,890	
Profit after Taxation		3,269			3,846	
Minority Interests		13			914	
Profit before Extraordinary Items		3,256			2,932	
Earnings per share	4.	49p		4.4	10p	
Extraordinary Items		(1,999)			717	
Net Attributable Profit		1,257			3,649	
	Turnover	Profit		Turnover	Profit	
ANALYSIS BY TERRITORY	£000s	£000s	%	£000s	£000s	
*Europe	103,904	7,900	62	106,757	4,980	
South Africa	236,592	3,528	27	211,661	8,336	
East and Central Africa	31,821	2,243	17	32,648	1,910	1
Americas and Australasia	33,002	(804)	(6)	36,559	435	_
	405,319	12,867	100	387,625	15,661	10
Expenses and Interest		(5,490)			(5,925)	_
<u> </u>		7,377	-		9,736	
*Includes United Kingdom	83,840	5,915		82,718	4,221	
ANALYSIS BY ACTIVITY		<del></del>		·-···		
Engineering	195,806	7,051	55	200,167	11,251	7
Transportation	178,684	4,142	32	160,098	4,169	2
Trading	30,829	1,674	13	27,360	241	
	405,319	12,867	100	387,625	15,661	10
Expenses and Interest		(5,490)	<del></del>		(5,925)	
	-	7,377			9,736	

The reduced level of profit arises mainly from the difficult first half: in the second six months there was in consolidated terms a return to almost normal levels. The improvements come from Europe including the U.K. We are confident that even when overseas profits return to normal levels, it will be seen that important changes have taken place in the balance of Mitchell Cotts. I would certainly hope results for the year to 30th June 1984 will show some improvement. P.P. DUNKLEY, CHAIRMAN

Mitchell Cotts plc, Cotts House, Camomile Street, London EC3A 7BJ. Tel: 01-283 1234. Telex: London 8814641. The above figures are abridged and unaudited. The Annual Report and Accounts will be posted to shareholders on 7th November 1983.

# LONDON STOCK EXCHANGE

# Equity market's future hangs on crucial vote

Stock Exchange members meet tomorrow to vote on constitutional changes hich form part of the agreement with the Government to exclude the exchange from the Restrictive Trade Practices Act. Ahead of the meeting, Richard Lambert interviews Sir Nicholas Goodison, the Stock Exchange

I believe it is totally wrong to say the stock exchange has been let off lightly. We have had a system of fixed commissions since 1911. We are undoing in short order a regime that has persisted for more than 70 investors, were the present trading years. Nobody knows the consequences of that action. As people eflect, they are beginning to understand that something radical is hap-

The Stock Exchange Council was not choosing between a good course and a bad course in coming to this decision. It was choosing between two courses, each of which entailed considerable risk.

What is the mood of your mem-

There is considerable un about the implications of what the Government wants us to do. I un-

Members fear - and the Stock Exchange Council fears - that the dismantling of minimum commis-sions might lead to the ending of single capacity - the separation of principal and agent - and that would have serious regulatory consequences if it happened. They fear for the compensation fund, which is a voluntary fund subscribed by the members, who have unlimited liability for it. These fears, and several more, would of course have been evident during the progress of the

How long will it take to move to fully negotiated commissions?

I think it unlikely that the exchange would want to use the entire period allowed under the agree-

court case.

ment to the end of 1986. But it would be mad to dismantle commissions immediately, for two easons. First, it is right and proper that the council should take soundings among members and users of the market, because it is a major move. Second, the council bears a heavy responsibility for regulation, and it would be wrong for the council to take fast action on one of the main pillars of the market without knowing what it would do to protect investors, were some of the fears that members have expressed to be realised.

us are negotiable? The separation of capacity in this way is council policy. We will maintain single capacity as long as it is commercially desirable, and as long as the users of the market want us to maintain it. It provides a liquid and continuous market. It is also a very strong regulatory tool, and avoids conflicts of interest effectively and economically.

Will you be able to maintain the

separate role of broker and jobber

We would be failing in our duty if we abolished fixed commissions without having thought through the alternative trading methods that would be needed in order to protect system to break down. We would need to consider not only alternative trading methods but also re-

deal with conflicts of interest. How far will commissions fall? I really cannot foresee. I suspect that equity commissions will not be under such pressure as they were in the U.S. when Wall Street moved to negotiated commissions. I am not the levels of equity commissions, which are internationally competitive, and we introduced volume dis-

counts in the early 1970s. Indeed, the parallels drawn between what happened in the U.S. and what might happen here are, I e, misguided. There are so many differences between the U.S.

There has, on the other hand, een criticism of the level of commissions on government securities. Will you be able to preserve the superstation fund?

It is council policy to maintain the fund. But the members back the fund with their own pockets and unlimited liability to it. We will have to convince them that with negotiated commissions the

risk is acceptable. In order to do that, we will have In order to do that, we will have - not, incidentally, a monopoly - in to rely on close surveillance of what this country, and I believe that we is going on. The introduction of ne-gotiated rates will require closer tral market after the changes. The monitoring of firms' activities, which means more expense at the

Will you change the rule which limits an outside investor's holding in a member firm to under 30 per

We increased the limit from 10 to 29.9 per cent in 1982 to allow firms to find ways of introducing more capital into their business so that they could compete more effectively with powerful houses around the world. We think it would be foolish to extend it in a hurry. We need to give a great deal of thought to the potential conflicts of interest if other financial institutions become more involved in stockbroking or

How will the shape of the Stock Exchange Council be changed by the introduction of lay members? I am fairly certain that we will not want to increase the size of the council unless we have to do it tem poracily to allow for the appoin ment of the first lay members. How

What will you do if single we will resolve the problem of the council's heavy workload I do not yet know. It is a very expert and professional body, and I do not want to see its effectiveness danaged.

How difficult will it be to control and manage the pace of change in the securities industry?

This question was a key point in the council debate. If we had contin porting requirements and other used with the inappropriate legal measures that would be needed to no management of change either by the Government or by us. Under the agreement, there is some chance of establishing reasonable control and with the monitoring authorities in place and the sub-committee of the Council for the Securities Indusare of widespread criticism of try in place, we must all have a better chance of managing change.

How important is Toesday Very important. There is a fundamental change taking place.

I have no feelings at pres what the outcome will be. One thing I am absolutely certain about is that the council took the right decision when it made the proposed set tlement with the Government What will happen if m

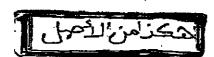
vote against the prope I have been told quite clearly that the introduction of these changes is an essential prenequisite of the Government's introducing the necessary legislation to exempt the stock exchange from the court-Are there any positive features is

We have a strong central market tral market after the changes. The users realise the advantages of such a market, and so, I believe.

does the Govern I do not want to blow our trumpet too loud, but I think that we are one of the best regulated and best run stock exchanges in the

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the Prime Minister, who still insist

that reductions in income tax must

complaining that there seems to be

a lack of direction from the top since the Government's landslide

purchased by "irresponsible treat-ment of public spending and of gov-ernment borrowing." He agreed

that tax reductions would be a bo-

would not like to forecast what the

Tax cuts were a very laudable ob-

perative which is buttressed by for-mal political commitments which

puts a very clear limit on those ambitions."

Chancellor wanted tax cuts, "these

are matters that have to be secured

against a realistic appraisal of the government's responsibilities for

public spending and borrowing," he

Although the Prime Minister and

next general election.

victory in the general election.

shares her belief.

# Leading Tory joins spending cuts protest

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MR JOHN BIFFEN. Leader of the Chief Secretary to the Treasury, yesterday threw his weight behind the group of ministers who are arguing against large-scale cuts in their departmental spending for

He warned against big cuts in spending on the social services and pointed out that the electorate would take its revenge on any party which made deep inroads into the

Welfare State. Mr Biffen also made it clear that he is extremely sceptical about the possibility of the Government's achieving significant reductions in taxation before the next general

Meanwhile other issues contin-ued to bedevil the Conservative Party on the eve of its annual con-

Criticism of Mr Cecil Parkinson, Trade and Industry Secretary, was still rife among Tory MPs who believe that he should resign over the

mer, the new Party chairman, was called to Chequers, the Prime Min-ister's country residence, to discuss the situation with Mrs Thatcher.

Candidates following a report from

eign Secretary who is a leading moderate in the party, criticised



Biffen: sceptical

at Cambridge. He warned that unif things turned out well, but he employment was the biggest issue facing the Government, and that it would continue to rise even if there is a sustained economic recovery.

Interviewed on London Weekend affair with his secretary. Many Tory MPs do not rule out the possibility that Mr Parkinson may give way
to his critics and resign despite continued support of him by Mrs Mar-garet Thatcher, the Prime Minister. He was particularly dubious about Yesterday Mr John Selwyn Gum-mer the new Party shallow.

His remarks highlight the intensity of the battle now going on in Cabinet over the proposed cuts in Mr Gummer also announced tigh- next year's public expenditure.

ter control of the selection of Tory Mr Biffen has now thrown his considerable influence behind the the Young Conservatives, that extremist right-wing "fascist" elements were infiltrating the party.

Mr Francis Pym, the former Forvices Secretary, Mr Patrick Jenkin, environment, and Mr Michael Hes-

His views are opposed to those of

#### Regional aid cash may be slashed

be the priority for economic policy during this Government's lifetime. Mr Nigel Lawson, the Chancellor of PLANS to cut the total amount of finance available for regional assisthe Exchequer, made it clear in a tance to industry, and to establish stricter aid criteria to ensure more weekend newspaper article that he emphasis is given to job creation, have been approved by a Cabinet It will add further confusion to MPs and the rank and file who are

Details of the scheme propos by Mr Cecil Parkinson, Secretary of State for Trade and Industry, are expected to be finalised later this Mr Biffen in his interview warned that tax cuts could not be year, and will be published in a White Paper.

Its broad outlines were agreed at a meeting of the sub-committee last week, at which Mr Parkinson set

His department spent £811.5m on position would be by the time of the regional aid last year. Of that, about £690m consisted of development grants for assisted areas, and a fur jective, but the Tory Party had a well-established tradition of the protective role of the state. ther £131m was committed under Section 7 of the Industrial Development Act to help generate employ

He believed that tradition was consistent with "realism and with a Ministers believe, however, that the regional development grants, sense of responsibility, all of which could be demonstrated in electoral paid automatically to any busines The Treasury always wanted to proved a costly way of creating trim public spending as much as possible, but there is a political imjobs. In some cases, each new job

cost £50,000 in government aid. The Government is expected to reduce the amount of funds available, although the size of the cut has yet to be decided.

It also plans to introduce stricter rules designed to direct aid with greater precision than has been possible under the system of auto-

The principle of designating as-sisted areas will be retained in the new approach, largely because Britain could not reclaim aid from the EEC regional fund if it were aboiished. But the map of qualifying areas will be redrawn.

Greater emphasis will be paid to regions with high unemployment, and to travel-to-work areas - commuting zones which extend beyond city boundaries.

The Government is also expect to devise a formula which will seek to relate grants to the number of l jobs involved in a given project.



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# **BANQUE** INDOSUEZ. A WHOLE WORLD OF OPPORTUNITIES.



#### Ford invests £74m at Transit plant

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

cle facilities in Europe.

FORD is to spend 674m to turn its 1985. Ford thus clearly indicated Transit van plant at Southampton, when it will launch a replacement Hampshire into one of the most for the 17-year-old Transit.

As part of the complete re-organi-sation at Southampton, 89 robots The group said yesterday that the and 50 programmable welding units investment programme - one of the are to be installed. This investment largest ever announced for the Britiningh technology should enable ish commercial vehicle industry - the project to attract grants of bewould be completed by the end of tween 15 and 20 per cent of the cost.

Ford has assured the 3,200 hourly-paid employees at Southampton that there will be no forced redund-

However, it said the general push for extra productivity throughout all its British plants would probably mean fewer jobs at Southampton

Strike peace formula, Page 11

# **Question:**

Who sold more computer systems in the £100,000-£500,000 bracket in 1982 than-Sperry Tandem **Ferranti** Honeywell Burroughs Hewlett Packard?

# Microdata Information Systems

The recently-published BIS-Pedder survey of the UK computer industry shows that, during 1982, Microdata Information Systems Limited\* delivered more than all except ICL and IBM in the £100,000 to £250,000 and £250,000 to £500,000 categories.

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#### THE MANAGEMENT PAGE

The second secon

A NONDESCRIPT 1930s factory in Feltham, on the western edge of London's urban sprawi, bears all the familiar signs of near-terminal

industrial decay.

But only from the outside.

Behind the down-at-heel facade of the Kenure Plastics building is a thriving company which, by adopting Japanese produc-tion techniques, has turned itself into a premier supplier of high quality precision mouldings to Japanese television manufacturers in Britain.

Its tenfold surge in sales since 1972, to 24.8m, has been achieved by satisfying language.

achieved by satisfying Japanese standards of price, quality and delivery — something of which most western component sup pliers are incapable, according to a comprehensive survey

to a comprehensive survey published in Japan last month (see FT September 28).

Kenure, a privately-owned company with 200 employees, has not completely escaped the debilitating effects of recession; its profits fell slightly last year from almost £300,000 pre-tax in 1981. But its gradual adoption of Japanese methods over the of Japanese methods over the last decade and its associated investment and modernisation programme costing £2.4m so far have put it in a much stronger position than most of

Kenure's first attempts a decade ago to get moulding business from a Japanese com-pany ended in failure when, after numerous discussions and no less than three evaluation visits, the prospective customer decided Kenure did not have the experience, expertise or quality control of its larger

competitors.
Kenure only got a second chance because Kenneth Williams, the managing director, thought differently. At Williams' insistence, Roger Atkins, then a sales engineer and now sales director, made repeated visits to the Japanese prospect and nationtly nurtured the personal relationships which are so essential in working for and with Japanese companies. The first order came in a hurry. A larger competitor had

# 'We wondered what on earth had hit us'

Kenneth Williams, head of Kenure Plastics, had a tough time when he tried to supply Japanese TV manufacturers. But he won through, as Peter Moyes reports

could Kenure do better and companies manufacturing in Japanese standards?

The Japanese-supplied moulding tools were poor by British standards and there were problems in getting materials to the high specification demanded. But Kenure said

Looking back Williams admits "we wondered what on earth had hit us." Kenure had to nurse production at every stage but earned the respect of the Japanese by adhering to its promise to keep the customer's production line supplied. When the same customer next

dust covers to Britain He found:

 Major differences in moulding practices. In Britain and practices. In Britain and Europe the industry tradi-tionally uses "hard" tools manufactured from hardened metals. The Japanese use inferior "soft" tools, which are faster, easier and therefore much cheaper to make, and rely on the skill and dedication of their moulding machine operators to maintain finish quality and remove excess "fash" (the fine sliver of waste

ment. One contractor he visited provided a camera so that Williams could photograph their handling equipment.

• Lower production costs. These resulted from lower financing charges, mechanical components is handling and larger volumes, packing them. Kenure calculated that if they kenure calculated that if they had the same volumes as the Japanese, then a press costed at £42 per hour in Japan could be costed in Britain at only slightly more, £46 per hour, but that if lower volume were taken into account the costing would need to be £66 per hour.

Subsequent visits by the Considerable emphasis has been placed on motivation and quality. Geoff Bird, design and technical manager, says that all from working for the Japanese it is the importance of quality assurance manager has figures

In many moulding companies bored operators can be seen unloading finished components from presses and haphazardly removing flash. At Kenure operators are to be seen meticulously trimming and inspecting components before carefully packing them.

Considerable emphasis has been placed on motivation and quality. Geoff Bird, design and technical manager, says that day and we send 1,999, they immediately ring and ask for one to be sent by Red Star." Attention to detail in Kenure

Although Kenure has reduced tool and machine change-over times by adopting the Japanese "outside exchange of die" system, in which as much pre-

He tells of the occasion when Kenure was having problems with a moulding because of a faulty tool supplied from Japan faulty tool supplied from Japan. The Japanese managing director visited Feltham and actually worked on the night shift himself, with a Japanese colleague, inspecting each item off the press to select good cases to keep the production line supplied. Such dedication is infectious; it has certainly had

tious; it has certainly had a lasting impression on Kenure's management and staff.

Learning from the Japanese by working with them, visiting Japan to see what they do—and why—and then doing the same or better explains why Kenure has succeeded where others have failed. Other companies

The author is a management and training consultant speci-alising in Japaneze management and methods. He is also a non-executive director of two

# Japanese toolmakers worked in the case, which was done to visit its Japanese contractors to first visit by Williams in the carry 1976 (he is at present in paying his annual visit there) was the turning point which lead a to Kenure becoming established as a major supplier of moulded as a major supplier of moulded handling. The Japanese were more advanced in the use of the management as figures to the management as the desired the Japanese consumers to see them. Japanese were their products the management as the desired the Japanese consumers to see them as the part to desire the management as the desired the management and the desired the management as the desired the management How a bunch of Texans found the Eastern Holy Grail

Jurek Martin on Lone Star Manufacturing's summer pilgrimage

TEXAS, otherwise known as the Lone Star State, is famous for its unique brand of rugged individualism. Japan, on the other hand, has a reputation for conformity and, in corporate affairs, even regimentation. Yet one company from Texas, bearing the name of Lone Star Manufac-turing no less, appears to have come to the conclusion

water can be made to mix. Pursuit of the management Holy Grail, which is currently believed to be residing in Japan, is now a fully fledged international activity. In recent years the merits and exportability of Japanese techniques in quality control, "just in time" inventory adjustment and even company songs and uniforms have been thoroughly debated, Lone Star is starting to turn

debate into action.

This Fort Worth-based company, with annual sales worth \$110m, and with 1,000 employees specialises in car air conditioners. Its principal customer, taking 36 per cent of output, is Mazda, the U.S. sales subsidiary of Toyo Kogyo, for its cars sold in North America. The Mazda North America. The Mazda connection is 10 years old and thus shares the relative longevity which Japanese companies value so highly. Perhaps because of this, Mazda was clearly instrumental in nudging Lone Star into improving its production

But even Mazda may have been surprised by the enthusiasm with which Lone course, there is nothing like a severe recession to excite any management into serious examination of ways to cut

costs. What started two years ago with the simple secondment of five Mazda engineers to help improve Lone Star's quality control had escalated this summer to the point where a dozen senior American managers, drawn from every department except

from every department exceptionance, spent two weeks in Japan looking not only at how Toyo Kogyo does it but at how Toyo Kogyo's at how Toyo Ke suppliers do it as well. Wasiichak, Lone president, a well Lone Star's excursion. Having decided to go the whole hog and espatch a big management team, Lone Star brought down to Fort Worth a leading U.S. expert in quality control from the University of Nebraska it set up an in-house library of both

then set out for Japan to try and translate the theories it had absorbed into practical

The lessons gleaned, according to Shiv Mehta, vice-president for planning and administration and a member of the team, were both philosophical and practical and short and long term. "We learned a lot about visual displays" of production prosaid, which could be easily and cheaply put into effect in Fort Worth

The same applied to the use of space. Toyo Kogyo divided the U.S. party into teams in a simple competition in which the goal was to assemble an ordinary flashlight; the whole exercise was videotaped for the purpose of showing the Americans the inefficiencies of how they had gone about

the job. U.S. shopfleors, Mehta noted, tend to be more spacious but less effective in the use of people in a given space. Again he expected that it would be simple to insti-tute changes without investing in extra equipment or

Over the longer hanl, both Wasilchak and Mehia agreed that the greatest gains could be achieved by increasing production process. Lone Star had made a Japanesque small start in this direction earlier this year by reassigning its 60 quality control inspectors to production line jobs, simultaneously building in and spreading out the quality control load.

Both agreed that more needed to be done to enhance the truly Japanese sense of worker participation in the

Education. end product. training and other company programmes could, and would, help, Wasilchak sald, but both he and Mehta doubted that the regimentation they had observed at first hand in Japan could be implemented lock, stock and barrel at Fort Worth. Meh(a added that he thought that Japanese regimentation existed mostly in execution (i.e. actual production) and

was not necessarily achieved

at the expense of innovation

in design. Thus a mix of the two should not be beyond Lone Star's capabilities.
Nor was the Lone Star
team over-awed by Japanese technology. Gary Lillard vice-president, air condition Gary Lillard, ing systems manufacturing, allowed that he might have been if the visit had been confined just to super-automated facilities, such as

Toyo Kegyo's new Hofu factory or Nippondenso's air conditioning operation at Aichi but other Toyo Kogyo suppliers he saw were not necessarily more advanced than Lone Star's.

There was, however, some general admiration for the closely-meshed supply net-work in Japan. Wasilchak maintained that Lone Star was making steps to establish better, more efficient relationship with its simpliers through periodically auditthan checking each delivery, for example. One Dallas supplier, he said, was even considering a plant relocation but the Confucian values that Japanese businesses place on long-standing, harmonious relations with elient comharmonious panies may not easily be reconstructed in Texas—or by

any foreign company seeking a supplier's niche in the Japanese market.

From a practical stand-

point, the Lone Star team has gone back to Texas to pro-duce what Mehta described as "a two-level White Paper" -one for the company as a whole and one for individual departments and managers, both with short and long-range features and with dating. They do so with obvious confidence and enthusiasm enough, more with the sense of having rediscovered the wheel than having nnearthed a new elixir. The Japanese, Mehta and Wasilchak both suggested, have become expert at a lot of the manage...ment techniques at which the U.S. used to excel before somehow it lost its way.



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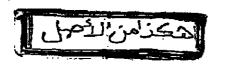
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#### **UK NEWS**

#### Noise bill could be £1bn says CBI

By John Lloyd, Industrial Editor

THE CBI has warned that the cost to industry of compliance with noise regulations proposed by the European Community could be £1bn - twice that of complying with existing UK practice.

The EECs proposal to harmonise occupational noise control in mem-ber states, first published in November 1982, calls for a cut in noise levels in plants to 85 decibels, half the noise intensity of 90 decibel levels common to most European

A CBI document, "Protecting hearing at work," says "there is no evidence from industry that groups of workers who are continuously exposed to levels of between 85 and 90 decibels suffer substantial hear-

It claims that a chemical plant. employing 100 men would need £1.5m to meet British noise regulations, but £3.5m for the EEC propos-

A paper-making group's estimates were: UK £2.5m, REC £7.1m. Safeguarding 38,000 steelworkers would cost £55m to meet UK rules, £145m for the EEC plans.

The CBI says these proposals "further endanger the viability of particular manufacturing processes or of whole companies, with adverse implications for employment, at a time when industry is still seriously affected by the current reces-

100

garage and sales in the

It wants the standard based on 90 decibels, "in spite of the considerable costs that will be incurred by industry throughout the Community to meet this level."

This is the second set of EEC proposals strongly opposed by the CBL It has come out heavily against the forthcoming European legislation on industrial democracy.

"Protecting hearing at Work;" CBL, Centre Point, 103 New Oxford Street, London WCIA ic Research works on similar lines

**BIG ADVANCE CLAIMED IN YARN TECHNOLOGY** 

#### ICI launches new fibre

BY ANTHONY MORETON, TEXTILES CORRESPONDENT

new fibre which it believes will take dustry, into the 21st century.

A day later at a sports exhibition in Munich, Germany was given its first look at Tactel. The immediate couraging. We picked up some very ket. In laymen's terms, it is part of the nylon family and technically

His subordinates were more ecstatic. Mr Scott Davidson, sales and marketing manager, said: This is the most exciting thing that has happened to ICI Fibres for years. We have stolen a big lead on our we have stolen a big lead on our competitors and the new fibre has Lister, "combines a variety of natural aesthetics with the proven vergate, where it was developed over the past three years."

Mr Davidson's enthusiasm pervades not only Harrogate, the divisional particular hand authorities with the east care and attractive with the east care and attractive and attractive competitors.

sion's headquarters, but also Ponty-pool, in South Wales, and Oes-tringe, near Heidelberg, where Tac-Since polyesters came on the tel is to be produced.

FIVE WEEKS ago, in the unlikely which will sell in volume and pro- towels, for instance - nylon has surroundings of the Holiday Inn in vide adequate margins to produce gone into a decline in many areas.

Leicester, ICI Fibres launched a at profitable prices.

"People have tended to write off The more ecstatic managers be-

polyester, developed in this country after the Second World War and now the big work-horse fibre for the world's man-made-fibre industries. response, according to John Lister, ICI Fibres' chairman, was "most enmides aimed at the clothing mar-

> quite distinct from polyester. One vitally important attribute is that it has the appearance and aesthetics of cotton or polyester rather than nyion and allows, for the first time, a fibre which, according to Mr

ringe, near Heidelberg, where Tac-el is to be produced. Since polyesters came on the scene in a big way some 20 years The reason is that in Tactel, ICI ago, often combined with cotton as

People have tended to write off nylon," says Mr Lister, "but it still the company, and eventually the in- lieve that Tactel will even replace has superb qualities in, for instance, hosiery, lingerie and car-pets." The trouble is that for many people brought up in the drip-dry era of the 1950s it was the fibre which, when woven into cloth and made into shirts, produced clothes that were memorable for their

> further when the far eastern producers in countries such as Taiwar Macao and South Kores swamped the West with a wide range of clothes such as flimsy anoraks which quickly met disfavour among

Initially, Tactel yarn is being sold to a selected group of weavers in European countries - two in the UK and on each in Belgium, Finland, Portugal, France, Norway, Switzer land and Italy.

The first clothes to be made from Tactel-woven yarns should be in the

#### Policy research centre set up

A NEW Centre for Economic Policy A NEW Centre for Economic Policy The Centre, will also be available ernments – the ageing of the popules Research, to promote new work on as a "think-tank" on international lation and its implications for public policy issues in British and foreign universities and institutes, has ment.

Its Board of Governors includes and hopes to promote open debate lation to economic efficiency.

The Centre will not take sides, ition and health programmes, in relation to economic efficiency.

A third will throw light on nationtired as Permanent Secretary to the Treasury, and its financial backers include the Bank of England, the Social Science Research Council. and major charitable foundations. Morgan Grenfell, the merchant grammes. bankers, and the Financial Times

have also contributed. entrepreneur rather than an in-

The National Bureau of Econom-

issues for industry and govern-

The work of the Centre, which will share some facilities with the Royal Institute for International Affairs at Chatham House, will con-

The one on international macroeconomics will cover the interac-The Centre is the first body of its: tions of national policies, possible kind in the UK, acting as a research policy-cordination, and some of the tribution. stresses arising from uncoordinated

lems facing nearly all Western gov- years in the UK.

spending; technological change, employment and training; and educa

al forecasting and policy issues use of economic models. A fourth centrate initially on four major pro- will concentrate on trade theory and issues like protectionism.

They will also stress quick publication of discussion papers and research results, for international dis-

The Board has appointed as its first Director, Professor Richard A second programme will spon-sor international discussion of prob-mist who has worked for some

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#### **INSURANCE**

# Competition sends losses soaring

INSURANCE companies have been competing keenly for private motor business over the past three years - much more keenly than normal trad-ing rivalry would lead one to

The interim results this year from the leading UK insurance groups have speit out clearly the effect of this competition. Underwriting losses on UK motor business have soared, even though the weather this year has been favourable to

The main reason is the recession. There is no overall growth in the commercial insurance market so companies have been looking to expand their share of the personal insurance market so as to secure premium growth that will at least match inflation and stop expense ratios getting out of hand.

Motor business offers a higher return on capital employed than other forms of personal insurance, such as

ployed than other forms of personal insurance, such as household or travel. The premiums are higher, making the business worth competing for. In addition companies have use of the premiums and reserves for longer periods, and can take advantage of high interest rates.

Competition has been in two held basic premium rates unchanged for longer than the normal 12 months. This meant

were lower than would have been justified on underwriting considerations. Second, insurance companies

assess premium rates on many assess premium rates on many factors, including where motorists live and the types of car they drive. Companies have been reviewing their rating for these factors. The basic rate for certain areas and particular types of cars have been lowered. For instance, most insurance companies put the Austin Metro in a lower premium rate.

premium rate.
Companies are now harvesting the fruits of this competition and they are turning out to be and they are turning out at 55 bitter. General Accident, the largest motor insurer in the UK, reported underwriting tosses of £11.4m on its UK motor losses of £11.4m on its UK motor account in the first six months of this year compared with a loss of £6.4m in the first six months of 1982—a period that included severe winter weather. Guardian Royal Exchange Insurance, the second largest insurer, not only reported losses sozzing from £7m to £12m, but also a 4 per cent fall in premium income, the first decline for more than a decade. Other more willing to also much more willing to also more than a decade. Other more than a decade. Other around. T

changed position.
These losses would appear to

has risen significantly, especi-ially in the second quarter of this year when claims were up

No reason has been given for this increase, but it is certainly not bad weather. This reverses last year's trend when claims fell significantly after the opening winter months.

In contrast the three main life companies — Prudential, Pearl and Legal and General—have been cutting back on their accounts and all three motor accounts and all three reported reduced losses on lower volumes of business.

What can be expected from companies in the wake of these results? Will it mean an end to competition and a return to normal premium ratings? The

to rising tosses though few gave actual figures. Only Royal when it lifted rates by 101 per Insurance reported an uncent on August 1. Phoenix General Accident set the lead surance reported an uncent on August 1. Phoenix anged position.

Assurance has made two increases this year—7 per cent on the price for trying to February 1 and 5 per cent on

terms. When companies did expand or even hold market August 1. GRE did not increase review their rates the increases share. All companies report its premium rates on October were lower than would have that the number of motor claims—the anniversary of its previous increase — but the market expects a significant rise before

the end of the year. majors making serious moves to end competition. The Pru has cut its premium rates in an effort to recapture market

In addition Mr John Howard chief general manager of Royal regards motor business as one of his growth areas in the UK. Royal is attacking the market by identifying various groups of better risk motorists and going after them by offering lower premium.

It started this proce than two years ago by offering drivers over 50 its Carshield 50. quoting significantly lower premiums. The plan was a tre-mendous success and Royal put on significant business without any underwriting deterioration Last week Royal followed this up by offering the family motorist Carshield 30 policy, offering up to 20 per cent lowe

Other belatedly following Royal and offering lower premiums to older drivers. These companies can be expected to go after the better risk driver and more next year or two.

#### Consumer spending expected to slow down in 1984

BY DAVID CHURCHILL CONSUMER AFFAIRS CORRESPONDENT

mending next year is forecast oday in a report from Stanilard Hall business forecasters.

The report says that the inincrease of this year. The rise in spending is expected to come to a halt in the third quarter of

1984 total personal disposable sonal disposable income in real income will rise by about 8 per terms may be less than 1 per cent, close to the estimated level cent above end-1983 levels." for this year. But the rate of crease in consumer spending for this year. But the fact of After the rise in car sales this in 1984 will be only half the increase will ease during the year, the forecasters expect course of the year. The fore sales next year to be moderate. casters expect an increase in un- Sales of furniture and furnishof 1984 and increased national

Standland Hall says that in "Thus by the yearend, per-

employment in the second half ings should continue to do well of 1984 and increased national as a result of the increase in

Consumer spending on convenience foods is also expected two years than over the past two, although the forecasters After the rise in car sales this envisage a strong upturn in

> Consumer spending forecasts, published quarterly by Stani-land Hall Associates, 43, Cole-broak Row, London N1, \$255 a

#### **CONTRACTS AND TENDERS**

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#### NOTICE OF AN INTERNATIONAL CALL FOR BIDS

Announcement of an international call for bids launched by the office Militaire National pour les Industries Stratégiques (OMNIS) de la Repoblika Demokratika Malagasy for the supply and installation of prefabricated premises.

The Colonel, Director General of the Office Militaire National pour less Industries Strategiques de la Repoblika Demokratika Malagasy, makes it known that he plans to launch an international call for bids for the supply and installation, ready for immediate use, of prefabricated premises, equipped with an electric generator and air conditioning.

These premises are to be installed inside the OMNIS Building in Mangasoavina— Antananarivo - Madagascar and are to be used to store magnetic tapes and related

The features of these premises are the following:

- -- Height to ceiling: 2.80m
- Room in which magnetic tapes are to be stored: to be air conditioned and isolated thermically, dim 7.50x11m
- Office: dim 4.50x5.50m
- Róom in which generator is placed, to be isolated phonically, dim 4.00x4.50m

The air conditioning system to be installed is able to maintain the temperature in the room in which the magnetic tapes are stored, between 18°c and 20°c and the humidity at 45%.

The generator to be supplied will be used in emergencies: It is capable to supply, in case of outside power-cut, the planned air conditioning system, and possibly also an existing laboratory, the power of which is 13kw.

The bids, written in French, must be presented according to the schedule of conditions and be addressed (registered mail with acknowledgement of receipt) to the Colonel, Director General of OMNIS, 21 Lalana Razanakombana, B.P. 1 bis, 101 Antananarivo-Madagascar, before October 24, 1983, at 16.00 local time.

The documents concerning the call for bids, written in French, can be consulted at: OMNIS, Direction des Services Techniques et de la Logistique, Immeuble Sonaco, Ambanidia, Antananarivo, Madagascar.

- PETROCONSULTANTS S. A. International Energy Services, 8 - 10, rue Muzy, 1211 Geneva, Switzerland.

or sent on written request, addressed to:!Monsieur le Directeur des Services Techniques e de la Logistique, B.P. 1 bis, 101 Antananarivo, Madagascar, or to PETROCONSULTANTS S.A., International Energy Services, 8-10, rue Muzy, 1211 Geneva 6, Switzerland.



**ANNOUNCEMENT NO. 12/83** 

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Any offers that are submitted after the date/time specified will be rejected.

Dubai Municipality will have the right to accept or reject any tender without stating reasons.

The envelope is to be marked: The Chairman Finance/Tender Committee P.O. Box 67 Dubai - U.A.E.

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Il est porte a la connaissance des soumissionnaires potentiels que la date d'ouverture des plis de cet Avis de preselection prevue pour le 7 Octobre 1983 est reportee au 1er Novembre 1983

Toutes les autres clauses et dispositions de L'Avis de preselection restent inchangees.

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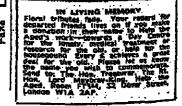
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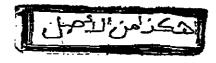
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#### **UK NEWS**



Boeing's 737: front runner for BCal's order

# **BCal likely** to choose new Boeing

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

the independent airline, is due to meet today to take a final decision on a £100m order for up to six new short-to-medium-range jet aircraft, to replace its ageing One-Eleven jet airliners by late 1985.

The airline is thus in the same position as its rival, British Air-

It has three choices - the new advanced version of the Boeing 737, the Series 300; a new 140-seat derivative of the McDonnell Douglas DC-9 jet, the MD-90; or the 150-seat A-320 from Airbus Industrie, the West European manufacturing consortium.

There has been much speculation. Ways, found itself earlier this summer. BA needs to shed its extensive Trident fleet by 1985, and has opted for more Boeing 737s because they were readily available.

BA rejected the A-320 at this stage, but kept its options open for when it becomes available in the

There has been much speculation late 1980s. that the Airbus is the front runner, but it seems unlikely that BCal will settle for it – at least yet. This is be-cause the A-320 has not been forcause the A-320 has not been for-der development, and will be avail-mally launched yet, and will not be able from late 1984. The McDonnell

vice for nearly 20 years - and is be-

THE BOARD of British Caledonian, late 1985, when new government

position as its rival, British Airways, found itself earlier this sum-

COMPETITION among insurance Motor business offers a higher remonths of this year, compared with a loss of £8.4m the first six months in the UK has intensified over the forms of personal insurance, such of 1982 – a period that experienced past three years.

Interim results this year from the on each policy are much higher, and the companies have use of the leading UK insurance groups have spelt out clearly the effect of this

BCal seems likely to follow suit and chose the Boeing 737-300. This is because it is already un

PEACE FORMULA REACHED IN SIX-WEEK STRIKE

#### Ford car output set to resume

FINANCIAL TIMES REPORTER

200 long-distance car delivery driv- shift tomorrow. ers employed at the Silcock and wood factory. The drivers, who de-liver half the cars produced at Hale-wood, have been called to a mass the strike began when the shop stewards claimed that Silcock and

Shop stewards will recommend acceptance of a 15-point formula dispute procedures over threatened worked out during nine hours of redundances. The dispute spread to involve the maintenance of long Acas, the conciliation service, at the distance transporters by outside

A Ford spokesman at Halewood said yesterday that if the recom-mendation was accepted, the 4,000

COMPETITION among insurance

competition with underwriting

losses on motor business soaring, even though the weather this year

BY ERIC SHORT

THE OFFICIAL six-week strike of would be recalled from the first consumer magazine, Which? Ken-

Production will then re-start on Colling depot in Liverpool is expect-ed to be called off today, enabling lines. Ford's main problem will rethe Ford Motor Company to resume main the movement of the 12,500 car production at its nearby Hale- cars worth £60m which have been

> Colling refused to abide by normal contractors, and the terms for the dispersal of the stockpile.

Losses mount for insurers in

**More UK news** 

fight for motor premiums

• The Escort, the best-selling car mendation was accepted, the 4,000 in Britain, is also among the least hourly-paid production workers laid off since Thursday of last week 1983 car buying guide of the UK

and the second s

neth Gooding writes.
Other models listed by the guide as being "the worst" for reliability were the Alfasud, Austin Ambassador/Princess, Austin Maxi, Citroen 2CV/Dyane, Fiat 127, Fiat Mirafiori, Fiat Strada, Ford Cortina 1600, Morris Ital/Marina, Pengeot 505, Renault 12, Renault 14, Rover, Talbot Alpine/Solara.

Cars which spent more days off the road - which might have been caused by a shortage of spare parts rather than problems with the mod-el itself – were Audi 100, Citroen CX, Ford Granada, Jaguar, Renault 20/30 and the Triumph Dolomite

Which? sent forms to 45,000 Consumers' Association members 25,000 replies were received.

very severe winter weather.

Guardian Royal Exchange insur

ance, the UK's second largest motor insurer, not only reported under-

writing losses soaring from £7m to

£12m, but also a 4 per cent fall in

premium income, the first decline

secret ballot among 1,200 machine shop workers, in a bid to settle a dispute over the introduction of new working practices.

The issue has already caused a

week-long strike, and the men have defied a recommendation from the engineering workers' union, the AUEW, to accept the new arrange-ments. The men want an extra £4.76 a week.

Financial Times Correspondent

THE PERKINS diesel engine com

pany in Peterborough, is to hold a

Ballot bid

to end

**Perkins** 

dispute

The management is refusing to pay, and has now said that unless the changes are acceped, they will be enforced.

A spokesman for Perkins, the world's biggest manufacturer of diesel engines, said yesterday: "During the past month, the company has repeatedly stated that changes in working practices in the machine shop are imperative, if we are to maintain a competitive position in the diesel engine market.

The recent agreement between the company and the trade unions on proposals for changes of working practices, is a further recognition of that fact.

"It is clear that people's views of the proposals vary significantly throughout the machine shop, but the company's position on change has not altered. It is only fair to make sure that everyone has a chance to register their views on how they would prefer the changes

to happen.

"Accordingly, the company will be arranging a ballot of everyone in the machine shop to determine which of the alternatives is preferred

"If there is no clear response to this ballot, then the company will introduce the necessary changes."

#### on Page 16 for more than a decade. Other inhas been favourable to motorists. available for service until 1988, or Douglas entry, however, will not be even later. Douglas entry, however, will not be available until 1988, while the Air-The main reason behind this surance composites referred to rising losses, though few gave actual competition lies in the current eco-premiums and reserves for longer BCal needs its new aircraft much earlier than that. Its existing fleet of 12 One-Elevens has been in serperiods, and can take advantage of the high interest rates. bus A-320 cannot possibly emerge nomic depression. There is no over-These losses appear to be the price to be paid by the composites for trying to expand, or even to hold before 1988 all growth in the commercial insur-The Boeing would sppear the log-ical choice, therefore, BCal may de-Companies are now harvesting the fruits of this competition - and ance market so companies have been looking to expand their share coming increasingly expensive to cide against an outright purchase, maintain and ily because of steep however and opt for a short-term they are turning out to be bitter. General Accident, the largest motor their market share. All companies of the private insurance market in maintain and fly because of steep however and opt for a short-term fuel price rises. More significantly, they will be keeping its options open for an unacceptable environmentally by order to secure premium growth report that the number of motor, that will at least match inflation insurer in the UK, reported an unclaims has risen significantly, espeand stop expense ratios getting out derwriting loss of £11.4m on its UK cially in the second quarter of this motor account in the first six year.

# Your big risk in 1983: other people's credit failures. Credit failure has the classic domino effect. You may not be able to see the first domino fall, but the last

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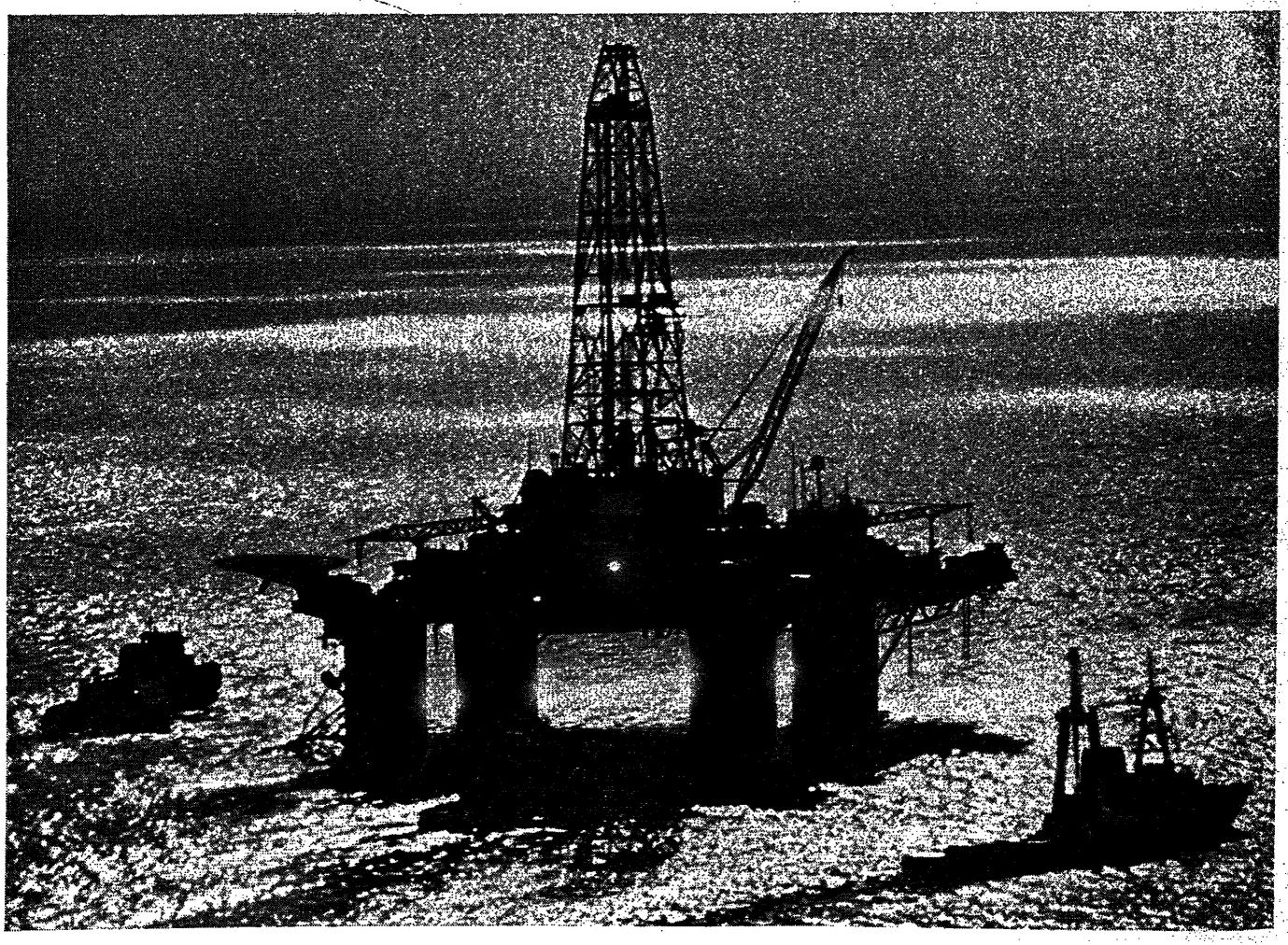
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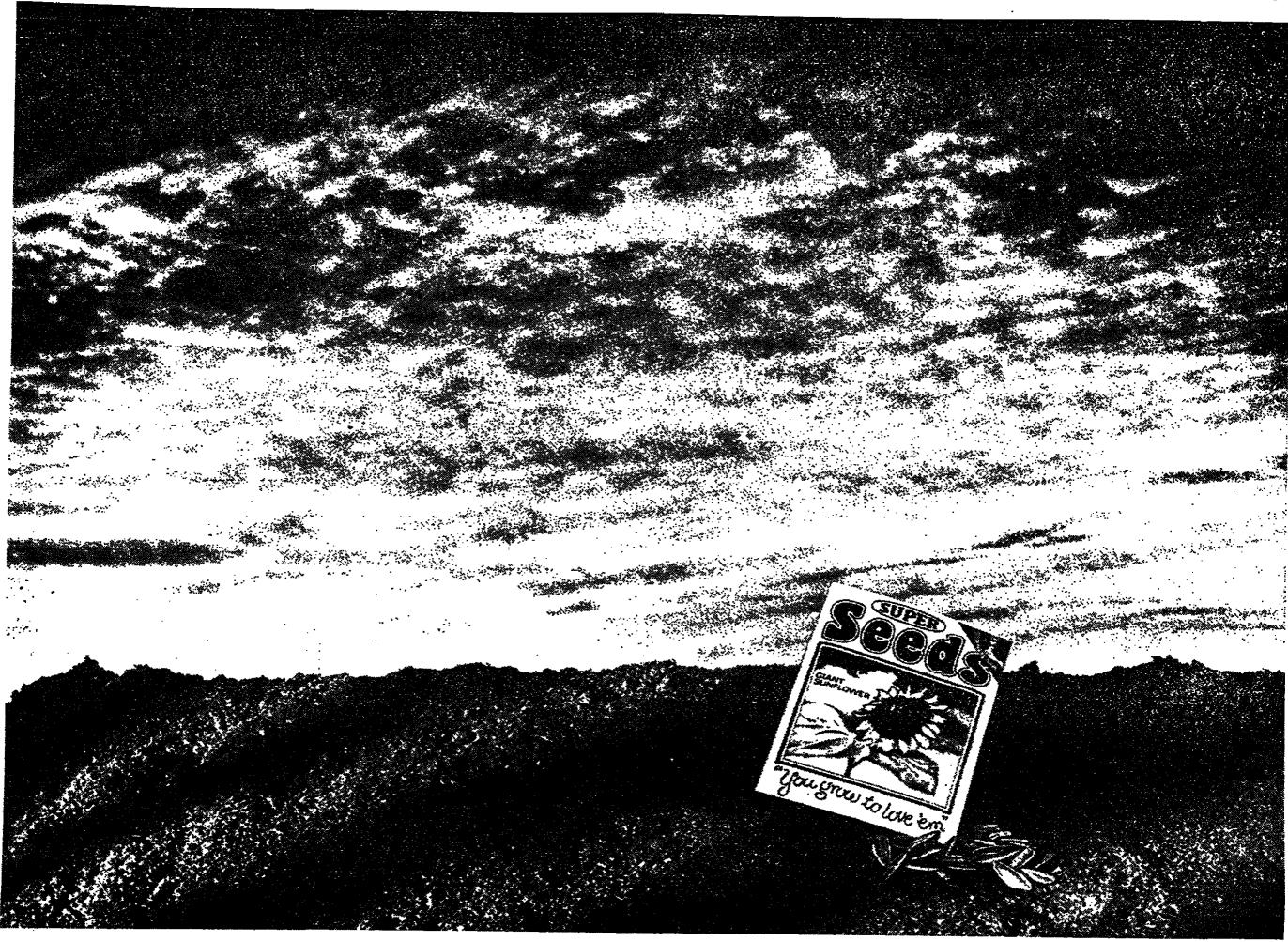
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#### **TECHNOLOGY**

HOW HERBICIDE RESISTANT PLANTS COULD BECOME A BILLION DOLLAR MARKET

# Race for the power plants hots up

BY STEPHANIE YANCHINSKI

WHILE PHARMACEUTICAL crops. Calgene claims to be companies struggle to bring the within weeks or at most months first exotic blotechnology drugs of having the beginnings of to market in a glare of pub-licity, another largely un-heralded group of scientists are poised to unveil a bonanza in enother direction, determining the business out-

of companies, which includes chemical giants such as Monof companies, which includes chemical giants such as Monsanto, Ciba Geigy, and Dupont in a race to produce herbicide resistant plants using genetic engineering. The immediate commercial goal is to extend the "life" of profitable herbicides which soon will outlivather patents. their patents.

selling the herbicide resistant be spending twice as much. seeds. As pressure mounts to reduce the chemical load on the

about 40 professionals backed by Allied Chemicals and Continental Grain Company, recently isolated a gene which confers resistance to glyphosate. This is the major ingredient of "Roundup," the world's largest selling herbicide, now marketed

Genes are the essential matter of life which control the activi-ties of every living cell, and "genetic engineering" refers to the techniques by which genes are altered or even transferred to develop chemicals to from one animal or plant to be safe to the most

In this case, Calgene's commonly used plant scientists "zapped" bacteria, which the herbicide also normally kills, with chemicals and radiation, eventually producing a mutation resistant to gly-phosate. They then isolated the mutated gene. This, they guess, slightly alters a single hemical in the cells which the herbicide normally attacks, so that the killer chemical no

longer interferes with it. But the prize achievement, which Calgene has not managed up yet, is to insert this gene into as yet, is to insert this gene into as the herbicide industry valuable crops such as tobacco, matures, and patents begin to soya or cotton. Then farmers could more effectively kill weeds

A small biotechnology company on the West Coast of the United States is leading a pack of companies, which includes ability of their research and There is however, another group of market analysis, and vein of gold to be mined in some foreign companies could

The potential rewards are

seeds. As pressure mounts to reduce the chemical load on the environment, and farmers adopt biological methods of pest and weed control, agrichemical accounts for 13 per cent of manufactureres enviously eye the billion dollar seed market for future profits. They view biotechnology as one sure way of improving their market share.

Calgene Inc., a company of their dollar seed market share.

Calgene Inc., a company of increasing competition from the showt 40 professionals healthd. tial toxicity of the others, but at the same time lowers the earnings of the chemical manu-

> "We breed crops to betolerant to the cheapest herbicide around and

Monsanto estimates that 12,000 compounds must be screened and between US\$25m and US\$30m must be expended to achieve full registration of a successful product under current environmental procedures.
Often, the patent position of these herbicides is easily challenged, as in the case of Round-up, and this is especially true

such as the new "plant growth regulators" with potential uses in controlling the time of har-vest or to the selling of seeds. What better marketing strategy could be devised than selling kits of herbicides and resistant seeds, thus enhancing the sales of one product by the other? However, environmentalist groups, such as the Brusselsbased International Coalition for Development Action, see this marketing dream turning into a nightmare. They argue that genetic diversity — the natural pool of genes—in the natural pool of genes—in the major crops within the U.S. is already alarmingly small as big corporations take over plant breeding for profit. For example, six cotton varieties account for two-thirds of all the cotton acreage planted, and this pattern also applies to wheat, maize, and soyabean. inbred lines could be particularly vulnerable to disease or attack from pests. Breeding plants especially resistant to certain pesticides would further diminish the

genetic pool from which to select new varieties, they argue. David Padwa, chairman of Agrigenetics Corporation, a Colorado-based genetic engineering company also interested in agriculture, scoffs at these arguments, saying that "by using genetic engineering techniques we are always creating

that by crossing the hybrid plants commercial companies keep in reserve we could create 10,000 new varieties. Breeders are testing over 60,000 new varieties of maize alone." Nevertheless, breeding herbi-cide resistant plants is not a major thrust at Agrigenetics, because Padwa says such a project runs conceptually against what the company stands for. "We use genetic engineering to enhance the plant's own natural defences.
We love the idea of displacing chemicals by genetics." He points to the fevered interest in allelopathic chemicals as the way companies are now headed.
These are natural substrates

These are natural substances

often released as gases by

certain plant tissues to poison the seedlings of any competing

weeds that fall nearby. A separate problem concerns the release of these genetically engineered plants to the outside world. How will they upset the natural order of plant life? Little is known about plant biochemistry, so scientists cannot guarantee that these resistant genes will not be passed on to the weeds that glyphosate is

Monanto's genetic engineering unit in St Louis, says "Weeds develop resistance to herbicides all the time, but we will take a lot of trouble before we release could more effectively kill weeds. So it is not surprising that new varieties. Those who lot of trouble before we release by spraying earlier and heavier may agrochemical companies believe in this 'conspiracy of these plants into the environ-without affecting sensitive are turning to other chemicals, monoculture' do not realise ment."

Just how far away is Calgene from achieving their goal? It has isolated the gene from bacteria resistant to glyphosate. Now they plan to get this gene past the tough outer wall of the plant cell by hooking it up to the genes of an infective microbe which normally causes tumours in certain plants but is now so modified as to render it harmless.

Then the gene must be protected from degradative chemicals on its way to the nucleus, the home of the plant's own genes, in the centre of the cell. A complicated set of chemical signals attached by genetic engineering to the glyphosate gene will ensure all this goes according to plan.

Most importantly the gene must become an integral part of the plant cell's genetic material in order to work properly and to be passed on to future generations of daughter plants. This may require yet more signals and this is only

The herbicide industry is a high value-added industry where technology is critical to determining the business outlook.

Dr Robert Goodman, Cal gene's vice-president of research and development, says he confidently expects to have genetically engineered tobacco cells "in tissue culture" soon. But admits it may take years to get these single cells floating in a soup of nutrients and minerals to develop into the complete and perhaps a decade before fully approved plants appear in the seed catalogues. This strongly supports the opinion of Dr Daniel Wagnieré senior vice-president in charge of Sandor's seeds division and a trained agronomist, who says that the notion of developing the weeds that glyphosate is kits of herbicides and tolerant meant to control.

Dr Ernie Jaworski, a distinguished science fellow with to the cheapest herbicide Monanto's genetic engineering around, and develop chemicals with the cheapest herbicide monanto's genetic engineering around, and develop chemicals with the cheapest herbicide monanto's genetic engineering around, and develop chemicals with the cheapest herbicides and tolerant meant to control. to be safe to the most commonly used plant varieties. It is highly unlikely, given the way hap-hazard research usually works, that the two would be developed

#### **BIOTECHNOLOGY IN FARMING** The tumours that save calves' lives

BY ALAN CANE

dent of Molecular Genetics, it."

twinkles as he asserts: "I want to play business." He is a reanimal husbandry business is freshingly different figure in a grievous; of the 53m calves world dominated by small biotechnology companies run by per cent contacted scours and high-powered academics with a 30 per cent of those sick different attitude to the market animals died. A physician by training—he

specialised in cancers and other disorders of the skin, Dr Pass and his company have avoided the area of human ailments, where most of the excitement in biotechnology lies, to concen-trate on agricultural products. The company's first major product, a preparation which can be given orally to newborn calves to treat scours, a potentially lethal diarrhoea, is already in use in Canada and

will soon be introduced in the Called Genecol, the preparation is a monoclonal antibody, an example of the purest kind

> "The cost of scours to the animal husbandry business is grievous"

producer of monoclonal anti-bodies in the world. way of turning cancer to Man's advantage. Antibodies against all sorts of invasive organisms -that causing scours, for example an extremely common bacteria called Escherichia coli, can be raised by injecting the appropriate antigen into mice. But how to sort the antibody from the biochemical broth that results from such treatcells from the mice with cancer cells to form what is called a hybridoma-it grows rapidly in the right conditions as is the property of cancerous growth and it produces pure antibody at the rate of about 1,000 molecules a second.

been subverted to the useful task of manufacturing autibody. Molecular Genetics have re-fined this UK-invented technique to produce scours antibodies in substantial quanti-

In Canada, a single does— it is still running at a loss—but and one is all that is needed it had sristantial cash reserves for a sick animal—costs about and the Martin Marletta US\$10. "The farmer is a risk-toporation is a major share-taker," Dr Pass comments, "he holder.

DR FRANKLIN PASS, presi- ignores a problem until he has

EDITED BY ALAN CANE

There are vaccines against scours, but Dr Pass claims his company's introduction of Genecol has ushered in a new era of specific disease preven-He expects Genecol to do well

in Europe—he is tying up a licensing agreement with a European pharmaceuticals pharmaceuticals manufacturer as yet unnamed at present—where the value of animals is higher than in the

Molecular Genetics has some interest in the more fashionable areas of biomedical research—it is carrying out a an example of the purest kind programme of research into the of a genetically engineered various forms of human Herpes drug. In fact, the present success of Genecol, Molecular genetics believes it is the largest ture.

producer of monoclonal anti-bodies in the world.

Monoclonal antibodies are a way of turning cancer to Man's way of turning cancer to Man's genetic engineers: recombinant DNA monoclonal antibodies and plant tissue culture.

Started by Dr Pass in 1979 in conjunction with Dr Anthony Faras, then a microbiologist at the University of Minnesota, the chief target area is beef and corn. There is a substantial programme of work directed at finding ways of reducing the cost of corn production and raising the quality of the pro-duct - perhaps by inducing herbicide resistance (see accompanying article).

Many bioengineering com-

panies see themselves purely as research and development organisations with the emphasis on research—they look for higger companies anxious to take licences on their products and market them. Molecular Genetics, however, is marketing driven with its own sales

Like most of its compeitors

Atlas Copco Compressed Air Technology

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#### Instruments Micro rules recorders

A FURTHER PROOF—if any is needed—of the value of applying the microprocessor to self-contained instruments from Brown Rossel Kent comes from Brown Boveri Kent, where what is believed to be the first circular chart recorder "managed" by a micro has just been launched.

Made by Kent Industrial Measurements in St Neou, the P105M somewhat changes the supply position for these recorders. Previously, things tike measuring ranges, imagi-sation, set points and chart speeds had to be specified by the customer. Now users will specify a perfectly standard, volume-produced recorded and then program the instrument in a few seconds to exactly match

the application. This approach has completely eliminated the use of range cards and mechanical feedback cards and mechanical records: slidewires since all the major functions including pen drive, life and referencing are now controlled by the micro.

Apart from the flexibility of microprocessor control, the accuracy and reliability of the new recorder are higher than its present conventions between in previous generations because there are fewer interconnections and moving parts. Similarly, routine maintenance needs are minimal and since the same instrument can now be used for many different applications on the same site, spares stockholdings can be

There are only five function buttons that are pressed according to a sequence on an eight digit liquid crystal display, two of which are "up" and "down" buttons for increasing or decreasing whatever value (set points, range, speed, etc) is currently on the LCD,

The recorder, which can have one, two or three pens, will deal with inputs from a wide ange or transducers.

Price of the P105M is from £349 (single pen). More details

GEOFFREY CHARLISH

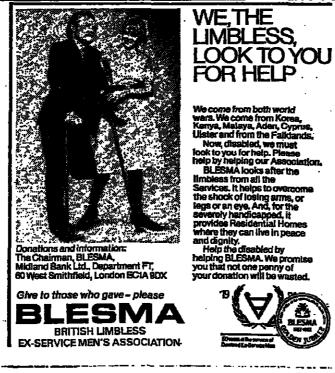
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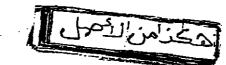
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#### BUILDING AND CIVIL ENGINEERING

FEES CONTROVERSY

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#### **Engineers resist competition**

BRITAIN'S consulting engin-cers are preparing to resist renewed attempts by government departments expected this autumn to insist on price competition between partner-

The Association of Consulting Engineers, whose 1,200 members represent the great majority of the profession, fears that the Commons' public accounts committee is set to apply further pressure on

It is also understood that the Property Services Agency, the Government's building and property arm, and the Department of Health and Social Services, will shortly require engineers to submit fee costs with design plans—a move which would breach ACE rules.

In a bid to halt such development, the engineers are preparing to put their ease for a partial review of pro-cedures to the Government. The ACE strategy parallels similar action by FIDIC, the international consulting en-gineers' body, which has headed off attempts by the World Bank to introduce competition on this for develop-ment aid-backed engineering

U.S. engineers have also been successful in defeating legislation aimed at enforc-

ing price competitive bids for all public sector building

The price competition issue first emerged in Britain in 1970 when a Monopolies Com-mission Report identified restrictive practices in several professions. A further 1977 study of architects' practices led to a compromise agree-ment in 1982 when the Royal Institute of British Architects accepted rule changes ending mandatory fee scales and sub-stituting "recommended only"

The ACE case rests on the need for engineers to be selected primarily on the basis of their suitability to perform the required task. If open competition were the norm, the ACE arrives nations bins the ACE argues, partnerships would be tempted to speed the design process, reduce standards and use lower calibre staff.

The Association also points out that the difficulty in deluging at the outset a project's requirements in detail, and the tendency of ellents to alter their plans while work is in progress, make accurate calculation almost impossible.

The engineers therefore propose that Government departments adopt the FIDIC system whereby a short list of suitable engineers is drawn

a multiplier to account for

IVO DAWNAY

Each design submission is

then presented, together with the estimates, and is then either accepted or rejected by the client. If the first submission on the list is re-

jected, the partnership is de-

barred from re-submitting with revised fees and the second candidate's plans are then examined.

Supporters of open compe-

tition are likely to argue, however, that such a proposal does little to reduce costs or bring market forces to bear on the profession.

It will also be pointed out that by broadly maintaining the status quo, long-estab-lished companies will con-tinue to dominate the major projects at the expense of lesser-known partnerships.

At present, consulting

engineers' fees range from as

high as 11 per cent of the cost of a project on small

building schemes down to 4

per cent for large civil

calculated on a formula incorporating fee scales related

to the salary of the engineer

employed and the time spent

on the project, combined with

Alternatively, fees may be

engineering work.

everbeads.

REDEVELOPMENT

#### Docklands artery is red brick road

THE REGENERATION of paving for some were built Contract value for all surface and Marshall's Concrete. Marley London's desolate Isle of Dogs of this in Milton Keynes. and drainage work for the Red was chosen because its blocks docklands is well manifested in It is, however, the first substan-Brick Road is worth £6m. The are rectangular. the Red Brick Road leading tial public-highway and the first 2.5 km of the road has cost the form the Gate 1 entrance at longest industrial road in about £1m. The road's overall drafted in February largely on West India Dock Road to the Britain to be built using this cost is not expected to be more the basis of experience at the London Enterprise Zone at its heart. The road crosses the were used here mainly for wastes of the former Millwall pedestrian areas.

The road is 4.5 km long, 7.3 and Brian Walker of CCA. Standard was first 2.5 km of the road has cost the new CCA Standard was cost is not expected to be more the basis of experience at the than if it had been of conventional blacktop design.

The road is 4.5 km long, 7.3 and Brian Walker of CCA. The

S. Park

A Limehouse gang of five workmen lay concrete block paving at the rate of 150 sq metres in a 10-hour day. Generally, five gangs lay the blocks at rates of 30 sq metres to 50 sq metres per man per day. A gang of six with forklift support has achieved a best time of 300 sq metres in a 10-hour day.

wastes of the former Miliwall and West India Docks which now are attracting developers and light industry following the progressive closure since 1967 of London Docks.

It is not Britain's first public road built of concrete block of the conc specially made hand dressed granite kerbs from Portugal, is all red. That red and its herringbone pattern were recommended to London Docklands Development Corporation by Mr Ted Hollamby, LDDC chief architect/planner,

The road's first 2.5 km were quietly opened to traffic on the target date of September 1 and officially opened on September 22 by Princess Alexandra. She named the main thoroughfare Marsh Wall. Construction of the remaining 2 km is well advanced. Other new roads will be named Mastmaker, Lighterman's, Mill Harbour, Cross Harbour and Lime Harbour.

The road is built overall of more than 3m concrete Marley Intersett blocks (measuring 100 mm x 200 mm x 80 mm) ali laid by hand, to a new UK standard set by Interpave, the Cement and Concrete Association and the County Surveyors Society. Such blocks, which come in any colour, are made by other companies including British Dredging Corporation

WHEN IT COMES

TO CHOOSING A

OUESTION

road is designed to Department of Transport motorway speci-fications (Road Note 29: to take 5m standard axles) and can withstand the heaviest traffic. An idea of the punishment such blocks take can be seen at London Bridge Southern Region railway station where buses turn on a forecourt built of the same construction but using Marshall's Monoblocks. The concrete block paving system has been used not only for performance and appearfor performance and appearance but because it provides for high quality reinstatement

borough.

Mort. Hay & Anderson is responsible for roads, infraresponsible for roads, infra-structure and supervision of construction. Bridgework design is by Rendel! Palmer and Tritton, and drainage design by Sir William Halcrow & Partners. Main contractor is John Mowlem, an Isle of Dogs local company for 60 years, and the paving is laid by C. R. Sanderson of Cirencester.

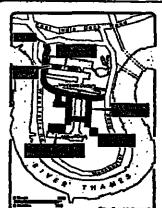
COMPANY

when services alterations require temporary disruption. Further, in due course mainten-

ance will fall to the local

ALAN ELLIS





THE ISLE OF DOGS: The Red Brick Boad leads from Gate 1 past Canary Wharf where this month limehouse Productions, owned by Associated Newspapers, D. C. Thompson, Scettish Investment Trust, May Gurney Holdings and Drayton Consolidated, starts up Britain's largest independent video tape studios to the ASDA retail superstore (101,000 sq ft) which, with a second ASDA store at Beckton, was opened this month by Princess Alexandra. In the New Year work is due to start on bailding a printing works (285,000 sq ft) for The Daily (285,000 sq ft) for The Daily Telegraph.

# Changes planned for the 'Regs'

BRITAIN'S DESIGNERS and builders are busy going through and London have their separate and London have their separate systems) from areas where fire last week from the Department was considered a special risk—of the Environment for consultaof the Environment for consulta-tion. They are the Approved Documents which will accompany

dreds of pages, the new ones consist of a limited number of "functional Regs" which spell out fairly simply performance requirements. It is left to the "functional Regs" which spell this and other examples may out fairly simply performance produce some opposition from requirements. It is left to the building materials producers: Approved Documents to spell more than one of them has used out how one might comply with the old, tightly-defined Regs in importance.

The current mail shot covers the following items: preparation the following items: preparation of site, dangerous and offensive substances, internal fire spread (surfaces and structures), external fire spread, structure (stability and disproportinate collapse)—and conservation of fuel and power.

The main difference between the America difference and the

the main universical between the Approved Documents and the previous Regs is that the docu-ments are not statutory. This makes them easier to change and up-date with no need for lengthy Parliamentary procedure in each

case.

They may also iron out a few anomalies of the old system. For example, the use of plasterboard has been virtually banned in

tion. They are the from the mew, streamlined Building Regulations when the whole system is agreed by Parliament and comes into operation, possibly in early 1985, the existing the covered in wallpaper anyway—with impunity. The new system with impunity. The new system with impunity. The new system of the control of the co with impunity. The new system, being less specific, should give plasterboard a new lease of life.

> Another change which may upset the structural engineers is an extension of the so-called an extension of the so-called Ronan Point clause, a regulation introduced after the fatal collapse of a high rise block in East London in 1968 following a gas explosion. The scope of the clause, originally restricted to buildings of five storeys or more, will now cover all buildings of assembly.

> The regulations do not apply to London at present—but minis-ters have indicated that as soon as the GLC is abplished the London regulations will also cease to exist and the new

# may find this impossible in

system will take over.

MIRA BAR-HILLEL

#### **CONTRACTS**

#### £36m for French Kier

FRENCH RIER CONSTRUCTION have been awarded contracts worth £36.5m during September. The major award was for the development of the North Terminal Building shell at Gatwick Airports Authority with a value of £22.7m. Other contracts include sea outfalls at Clacton and Harwich for Anglian Mater valued £2.4m, remodelling of existing factory building for Texas Instruments in Bedford the Als between Orsett Cock and Stanford le Hope, Essex, for Essex County Council amounting to £6m. Other clients for whom, contracts have been awarded include Mobil Oil Company, Shell UK Oil, Abbey Life Assurance, PSA. Thames Water London Council.

Contracts totalling over £10m

The Government of trimidad and Trimidad and

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# Contracts totaling over £10m The Government of Trinidad and have recently been awarded to Tobago has awarded a \$115m contract to CHING HUNG already begun on the largest, the Charing Cross development in Korea for the contraction of the Strand, under a £6.7m contract for John McLean and Assessing and to school of the twin island Caribbean and the school of the twin island the school of tract for John McLem and of th Associates, and is scheduled for state.

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# Court will rule on oil sales to Israel

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

The Commercial Court is to be asked to rule that the ban breaches EEC law, a process that is likely also to involve the European Court of Justice. The matter reached the courts as a result of the refusal of North Sea oil workers to load a cargo of crude oil on the ground that it was destined for Israel

Oil had been sold by Sun Interna-tional and Sun Oil Trading Co to Bulk Oil (Zug). The sale contract contained the words "Destination free, but always in line with exporting country's Government policy." Bulk claimed that Sun was in breach of contract, but the claim was rejected by an arbitrator on the

A UK GOVERNMENT ban on the basis of government policy. Bulk tration proceedings were to be left export of North Sea oil to Israel, im-posed by the Labour Government in Commercial Court against that de-tional courts had a duty, in super-1979, is to be challenged in the High cision; Sun asked the Court of Ap- vising arbitration proceedings, to peal to cancel that leave.

> Dismissing Sun's plea, Lord Justice Ackner said that Bulk's case was that a May, 1975, association agreement between the EEC and Israel prevented any member state imposing any new restrictions on trade with Israel.

Therefore, policy announcement by Mr Tony Benn, as Energy Secretary, in January, 1979, banning the export of oil to Israel, was void under EEC law and could not be relied

courts had ruled that although arbi- Court, said Lord Justice Ackner.

ensure that EEC law was observed.

The issue was one of potentially very great importance, not only to Israel but also to any country not within the group formed by the International Energy Agency, the EEC member states and Finland,

It was, therefore, important that authoritative guidance should be given, which could not happen unless Bulk was allowed to appeal to the Commercial Court.

The case also involved nearly upon by Sun as a reason for refus- \$15m, as well as a complex question ing to load Israel-bound vessels, of EEC law. Those were all good Bulk argued. Lord Justice Ackner said that the the matter to the Commercial

#### Coal Board in secret survey

(NCB), which supplies coal to Is-rector, says that, although the area rael, is indirectly involved as well in is "not the hottest prospect," it is helping it to find its own oil re- "structurally very interesting."

China Clays, is the joint major pended almost entirely on imported shareholder in Horizon Explora- oil. Until this year, there had been tion, which has just completed a only limited offshore work along clandestine survey of Eastern Medi- her Mediterranean coast, and very terranean waters for the Israel Na- little in deep water. The next phase tional Oil Corporation.

pany is now processing the sound-ings taken by one of its survey oil companies to apply for drilling ships. Initial details were presented rights - possibly next year. in London two weeks ago to reprecluding several major groups.

ources. Since handing back the Sinai The NCB, together with English Peninsula to Egypt, Israel has dewill be for the Israeli Government Based at Swanley, Kent, the com- to use Horizon survey data to allo-

> In a bid to avoid political compli-Horizon has operated, its presence nals traffic.

BRITAIN'S National Coal Board Mr John Greener, managing di- in Israel was initially kept secret. It carried out its \$3m survey contract under the name of one of its lesser known subsidiaries. Publicly it confirmed only that it was working in the Eastern Mediterranean, without naming Israel.

> One of the world's top 15 geophysical companies, Horizon is active in many countries, including Italy, Indonesia, Australia, the U.S. Brazil, and Argentina.

In Israel, Horizon's cover was almost "blown" when aerial pictures of its survey ship appeared on television, which said it was a Soviet sentatives of a dozen companies, in cations in Arab countries where spy vessel listening to Israeli sig-

#### Reprieve for rail workshop likely

By Philip Bassett,

LEADERS of the National Union of Railwaymen (NUR) seem likely today to accept new proposals from British Rail which grant a temporary reprieve from closure for the threatened wagon-making works at Shildon, County

Detailed proposals will be put today to a meeting of the NUR's governing executive committee. Though union leaders are likely to remain unhappy that the pro-posals do not deviate from BR's firm intention to close the Shil-don works, they are likely to grasp at a chance of a reprieve,

however short.

If accepted by the union, the reprieve would be the second granted to the Shildon works ince its closure was first announced in the spring of last year. Faced with the threat of industrial action by the NUR, clo-sure was deferred in June last

The basis of the monosals to be considered today by NUR leaders A six-month reprieve from closure. After its deferrment last year, BR intended to shut Shildon by the end of this year. A much less harsh run-down

of jobs. Originally, the closure would have meant the loss of 2,600 jobs, but many have already left. The present workforce of about 1400 would be reduced to some 940 at the beginning of next year, and to about 870 by the middle of the year.

 A guarantee that if any new wagon-building orders are won, the work will go to Shildon, rather than any other of British Rail Engineering (Brel) plants.

# Large retailer halts sale of Nimslo camera

THE UK distributors of Nimslo International's controversial camera, hold on until Christmas, I haven't a which takes three-dimensional prints, have called on restive deal-

The call coincides with a decision by Boots, one of the UK's largest suppliers of photographic equip-ment, to take the cameras off its shelves after a four-month trial period in which only about 130 of the 500 cameras ordered have been

or-break" promotional campaign, estimated to cost about £600,000, intended to capture public interest in the camera developed jointly by Dr Jerry Nims and Mr Allen Lo, and launched in the U.S. in 1980.

It also comes ahead of a "make-

Mr John Singer, chairman of Photopia, the company which has exclusive distribution rights for the Nimslo camera in the UK, con-

cive," he said. "Perhaps they decided they had not seen the return ers "to hold on, not to panic, and to see how the Christmas selling sea-son goes." that they wanted, and that shelf space was limited over the critical Christmas

Mr Singer conceded that many dealers were annoyed that they had had to hold on to stock for three to four months "with inadequate backup" on promotion

He nevertheless claimed that ma-

zies and Comet had been "co-operative and supportive" of efforts by Photopia and Nimslo to get the camera off the ground in the UK. A limited promotional campaign early in summer is now admitted to have been a failure - in large part because Nimslo itself was reluctant

Mr Singer made it clear yesterfirmed yesterday that Boots had day that for many dealers, both ma-written to the company saying it jor and minor, the Christmas selling season will be a "make-or-break" period.

The Bermuda-based company which was launched on London Unlisted Securities Market in December 1981, has been blighted by controversy in its 20-month life. Nimsio shares have fallen from a peak of 285p in 1982 to a closing price on Friday last week of 38p.

Its most critical problems arose

at the Timex plant in Dundee, where an order for 260,000 cameras was eventually cancelled amid recriminations and after long delays, with just 30,000 cameras off the production line. jor retailers such as Dixons, Men-

Sales in the U.S. were seriously hindered by this delay, as were plans to launch the product internationally.

Production is now said to be going smoothly at plants in Japan, and the company has established distribution networks across Europe and in Asia.

to commit funds to an advertising But the company's balance sheet makes gloomy reading. Attribut-able losses in the first six months of 1983 amounted to S11.8m compared with losses of \$9.49m in the first

#### Britain's industrial waste land increases

By Nick Garnett,

MOST OF England's manufacturing conurbations are becoming increasingly distigured. Despite reclamation schemes and revamping of government policy ostensibly genred to improving local authori-ties' ability to rescue derelict areas, the land acreage needing "treatment" before it can be re-used is ric

Greater Manchester's derelict land now totals 15 sq miles, equivalent to the urban area of a town the size of Bolton. That in Type and Wear is about a third of that, but still the same acreage as South Shields.

The scale of a problem which the metropolitan counties say is a deterrent to inward investment and a cause of social stress is only just

emerging.

The counties have been supplying the Department of the Environment this year with a breakdown of their derelict land problem for a government report to be published survey was carried out was in 1974. The speed at which recent indus-trial decline has bred a new crop of defaced areas is reflected in the

West Midlands where derelict land acreage has risen in the past nine years by 26 per cent to 4,800 acres, despite the reclamation of 2,400 acres. This is a more pronounced jump than in almost any other re-Greater Manchester has had by

far the biggest acreage of mutilated land for decades. Some 8,000 acres were judged in 1974 to need reclaiming in the county.

Since then the metropolitan county council has reclaimed 4,000 acres

# Phones dispute set to spread

BRITISH TRUECOM's international telephone services could be further hit by the effects of telephone engineering workers' industrial ac-

BT acknowledged yesterday that the work-to-rule by more than 1,000 maintenance engineers in London as part of the Post Office Engineering Union's (POEU) campaign against the government's plans to sell off BT had already had a much more rapid effect than had been ex-

Action by management staff yesterday reduced the impact on ser-disruption as much greater. They vices once business demand started

up again today. Most seriously affected so far have been calls to Africa, the Middie East and the Far East. Services to Europe and North America have been affected, but only slightly.

vices of the work-to-rule, although see about half the countries con-BT agreed that the much lighter nected by international direct dial-traffic flows had played a consider- ling crucial to the City of London's able part. BT officials declined to role as a major international fiestimate the likely effect on ser-nance centre - as already having either been disrupted, or halted entirely during peak hours. BT heightened the dispute at the

However, union estimates put the

weekend by ordering home skeleton night shifts at the three key international exchanges in the Lon-

LAW

# Fugitive offenders and a legal conundrum

ugees, while preventing ordinary criminals exploiting that protection, by escaping surrender for their po-

litically-motivated crimes. The existence of that community goes a long way to explaining, and reducing the degree of public aston-ishment on the UK side of the Atlantic at the refusal of the U.S. Federal Court in San Francisco last week to order the return to Britain of Mr William Quinn, an IRA activist, on a charge of murdering a po-liceman in a London street while escaping capture for terrorist of-

The principle that political offenders should not be extradited is a familiar component of all extradition treaties, including the Anglo-U.S. treaty of 1972. The idea that political offences should be exempt from extradition is of fairly recent origin. It was not until towards the end of the 18th century and the beginning of the 19th century that, while countries continued to surrender political offenders, public attitudes nevertheless began to de-plore the surrender of those seeking refuge from political oppres-

By the time that parliament got round to legislating for extradition in 1870 – previously there had been a handful of bilateral treaties between England and mainly European countries - many people regarded insurgents against continenably provoked by tyrants, even though in the course of their politicai struggles they took human lives

and destroyed property.

The enthusiastic The enthusiastic sympathy among Englishmen for the cause of throwing off the yoke of foreign powers was readily translated into claims for political asylum.

parliament did finally legislate for the surrender of fugi-tive criminals to and from the UK, it expressly exempted political crimes from the scheme of extradition. Offences such as espionage and treason were notably omitted from the list of extraditable crimes. The 1870 Act went on to provide, however, that a fugitive criminal should not be surrendered if the offence in respect of which surrender was demanded was "one of a politi-

It was left to the courts, however, to say what offences other than political crimes, such as treason, were covered by the vacuous phrase.

Some helpful guidance was ultimately given by the House of Lords in 1962, when a middle position was some years ago to have returned indicated between the principle of from Ireland a fugitive who had asasylum for political refugees and in- sisted the spy, George Blake, who discriminate protection to persons was serving a sentence of 42 years' who chose to represent that ordi-imprisonment, to escape from prisnary criminal offences, such as on in London Another avenue of murder and robbery, had a political circumventing the application of

CIVILISED NATIONS always face course of a political struggle was Quinn would now be winging his the problem of ensuring adequate entitled to protection, but that in way back to an English prison and motive and purpose in committing the offence was relevant, and might

> even be decisive. More specifically, the protection was not limited to attempts to overthrow the government. The use of force to compel a government to change its advisers or to change its policy might be just as political in character as the use of force to achieve revolution. The motive and purpose of the fugitive, the motive of the requesting state and the likeequences if the fugitive were surrendered were all relevant fac-

connected with the political control or government of a country, that ordinarily would suffice to infuse the offence with a "political character." When Mr Quinn shot the London policeman he was acting in furthering, however remotely, a struggle by civil disturbance to unite the two parts of Ireland.

The question for an English court would be one of remoteness: Was the shooting of a police officer in Loadon, geographically but not po-litically remote from the scene of the political struggle by the IRA, sufficiently proximate to political actions to warrant a claim to exemption from surrender? The fact that Mr Quinn, if returned to England, would be tried for murder like any other person charged with that ce, and would be dealt with. not as a political prisoner but as an ordinary criminal, would lead an English court to conclude that it was an offence of a political charac-

European countries have, however, generally widened the politi-cal safeguard beyond testing the matter in terms of the character of the offence itself. The European vention on Extradition, to which the UK government has not adhered, incorporates a more sophisticated safeguard for the fugi-tive than does English law by ex-tending the exemption to an "offence connected with a political

Under such an extended definition Mr Quinn would probably succourts in the Republic of Ireland. whose law conforms to the widened definition, have actually declined to hand over fugitive offenders in cases not dissimilar to that of Mr

The British Government failed purpose so as to bring the offenders the political offence exemption has within the exemption. within the exemption.

Lord Reid said that not every perists. Had the U.S. enacted an excep n sought in the case of terror-

That the political should not extend to serious crimes of violence is not a novel proposi tion. The Royal Commission on Ex tradition in 1878 recommended that spect of crimes such as assassina tion, incendiarism or murder of a policeman committed in the fur therance of some political purpose or pretended political ss the offence occurred during a civil war or open insurrection, but that there should be a discretion to withhold surrendering the fugitive

accepted. Until very recently the only offences which this country had not considered to be political for the purposes of extradition were offences of genocide.

For 10 years now the countries of Western Europe have actively sought to carve out of the political nce terrorist crimes. The European Convention on the Supression of Terrorism of 1975 was eventually concluded and our law, the Sun sion of Terrorism Act 1976, has allowed this country to ratify the Convention. The broad purpose of the Convention is to ensure that perpa trators of terrorist offences sh not escape the clutches of justice by the offender crossing national from

fences are not to be treated as of way derogates from the right of any government to grant political asy

Convention among the member states of the EEC also exists whereby the provisions of the Conland alone has not signed the Euro pean Convention on the Supression of Terrorism. The inter-departmen tal working party on extradition in May 1982 added, however, that it did not seek to have the Convent extended beyond the members of

the Council of Europe.

While it has confidence in the re dicial and political systems of Brit ain's partners in the Council of Europe, it did not necessarily posses the same confidence in the and governmental systems of other countries with whom such ties were

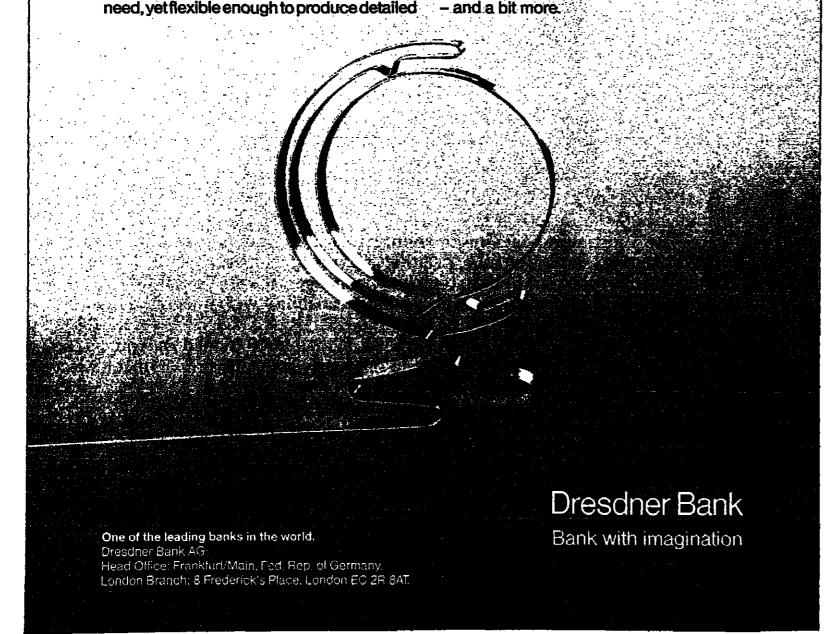
The working party thought while relaxation of the political safe guards under the Supression of Terrorism Act were justifiable, and move to abolish or relax the safe guard in the extradition laws as a



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solutions to specific national problems. We are Germany's second largest bank, with 1,000 domestic branches, and over eighty offices worldwide. After being in international business for more than a century we work for about 100,000 companies. We can offer you a profound knowledge of German business



#### THE ARTS

#### Architecture

Colin Amery

# The Smythson heritage

Longleat, Wollaton, Bolsover, Mardwick, Burton Agnes — the names run like a litany, all of them glorious, ingenious English country houses. They are all country nouses. They are all connected with the name of Smythson, a dynasty of designers and builders of great houses in the reigns of Elizabeth I and the early Stuarts. Robert Smythson is by far the most important of these, born around 1535 he died in 1614. His son John (died 1634) and his most John (died 1634) and his grand-son Huntingdon who died in 1648 were both masons and "architecters."

Our knowledge of these men and of Robert Smythson in particular comes in the main from the pioneering researches of Mark Girouard. It was in of MATK Grouard. It was in 1968 that he published his first book of architectural history developing his doctoral thesis into an illustrated discourse on Robert Smythson and his architecture. That book has been out of print for far too long and it is a pleasure to welcome a completely new version of the Smythson story,

Now called Robert Smythson and the English Country House (by Mark Girouard, Yale Uni-(by Mark Girouard. Yale University Press, £15.95), the great saga of the building of these prodigy houses has been retold in the context of a completely redesigned book. Book designers seldom receive any credit and Mark Girouard is fortunate indeed to be married to the talented artist and book designer Dorothy Girouard. It is an ideal collaboration. They have, with their publishers, have, with their publishers, broken many of the old conventions of the illustrated architectural book and created a series of titles that are as distinguished for their looks as for their words.

for their words. This one, even at first glance, reveals the richness of a strange, even exotic period of English architecture. Particularly evocalive are the colour photographs of Edward Piper, and some of the older pictures by the master of country house photography, the late Edwin Smith.

The architecture of the his great gift as a historian material of this book, enables him to bring to life. By dint of hard lab



The ruined terrace range of Bolsover Castle Derbyshire begun in 1627

architecture was the Royal Smythson was one of the Works and the aristocracy earliest country house architectated this system whenever tects. He sunk into obscurity they began to build on any partly because of the Elizascale. The idea of one architect, bethan attitude to their build-Elizabethan and Jacobean world they began to build on any partly because of the Elizabethan and Jacobean world they began to build on any partly because of the Elizabethan and Jacobean world they began to build on any partly because of the Elizabethan attitude to their build of the stonework has killed so architectural historians for engaged solely in architectural ings—the "architect" was much of the feeling of aged some time, partly because of a relatively modern rather like the tailor—not somethe facts and partly because of a lack of theoretical with this house have been so the more stylistically classifiers who took on the drawing the more stylistically classifiers and designs, his drawable periods. Girouard writes ings have survived and they with her any contraction of the sunk into obscurity which is now owned by the Elizabethan attitude to their build of the stonework has killed so much of the feeling of aged one you asked to dinner, and how could the body entrusted interest in the nature of the cause of a lack of theoretical with this house have been so interest in the nature of the first ings have survived and they where the part of the raw Elizabethan attitude to their build. The Elizabethan attitude to their build of the stonework has killed so much of the feeling of aged splendour of those façades—one you asked to dinner, and how could the body entrusted with this house have been so interest in the nature of the first independent arti
This is a brilliant and beauti
The Derbyshire valley where of the work that achieves what with ease and enthusiasm and form a crucial part of the raw

inspection of the drawings it

the complexities of the world ing at contemporary documents, Hardwick are potent with the of Elizabethan and Jacobean accounts and letters and the spirit of Elizabethan adventure. He explains that this was a has been possible to establish Hardwick's house is totally fastime when the fountainhead of architecture was the Royal Works and the aristocracy initiated this system whenever tects. He sunk into obscurity which is now owned by the training of the Kiliza whenever tects. He sunk into obscurity which is now owned by the training of the Kiliza whenever tects.

of plans and designs, his draw buildings.

The Derbyshire valley where ful work that achieves what form a crucial part of the raw Polsover stands evokes the formaterial of this book.

By dint of hard labour look-

#### Orfeo 'Coliseum

#### David Murray

The English National Opera opera can be reconstructed like a pre-Christian passion-some four centuries later (the play. There are no sets but orchestra of period-style instru-ments plays in tune and makes though the story is cunningly ments plays in tune and makes a wonderfully convincing effect). Simple, because the producer David Freeman has decided that the original courtly setting and manners are not worth reproducing: one needn't claim that, say, Glyndebourne's pretty Renaissance fantasies are a waste of time in order to make a case for Freeman's earthily direct telling of the story is cunningly advantage of vulnerable youth in this role must be something which blossoms only for two or which blossoms only for two or three seasons. Besides, Angas, as required—very much individuals, not a well-drilled battable to his partners, are a strong, the prologue of well: fervent, well balanced. Warious principal are a waste of time in order to make a case for Freeman's contrives theatrically earthily direct telling of the story is cunningly in this role must be something which blossoms only for two or three seasons. Besides, Angas, as required—very much individuals, not a well-drilled battable battable battable battable balanced. Warious principal are a waste of time in order to make a case for Freeman's contrives theatrically whose Faure recitals on Radio 3 have given me great pleasure —lends her fascinating mezzo force for good, in a medium all though in Peter Robinson's principal and in this role must be something which blossoms only for two or three seasons. Besides, Angas, the single contribution of the single which blossoms only for two or three seasons. Besides, Angas, the single contribution of the single which blossoms only for two or three seasons. Besides, Angas, the single contribution of the single which blossoms only for two or three seasons. Besides, Angas, the single contribution of the single which blossoms only for two or three seasons. Besides, Angas, the single contribution of the single which blossoms only for two or three seasons. Besides, Angas, the single contribution of the single which blossoms only for two or three seasons. Besides, Angas, the single contribution of two or the single contribution of two or the single con

to the extent that something Eurydice is being acted out fresh, virile, unflagging tone like the original sound of the like a pre-Christian passion-

The action is set in "a con- hands the score moves with an this). Orfco—Monteverdi, not Gluck— temporary Greek village," more easy stride, is a joy pure and simple. Pure. or less; the tale of Orpheus and As Orfco, Laurence Dale

والمنافق وال

and full dramatic conviction. We and full dramatic conviction. We shall hear much more of this excellent tenor, though the advantage of vulnerable youth in this role must be something in this role must be something between the singers, which wards off the fatal risk of leaving the opera become a pro-

Lovers of Monteverdi musicdrama, as distinct from the period trappings, will rejoice in these performances. The direct,

#### New Swedish singers/Wigmore Hall

#### David Murray

training deserve much more, ing blonde whose ample mezzo-

pany, most anything next, even a And then there was Krister Rheingold Wotan.

All this season there is a "Sounds of Sweden" series continuing, much of it at the Wignore. It is a calculated invasion, and alarmingly impressive. On Saturday afternoon Kerstin Mozart's). His pitch is impectance, the eldest a 28-year-old tenor, the youngest a high baritone of 20. If those four are merely representative of what the Swedes have at home, then Swedish musical nurture is something that other countries with musical pretensions had better learn about quickly. I have too little space in which to discuss artists whose natural gifts and sophisticated training deserve much was a substinct of the space in which to discuss artists whose natural gifts and sophisticated training deserve much was a substinct of Summarily. Then:— Stefan Dahlberg boasts a narrow-gauge, then control of this greatly fer control of this greatly greatly for control of this greatly greatly for control of this greatly greatly fer control of this greatly greatly greatly greatly fer control of this greatly g

#### A Passion in Six Days/Sheffield Crucible

#### Michael Coveney

Howard Barker's new play sonal liberty in the context of because of what is in fact a for the Sheffield Crucible opens with a Labour MP, Harry Gaukroger, taking a dip in the Brighton sea on the eve of the party conference. Calling for help offstage, he is rescued by a sleek, nude Welsh wizard called Brian Glint. Glint is the coming man, Gaukroger the stolid stalwart. The play opened on Friday night as this year's conference came to a

prescience flavoured with hind-sight and seems to despair of So it goes, with Glint's sex the new Kinnock era even as it is launched. Glint, ruthless and rows about selection procedures silk-shirted, is already "a and registration, all outlined in traitor to the Left," The Left, hotel bedrooms that are trucked

Shore. Another actor looks like Eric Heffer but says surpris-ingly little. Another looks like

"socialist love." More convincingly, an ancient pacifist, Lord
Isted, makes a tremendous disarmament speech from the platform. Sebastian Shaw, watery-eyed and eloquently doddery, is as moving as Fenner Brockway on top form.

The evocatively named party leader, Raymond Toynbee, is because of what is in fact a good idea; the use of a musical critical commentary by Mr Sprat's 21st Century Popular not quite in the Flying Pickets class. The lyrics, alas, are decidedly duff, reflecting the worst of Mr Barker's heavy-handedly jejune sub-Brenton-esque writing manner. The leader, Raymond Toynbee, is projected by Christopher Wilkinson as a cunning amalgam of Michael Foot and Peter Shore Another State of the thester during out of the theatre during and even before the interval. Shocked, stunned, bored? The first act Toynbee is painted as a certainly drones on, but I vaciliating weakling who won't stunned, bored? The first act Mr Barker offers a mixture of Gerald Kaufman but is, in fact, think that ordinary people, speak to the disarmament even those not familiar with Mr Barker's juvenile scatology. can discriminate between good bad language and bad bad

militants for their impracticable power base and, rolling around the stage like a beached whale, celebrates the corrupt fervour of the Wilson era. Gaukroger, 40 years a Member, is to be challenged by an active selection committee, but he intends to hitch his wagon to Glint. What use he would be to Glint is never explored. But then neither is young John's (Peter Wight) theory that socialism must be "moist and passionate, wet and naked." Just as well, perhaps.

motion and fails, in the end, because of an inability to lie. Glint (forcefully played by David Hargreaves) is pursued silk-shirted, is already "a and registration, all outlined in language and bad bad Hargreaves) is pursued and registration, all outlined in language.

The piece is well cast, how- and implication that the same time, is portrayed as a bunch of succering skin- form and its grey banner of heads and, in the marriage of John and Annie, a simple- minded faction demanding per- Michael Boyd's production is unconscionably slow, chiefly landlady's bosom, derides the language and bad bad Hargreaves) is pursued and bad Hargreaves is pursued and bad Hargreav

#### The Oresteia/Television

#### Michael Coveney

notable theartical productions. November 1981 was a great occasion. On the small screen remains a tricky subject. The clitist objection is that you cannot recreate the circumstances of audience participation in the sitting-room. The populists reply that thousands of people have a chance to enjoy some-thing they would not otherwise

See. But The Oresteia (C4, last night), of all plays, was written for a specific audience who travelled far to see it. Like all Greek tragedy it offered an experience that was, as Peter Hall said in Saturday night's Hall said in Saturday night's documentary The Oresteia at Epidaurus (C4), like a combination of going to church and watching the World Cup. Even today (some might say especially today) going to the theatre requires perve and the expenditure of shurilla offer Hall's

Despite being shot from many angles—there were finally 48 hours of tape which took six months to edit—the purity of

Jocelyn Herbert's stage design and masks was never as effec-tive as in the theatre. The company of 16 male actors did not — with the exception of Philip Donaghy's hip-swaying Clytemnestra and Greg Hicks's beautifully spoken Orestesachieve the strange, paradoxical inhibituality I remember noting before.

And Tony Harrison's ostenta-

tiously muscular and allitera-tive translation, borne along as much by the rhythmically bouncing delivery of the actors as by the inventively percus-sive score of Harrison Birtture of physical effort. Hall's wistle, did not take kindly to production of The Grestein at the intimacy of TV. How did

The filming for television of the National Theatre in you find "Fart fires through usual arts programme mix of

use of masks by saying that, somehow, a way had to be found to contain and describe the emo-tional hysteria of the plays. I production of 1980.

Otherwise, Spell's film was the great theatre works.

your flues till he flops like a fruit-rind" or "Such gaudy displays goad gods into god-grudge"? I have to confess I giggled rather a lot.

As with Shakespeare, the main challenge of Grack and travelogue. One of the intimidating amphitheatre of Epidaurus was "a bit gobsmacked." Merlina Mercouri was seen blowing kisses to the main challenge of Greek audience as dusk gathered. The tragedy, from a technical point best bits involved the actors of view, is the rhetoric. Harri- Tony Robinson and Greg Hicks son's verse is a tremendous describing their relationships attempt to redefine the rhetori-cal qualities of Aeschylus, but Harrison rather painstakingly it needs the air and the aura explaining how he wanted to of a large performing space. make a translation to match the Andrew Snell's documentary masonry of Agamemnon's tomb allowed Peter Hall to defend his at Mycenae.
use of masks by saying that.
Just as the BBC 2 transmis-

sion two weeks ago of Trevor Nunn's Glyndebourne produchave never been convinced by distorted the stunning, gorgeous this argument, and in fact saw impact of the show on the stage. it totally defeated in Peter so the televised Oresteia proves Stein's emotionally unbridled yet again that the medium must find its own ways of producing

#### Some of my Best Friends are Husbands/Palace, Watford

#### **Martin Hoyle**

The strains of Offenbach before curtain-rise are misleading Saul Radomsky's effortlessly elegant sets, late Art Nouveau merging into early Erté, have left the Second Empire 40 years behind. As it turns out, the designs provide most of the style in this version of a Labiche farce that adds British love of ridiculed gravity to clockwork Gallic plotting, and lards the whole thing over in Hugh Leonard's adaptation, less free than libertarian,

#### FINANCIAL TIMES

AMSTERBAR ROWBAY BONN BOSTON BRUSSELS CHICAGO COLOGNE COPENSIAGEN

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STUTTGART SYDNEY TAIPE TREYO TORONTO STRECKT WENNA

WASHINGTON

LONDON

NDR Symphony Orchestra, Hamburg, conductor Günter Wand: Haydn, Brückner, Royal Festival Hall (Sun)

(928 3541). nglish Chamber Orchestra, conduc-

Kremer, violin, and Kim Kashkash-ian, viola: Rossini, Mozart, Beethov-

en, and a first performance of Robin

Holloway's Second Idyll. Royal Fes-tival Hall (Mon) (923,3641).

Brandis Quartet of Berlin with Steven Isserlis, cello: Beginoven, Wolf, Schubert. Elizabeth Hall (Mon)

(928 3641). ondon Philharmonic Orchestra, con

ductor James Conlon, Horacio Gu-tièrrez, piano: Brahms Piano Con-carto No 2, Duorak New York Sym-

phony. Royal Festival Hall (Toe) (2383641).

andos Sinionietta, conductor David Atherton, Paul Crossley, piano; Messissin's From the Canyons to the Stars. Elizabeth Hall (Tue) (7028441)

(\$20,3041).
Gershwin Evening with the London
Symphony Orchestra and Brian
Stanborough, conductor/piano.
Barbican Hall (Tue) (638,8891).

London Mozart Players, conductor Harry Blech with Robert Coben, cel-lo, and Stephen Bishop-Kovacevich, plano; Mozart, Haydn Cello Concer-

to and Beethoven Piano concerto

to and Beernoven Plano concerto No. 3. Royal Festival Hall (Wed) (9283641). Michele Campanella piano recital: Scariatti (Listi, Elizabeth Hall

Scarlatu, (Wed) (9283641).

or Charles Mackerras, with Gidon

Music

(928.9641).

Music/Monday. Opers and Ballet/Tuesday. Theatre/Wedne day. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Berg, Liszt. Kennedy Center (254 9695).

October 7–13

CHICAGO

Chicago Symphony (Orchestra Hall): Sir Georg Solti conducting, Kyung-Wha Chung, violin. Bach, Berg, Bar-tok, Wagner (Thur). (4358111).

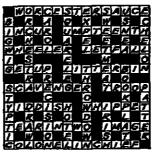
#### BAUSSELS

BRT Philharmonic Orchestra conduc ed by Yuri Ahronovich with Robert Groslot, piano, Rudolf Werthen, vio-lin, France Springuel, cello: Bee-thoven. Beaux Arts (Fri, Sun). Belgian National Orchestra conducted by Georges Octors with Henryk Szerygn, violin; Schumann, Szyma-nowski, Brahms. Besux Arts (Thur).

#### **WEST GERMANY**

Berlin Philharmonie: the Berlin Philharmonic Orchestra and the St Hedwig's Cathedral Choir conducted by Riccardo Chailly with Verdi (Mon,

Solution to puzzle No. 5,236



#### F.T. CROSSWORD PUZZLE No. 5,238

**ACROSS** 1 Not even a French novelist finishes miscellaneous articles (4, 3, 4)

7 Sum up a cleric (3) 9 Affected speech given by a doctor on law-breaker (5)

10 Parson promises to pay for

someone else (9) 11 Direction for guardians? (9) 12 Knowing there's a fight to get the key (5)

13 Metal cover protects the sewer (7) 15 Similar to a family group

18 Game is a southern game (4) 20 Regalia thrown out by republic (7)

23 The trouble with one hundred is moral (5) 24 He won't look you in the eye when you speak to him (3-6) 26 U.S. soldier holds a rude

27 He goes into a ship and remains (5) 28 Look at the middle of a cyclone (3)

Italian union leader (9)

29 Trademan's entrance (4, 7) DOWN

1 A doubter disposed to be stubborn (8) 2 Sort of work in which people want to take part? (8)

down at melting- 17 Room for good investments? point? (5)

4 Revised, made different (7) 19 Girl I sign on as an astronomer (7)

a city of Cyprus (7) 6 Scholary method of classifying new emigrants (9) 7 Hooded jacket Rex found in 22 Prime object of care (6)

a tres (6) 8 Before the end of the day Denis may become a famous cartoonist (6)

water (4.5)

16 Old training manual (8)

25 Bend an ear to the Muse of poetry (5)

20 Made a request for a very

quiet German song (7)

21 A union measure (6)

The solution to last Saturday's 14 Blocks destined for hot prize puzzle will be published with names of winners next

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#### Arts Guide

ductor Charles Groves, Yuzuko Hor-igume, violin: all Beethoven pro-gramme. Barbican Hall (Wed) (8388891). ournemouth Symphony Orchestra, conductor Rudolf Barshai, Cecile Ousset, piano: Mussorgsky, Proko-fiev. Barbican Hall (Thur) (638 6891). ondon Philhamonic Orchestra, con-ductor Christoph Eschenbach, Elisa-

beth Leonskaja, piano: Rossini, Mendelssohn Piano Concerto No 1, Stravinsky. Royal Festival Hall (Thur) (928 3841). London Chamber Orchestra, conductor Andre Bernard, Christopher Warren-Green, violin: Handel, Mo-zart, Bach, Vivaldi, Tchaikovsky. El-izabeth Hall (Thur) (9283641).

PARES Baris Christoff (Mon) Theatre de l'Athènée (742 6727). Orchestra Colonne conducted by Dennis Russel Davies, Kaith Jarratt, planc: Boulez, Barber, Brahms (Mon) Salle Pievel (563 8873).

Nouvel Orchestre Philharmonique de Radio France conducted by Juan

Pablo Izquierdo and Radio France choir: Maurice Kagel 'Die Erschöpfung Der Welt' (Tue) Mai-son de Radio, Grand Auditorium (524 1516), (524 1516), (524 1516), (524 1516), (524 1516), (524 1516), (524 1516), (524 1516), (524 1516), (521,510).

Buggero Ralmondi, Bass, Orchestre
de l'ILe de France conducted by
Jacques Mercier: Glinka, Mussorgsky, Borodin (Wed) TMP-Châtelet
(2511983).

Moura Lympany, piano: Schinnann,
Beethoven, Brahms (Wed) Gavesin
(563,2030).

Orehestre de Paris with Ashkenazy. Barenboim, piano, Brana Deleciuse, percussion: Mendelssohn, Delecluse, Stravinsky (Tue) Salle Pleyel (5630796). Orchestre de Paris conducted by D Barenhoim, Ashkenazy, piano: Giinka, Prokoffev, Mussorgsky, Ashken-azy (Wed, Thur) Salle Pieyel (5630796).

**NEW YORK** New York Philharmonic (Avery Fisher Hall): Zubin Mehta conducting, Itz-

hak Periman violin. Mendelssohn, Mahler (Tue); Zubin Mehta conducting, Izhak Perlman violin, Joseph Robinson, oboe. Bach, Saint-Saëns, Varese (Thur). Lincoln Center (874-242A).
Carnegie Hall: Boston Philharmonic,
Benjamin Zauder conducting, Anne
Squire violin. All-Beetboven pro-

gramme (Mon): Philadelphia Or-chestra, Riccardo Muti conducting, Elizabeth Connell soprano, with the Westminster Choir directed by Jo-seph Flummerfelt. Verdi: Macbeth (Tue): Lausanne Chamber Orchest-ra, Armin Jordan conducting, Kathleen Battle soprano: Stravss, Wag-Handel, Haydn (Wed). (247 7459).
Musica Sacra: five concerts in the ten day "Basically Bach" Festival will feature Richard Westenburg con-

Bach, performed by the group, in-chuding Anthony Newman, harpsi-chord, Avery Fischer Hall and Central Presbyterian (64th & Park). (8743104). WASHINGTON

Shura Cherkassky piano recital (Terrace): Bach/Busoni, Schumann,

ducting the Musica Sacra Or

and Chorus, with chamber works by Handel and Telemann, as well as

#### **FINANCIAL TIMES**

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Monday October 10 1983

# Small tremor in the Alps

switzerland will hold a general election on October 23, but the real upheaval in the country's government this year will be caused not by the voters, but by the passing of time. The electorate, almost beyond doubt, will confirm the four-party coalition in power last week handed in their to becoming the first woman. last week handed in their to becoming the first woman resignations, pleading age and Federal Councillor in Swiss their wish for a change after history. The other parties would 10 years in office. The event is risk being labelled male not unprecedented: 10 years chauvinists if they were to turn ago as many as three vacancies down the socialists' choice, even needed to be filled on the though Dr Uchtenhagen has the seven-member Federal Council reputation of being a bit of a or Government. Yet to appreciate its import one needs to know that since 1848, when modern Switzerland was founded, only 91 men (and no women) have served as Ministers.

Reputation of being a bit of the consideration of Ministers.

The two men to go are M Georges-Andre Chevallaz, 67, a member of the Radical or Free Democratic Party, who runs defence; and Herr Willi Ritschard, 64, a socialist in charge of finance. Losing them will not upset the Swiss politi-cal system, but their departure could leave a serious hole. Both men are popular, and it is an acknowledged weakness of Swiss public life that national realities; and slow to well-developed democratic machinery, complete with referendums on all matters of substance, has not prevented centre and towards favouring the research mentality as in the cross-bareh mentality as in the political elite losing touch with the grass roots. Herr Ritschard especially appeared to be the exception to that rule. He was known for salty sayings and for a political pragmatism that often left him at loggerheads with his own

Sufficient evidence of the existing divide between electorate and elite is provided by the fact that turnout at the last election in 1979 dipped below 50 per cent. As a rule even fewer voters bother to turn up for the referendums. This isolation of the leadership could, one day, become internationally tory and geography both con-embarrassing when a refer-endum is held on whether to join the United Nations. The smaller west European states. majority of the political elite But the Swiss experience shows wants to go in, but opinion polls that there is an alternative to have left no doubt that the Swiss political and social confronton his Alp is sceptical or outrightly hostile. The new Parliament will have to address the matter, but it may not be that politics bores many elecbefore the next tors

election in 1987. In December the new legislators more vigorous public discussion will have to elect successors to of many comfortable assump-

No such special considerations obtained 10 years ago when three vacancies arose in the Federal Council. Each of the three coalition parties put up one candidate, only to see them all rejected by the legislators. The Parliament then proceeded to elect men of its own choice from the three parties, among them M Chevallaz and Herr Ritschard. The incident demonstrates that the system is not only slow to change minis-ters; slow to recognise interthe cross-bench mentality as in the case of Herr Ritschard, the socialist elected to the cabinet by the non-socialists.

It is fashionable to denounce the result as sheer immobilism. But even if Dr Uchtenhagen does not make it into the Federal Council the facts speak differently. The Swiss do shift, but only in their own good time. A standard of living that is the envy of the world testifies to the material success of the sys-

It is not a system that can be transferred elsewhere; his-tory and geography both con-

Should the system fail to tradition may be in store sooner. economic as well as political, a M Chevallaz and Herr Ritschard, tions will become inevitable.

# **Power without** purpose

needs to reassert itself, starting and analysis. The machinery at the Tory Party conference in of government, indeed, looks Blackpool this week. Since the even weaker after the election General Election in June, there than it did before, and more has been a political paradox: closed. Even one of the few an administration with renewed new proposals in the manifesto, authority and a huge majority the abolition of the Greater in Parliament, but an apparent London Council and the Metro-ebbing away of any sense of politan Councils, looks like direction. It is almost as if the running into trouble in the stronger you are, the more acci-House of Lords, and the White dent-prone you become Some Paper has again come out in a call it hubris—which leads to rush.

Part of the problem lies in the rushed nature of the election itself. The Tories hit the jackpot. But the price was an thing the price was an packpot. But the price was an equally rushed manifesto which did little more than record the of the social services in general performance so far, and took and of the health service in small account of the difficulties particular. It is a perfectly particular.

knows what to do with its victory.

No doubt some of the subsequent embarrassments can be overcome, but they can be scarcely overlooked. The Government did, after all, cut defence expenditure only a day or so after the publication of the defence estimates, which hardly looks like organised planning. The pro-Thatcher wing of the Tory Party did not come very well out of the debate on capital punishment. There was a mass break-out from the Maze prison in Belfast at the very time when it the full extent of the nature of the fast at the very time when it fast at the very time when it the problem, it makes reform seemed that the forces of the more difficult. By seeking re-IRA might be on the retreat. form through the back door, it And, without dwelling on the undermines its claims that the personal circumstances of Mr social services will remain Cecil Parkinson, it is worth reintact. At the very least, there membering that, as Party Chair- should now be a Green Paper man, it was he more than any giving projections to the end one else, who persuaded the of the decade, and policy Prime Minister to go to the options. country prematurely and to ac-cept such a bland manifesto.

of a loss of touch or a retreat and is showing signs of unity.

The far left is on the retreat. assert Britain's status as a great power by conducting a crusade a tribute to Mrs Thatcher. But against the Soviet Union it is hope for the future rather Surely the purpose of a great than solace for the present. In power, especially in this the meantime the Tories are in nuclear era, is to pursue dip-

without producing any replacement that would provide a strategy for the second is still
steady flow of sometimes un-

MRS THATCHER'S Government welcome but necessary advice

Above all, the Government is vulnerable to charges that it respectable argument to say that the costs are increasing beyond ahead. There have been seen signs that the Government the costs are increasing beyond the present capacity to finance them. The Government would be the costs are increasing beyond the present capacity to finance them.

Since the election, politics has not been static. Dr David Owen has embraced the social market economy for the SDP. The There is other evidence either Labour Party has a new leader

nuclear era, is to pursue dip-lomacy and not just preach there for a good four years. The propaganda. Poland. Mrs Thatcher has abolished to drive, but to say where she the government think tank, but is going. Her first term brought

Nationalised Industries: Results Compared



TELECOM Electricity Post British Council Office airways

British Shiphailders Electricity British Steel British Rail British Gas British Telecom Council Post Office British Airways Shipbuilders 1982-83 1981-82 1982-83 1981-82 1982-83 1981-82 1982-83 1981-82 1982-83 1981-82 1982-83 1981-82 1982-83 1981-82 1982 1981 2,899 1.093 (489) (597) 962 (110) (162) 122 (114) (144) Disclosed profit\*

CCA profit (plus gearing adjustment)\* ...

External financing limit (EFL) ..... (148)(153) 1,270 EFL actual outcome
Capital expenditure
Change in workforce (%) (35) 173 \* After interest, before tax and extraordinary items. † Excludes National Girobank.

THE OUTCOME of the nationalised industry re-porting season has been a less cheerful affair than some ministers might have boned. As a burden in the bush is worth two on your hands; but full privatisation looks painfully remote at British Steel, the National Coal Board, British Rail and British Shipbuilders, whose combined pre-tax losses

That is not to say that Whitehall has uniform cause for com plaint. As the negative external financing limits (EFLs) — in effect, cash payments to the Government — in our table suggest, most state monopolies did a fine job in generating cash for the Treasury, which also derives satisfaction from the greater emphasis being placed in annual reports on performance targets and accountability.

But does accountability run more than skin deep? As far as the accounts themselves are concerned, every state enter-prise in our table has, without exception, chosen to adopt in exception, chosen to adopt in its main accounts the definition of profit that most suits its book. Profitable state monopolies opt for current cost figures, which reduce their disclosed profits (from £1.5bn to £332m in the extreme case of the Electricity Council) while loss-making enterprises all choose the historic cost basis, which throws up lower losses. The table thus includes

# Nationalised industry —a partial account

By John Plender

separate current cost figures. together with a gearing adjust-ment, which arguably provides the least misleading basis for comparisons which nonetheless remain impressionistic.

The confusion (see Andrew

Likierman's article below) is to some extent counterbalanced by the use of financial targets and EFLs. But not that much as can be seen in the following:
Financial Targets. The target
given to British Shipbuilders
last year by the Government
was a limit of £10m on trading losses. The outcome: a trading loss of more than 10 times that sum—£117m. "Unprecedented difficulties" with four major

The £544m included "extra-

ordinary" debits of over £400m and these, according to

the relevant accounting stan-

losses of £288m; and these were gets to be set unrealistically lived in a strange oneafter crediting government low?

grants of £205m. Yet outgoing
chairman Sir Robert Atkinson

The discipline is becoming less coal than adequate financial
from h chairman Sir Robert Atkinson makes the breathtaking asser-tion that "excluding these particular difficulties, the corpora-tion would have demonstrated, once again, the underlying via-bility of the industry as a whole."

In fairness, targets are hard to meet in a business where the whole capital base is equivalent to less than 1 per cent of gross work-in-progress. But what are the sanctions for missed

By contrast, all the profitable

The discipline is becoming less effective as EFLs become progressively more bendable. The extreme case is British Steel where the original limit of £365m was lifted to £575m. Moreover, the Treasury end transcends the means: the control is indifferent as between the summer of the su irol is indifferent as between capital cuts, revenue cuts and price increases. There lies part of the explanation for the nake its money? The accounts levies and other cash extraction. nationalised industries under- this year contain the asionish- devices.

sum—211/m. Unprecedence difficulties" with four major contracts and a customer default were cited as reasons for the shortfall, which would have been substantially higger if restructuring costs had been charged against pre-tax profit as at British Steel.

Over the past four years British Shipbuilders has made

By contrast, all the profitable desperately underutilised.

Accountability and perselves the selves choose what to publish. Case for extending index-linking there is a selves choose what to publish. Case for extending index-linking there is a selves choose what to publish. Case for extending index-linking there is a selves choose what to publish. Case for extending index-linking there is a selves choose what to publish. Case for extending index-linking there is a case for extending index-linking there is a case for extending index-linking there is a countability and perselves choose what to publish. Case for extending index-linking there is a case for extending index-linking the assets (or sales in the case of the Post office). In the past charge to achieve improved that has reflected the ease with the industries them actually or the post of the target returns on net accountability and perselves choose what to publish. Case for extending index-linking there are the desperately underutilised.

Structural the profitable state monopolies are way ahead desperately underutilised.

As a spokesman for the Post to National Loaps Fund accountability has a long way that has reflected the ease with the industries them action accountability and perselves choose what to publish.

Case for extending index-linking the accountability and perselves choose what to publish.

As a spokesman for the Post to National Loaps Fund accountability has a long way that has reflected the ease with the industries them action for the Post to National Loaps Fund accountability and perselves choose what to publish.

Case for extending index-linking the profit in accountability and perselves choose what to publish.

Case for extending indu

price rises. The service stan-dards included in the Post Office's quality of service index have been changed several

At the Electricity Council, meantime, the results of the appliance sales by area boards disappear in a Joint account with the electrical contracting exception is the London Electricity Board, where prodding by the Monorolius Commission and the Monopolies Commission and the London Electricity Consultative Council has led to disclosure. Appliance sale loss last year:

So where, in terms of accountability, do the industries go from here? Such are the vested interests involved that it is pro-

shooting their planned capital ing admission that the results

expenditure by £1bn last year

a dismal outcome where human resources in Britain are

The trouble with performance the absence of agreement on the absence of agreement in the agreement in the absence of agreement in the agre The trouble with performance the absence of agreement on data is that the industries them-

# Where profit and loss don't measure performance

By Andrew Likierman

ONE OF the best\_loved sporting seasons in the British economic calendar has just nationalised industries have now reported. The chairmen have congratulated their teams or sternly talked about the need to play better next season. Off the field, ministers and the press have earnestly discussed deterioration or improvement. Yet almost all season's performance based on a number wh

completely inappropriate to give signals about how well an industry has done—the announced profit or less figure. Take the much-trumpeted British Airways turnaround from a £544m less in 1981/82 to a profit of £77m last year. Great has been the rejoicing as ministers have seen the possibilities of privatisation

sooner rather than later. But, on examining the figures, a rather different story emerges.

dard, are not supposed to be included in the ordinary profit for the year. Anyway, both figures are after interest charges which are outside management control. Taking the figure before these items, the turnaround was not last year at all, but the year before. A closer look at the figures

management has done well, it is not certain whether the air-line was even making a profit last year. The chairman himself has said that additional depreciation is required to ensure that the value of the business is not eroded by inflation. However, none of the above figures incorporates this adjustment. Contrast British Steel's

figures. Last year it reported a slight increase in lesses from £339m to £386m. Closure

costs were excluded. Yet according to accounting standards, these "exceptional" items should have been included to give an increase in loss from £504m to £872m. Over the past four years the profit difference would have been no less than £2.3bn.

None of this will come as a surprise to the key partici-pants in this particular sport. It is the same game played by large private sector organisations, where judicious figures is commonplace. And the chairmen and finance directors of the nationalised industries, who are as capable as any in the private sector, are well aware of what is pos-sible. But these issues become a matter of public concern when the figures relate to publicly owned in dustries and when crucial decisions are based on them. The indications here are not encouraging—the pronouncements of some ministers and

most wage negotiators show that they often do not under-stand what the figures mean.

It is, of course, always difficult to interpret any set of profit figures without looking at what lies behind them. Is it efficiency and careful management which has improved the results or events outside management's con-trol? Quite apart from such judgments, there are three sets of factors which need to be taken into account.

 The treatment of inflation, which is as controversial an issue in the private sector. But for nationalised industries the current position amounts almost to a state of anarchy

• Accounting problems com mon to the private sector but made much worse by the complex nature of the nationalised industries. For example, nuclear reactors or Waterloo Station are genninely very difficult to

value, and who yet really knows what the provision should be for the decommisof the nuclear reactor?

• Factors peculiar to nationalised industries. Complications arise because there is no agreement about why most industries are in the public sector, any way. It is clearly not to make as much profit as possible. British Gas profits, for example, must be affected by the Government's decision then to impose a levy. And if cheap coal is not imported because of a special deal with the miners, electricity profits will suffer.

All this would be irrelevant if nobody took any notice of the profit figure, if all the necessary adjustments were made or if other key figures were used with prafit or loss to judge performance. On the contrary. The profit figure is increasingly quoted, reflecting the Government's emphasis on private sector But the message from the

profit figure is about to become even more misleading if, as predicted in a Financial Times editorial titled Accountants lose their nerve, on September 3, the account-ancy profession moves smartly backwards on adjusting accounts for inflation. Since the profit figure will continue to be used to measure perindustries with such a high public profile, the Govern-ment cannot allow backwoods pressure groups in the accountancy profession to decide the issue. It should insist on full inflation adjustments and give clear guidance

on the interpretation of the rest of accounting practice and standards to restore the credibility of the profit. figure.

#### **Men & Matters**

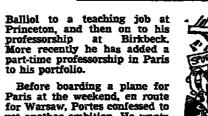
#### Portes' ambition

American economist. Richard Portes, who, at the age of 31, persuaded a London university college to establish a new postgraduate department and make him one of the two professors in charge, is clearly quite an achiever. is clearly quite an achiever even by transatlantic standards. So it is not altogether surpris-ing that the same American— 10 years on-has now managed to raise £750,000 with the help of such unusual donors as the Bank of England in order to establish a new independent research centre—to be called the Centre for Economic Policy

For Portes, who looks even younger than he is when he can keep his devotion to gournet food in check, it is the consum-mation of what amounts to an Anglophile love affair.

Born and raised in Chicago, and educated at Yale, he arrived at Balliol College, Oxford, as a young postgraduate. There he worked closely with Thomas Balogh from whom he got his first imp's-eye view of the workings of the British establishment. of the British establishment. He became as fascinated as his mentor, although not as cynical—but when he tried to tone down some of Balogh's famous barbed footnotes he found the Treasury's favourite hate figure laboriously removing his corrections with an

Indiarubber. "I am too old to change," Balogh explained. He broadened his field to the whole of the Comecon world, and thus was on hand as the leading academic expert when the get their money back from clients to prove his point.



yet another ambition. He wants to privatise Whitehall policy re-search, and then go public with the results. "We can do it cheaper," he

says "and better." That is not, one suspects, quite what our leak-sensitive prime minister has in mind. By the way, Portes' new centre should not be confused

with the Conservatives think-tank, the Centre for Policy Studies, which is in the process of being revamped with an enlarged board in order to serve Mrs Thatcher's needs more directly.

#### Star turns

to his portfolio.

With metals men from all parts of the world arriving in London this week for the annual ritual of conferences and junketsculminating in the London Metal Exchange dinner — the London hosts have been girding their loins. Some, indeed, have it ringed on their calendars as "cirrhosis week."

One of their number, Daniel

Pallant, a director of Com-modity Consultants, is anxious studying the markets—an unwelcome distraction from the delights of the social round. bankers suddenly needed to by recourse to astrology—and George Melly to know whether they would ever claims he has well-satisfied leisure activities.



"If they're like this on the terraces what's the annual shareholders' meeting going to be like?"

over the weekend may result in the overall market picture being "bearish." Nevertheless, the heavens tell

him that copper prices should continue to rally in the first part of the week. Metal traders who see stars this week can, it seems, claim it is all in the line of duty.

#### City blues

to spare them the worry of Tony Arrowsmith, the ad agency man behind Birmingham Coun man behind Birmingham Council's campaign to change the image of Britain's second city. From a brochure issued by a Pallant firmly believes that is getting irritated with the metal trading is best conducted sniping about the choice of by recourse to astrology—and George Melly to promote its

Everyone, he says, knew that Poland.

A conjunction of the moon writer and Blues singer Melly and Saturn last Friday has had made uncomplimentary distractions, however, from a "bullish" implications, he tells remarks about the city in the more esoteric career as a me. But there is a snag. An past. His attraction was that macro-economist, moving from ingress of the planet Mercury he was a late but firm convert. writer and Blues singer Melly and the Happiness of Pursuit.

But Arrowsmith does confes that his company, Charles Barker Black and Gross, was posed a problem by its initial market research, "Well inmarket research. "Well in-formed business" (the target market) when asked, could market; when asked, could identify only two personalities with Birmingham—the actress Beryl Reid (Marlene of the big earrings) and Janice ("I'll give it five of Thank Your Lucky Stars). "We didn't think they quite fitted the aims of the campaign," says Arrowsmith.

#### Gloom dispelled

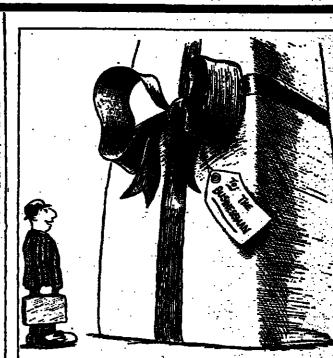
"I don't think there ever were any good old days in the past. I think the world will be better in 50 years than it is now, and that it is better than it was 50 years ago."

Dr Henry Kaufman, the resident economic sage at Salomon Brothers, the New York invest-ment bank, summed up his philosophy thus at a Rotterdam symposium at the weekend held by Robeco the self-effacing Dutch investment trust group (which nevertheless claims to be the biggest outside the U.S.) to mark its 50th anniversary.

Kaufman refutes the image of Dr Gloom with which he has been tagged by some financial writers. He thinks there is no reason why equity markets should not go on growing more or less for ever at the rate they have been growing in the past few years.

California travel agent: "This is a cruise for the young and the young in heart—12 glorious days enjoying your birthright as an American: Life, Liberty

Observer



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HONG KONG

# End of the road for Carrian

By Robert Cottrell in Hong Kong

A SINGLE hand-written line appeared on Saturday morning in the record of winding-up petitions held with the registry of Hong Kong's Supreme Court.
It noted the filing of petition
number 241, against a property
company called Carrian Investments Limited. The previous line recorded a petition filed on Friday against the China Underwriters Life and General Insurance Company, a subsidiary of Carrian Investments.

The first legal steps were being taken towards what may prove one of the world's largest and most complex bankruptcies, involving total debts currently estimated at U.S. \$1.2bn.
The Carrian Investments peti-

Trust, whose Hong Kong manager, Mr Valdemar Bertelson, attended a High Court bearing in chambers on Saturday at which three accountants were appointed as provisional lightlaters.

indicators.

While the winding-up hearing took place, ether Carrian business was being transacted against a different legal background. Inside Laichikok detentions tion centre, on the Kowloon side of Hong Kong, a board meeting was taking place of Carrian Holdings, the unquoted parent company of Carrian Invest-ments. Mr George Tan, chair-man, and fellow-director Mr Bentley Ho, were being detained pending the raising of ball granted them while facing charges under Hong Kong's

Theft Ordinance.

The board meeting heard the resignations of Mr John Marshall and Mr Rod Bell, who left the Hong Kong affiliate of accountants Price, Waterhouse in 1982 to take senior managerial jobs at Carrian. It also heard that Wardley, merchant banking arm of the conground of the companies to disclose their ownership and share dealmant banking arm of the character.

The affairs of Carrian and other local companies are now likely to jolt the Hong Kong Kong Government into requiring public companies to disclose their ownership and share deal market may, as a result, lose some of its freewheeling character. ing Corporation, was resigning as financial adviser to Carrian Hong Kong to face a prolonged Holdings, and that Hambro and public inquest into a Pacific, Hong Kong arm of spectacularly crashed conglo-London merchant bank merate at a time when its

ince

The second section is a second second and the second

reached, one year after Carman ture is so efficient and healthy Investments first reported as to demand absolute "Hquidity difficulties," and nine preservation. months after its shares were. It seems likely that legal pro-cospended on Hong Kong stock ceedings against Mr Tan and



Carrian Investments, which carrian Investments, which enjoyed a market capitalisation of HK\$6hn (£469m) in 1981, it had been a meteoric four-year hife through the Hong Kong property boom-and-bust.

property boom-and-bust.

It is too late now to undo the financial damage which Carrian's collapse may have done, but the full consequences of that collapse are only slowly being publicly acknowledged.

Malaysia's Bank Bumiputra is believed to have the largest errosure to Carrian related. exposure to Carrian-related debt, perhaps of more than \$500m. The Hongkong Bank group has a smaller, but probably substantial, exposure. The affairs of Carrian and

Hambros, was resigning after future is under negotiation seven months as financial between Britain and China, adviser to Carrian Investments, during which Britain is arguing that Hong Kong's present struc-

exchanges. The question now is Mr Ho could last anything be HK\$6.5bn in 1981 not whether there is anything tween six and 18 months. Mr HK\$12.3bn in 1981, left for shareholders, but how Tan is charged with making Mr George Tan, a

much of their loans bankers false or misleading statements can hope to recover. For as a company director. Mr Ho Carrian Investments, which faces the same charge, plus an enjoyed a market capitalisation additional one of false accounting. The charges relate to ele-ments of Carrian's 1981 annual

surrendered surrendered passports—Singaporean, Paragusyan and Tongan. He came to Hong Kong in 1972, according to Crown prosecutors on a three-month visa which he court review in chambers. Mr the Court review in chambers. Mr the Chungs, whose own and Tan's bail is set at HK\$1m. Mr the Chungs, whose own are the sum was "substantially increased" from the Hosemoriginally set by magistrates.

Sir John Bremridge, Hong kong's Financial Same to Hong whose own are the characteristics.

Together with association that the characterists are the sum was and tongan. He came to Hong Kong in 1972, according to Crown prosecutors on a three-month visa which he overstayed. He then worked he came to Hong Kong in 1972, according to Crown prosecutors on a three-month visa which he overstayed. He then worked he came to Hong Kong in 1972, according to Crown prosecutors on a three-month visa which he overstayed. He then worked he came to Hong Kong in 1972, according to Crown prosecutors on a three-month visa which he overstayed. He then worked he came to Hong Kong in 1972, according to Crown prosecutors on a three-month visa which he overstayed. He then worked he characterists are the K\$1m. Mr the Chungs, whose own are the Chungs, whose own are property firm, EDA, is now in 1985.

"all the merchant bankers were driving new BMWs." New, aggressive young merchant bankers wanted to make business, and property firms wanted to borrow to finance speculative

Since no Hong Kong company is legally obliged to say who owns it, bankers were not particularly dismayed by Carrian's reticence on that score. Some asked for loan security, and got it — in the shape of shares and property whose market value now is a fraction of its potential valuation two years ago.

As an indicator of how the property boom boosted Hong Kong lending, local published syndicated loans — virtually all

to property companies — leapt from HK\$1bn in 1979 to HK\$6.5bn in 1980 and to

court hearings last week, is 49. Asian politicians and the When in April he was arrested Moscow Narodny Bank with and bailed by Hong Kong's independent commission against corruption, he surrendered three passports—Singaporean, piggy-backing on majority Paragusyan and Tongan. He came to Hong Kong in 1972, according to Crimer processions.

liquidation.

Together with associates, Mr rose from 248m to 10n, with Tan dealt modestly in Hong half the new share issues used to acquire assets. Sir John Bremridge, Hong-kong's Financial Secretary, has tags of perhaps HK\$2m to characterised the property HK\$20m, through the mid-boom years as days in which shadow the quantum leap in Mr Tan's operations in 1979 when he found HK\$700m to take over a quoted company, Mai Hon, and rename it Carrian Investments. In 1980, he found HK\$998m to buy an office

block, Gammon House, which he soon resold. As Carrian Investments grew, it bought one-third of a local bank; a majority stake in an insurance company; Hong Kong's fourth-largest shipping fleet, Grand Marine; a large headquarters building and a diverse property portfolio.
Typically, it paid well over book or market value.
Clearly, Mr Tan was in effective control of the Carrian

Group. But its ultimate share-holders remained a mystery. Carrian Investments' unquoted parent, Carrian Holdings, was owned in turn by a nominee company. Local gossip linked

In fact, bankers and shareholders themselves appear to have been the supposedly-mysterious source of Carrian's ample funds. Between August 1980 and June 1982, Carrian

Bankers, meanwhile, were lending both to Carrian Investments, the quoted company, and Carrian Holdings, the unquoted

At its peak in 1981, Carrian's what now seems to be more than US\$ 500m to finance one

the group in order to assess the feasibility of a debt reconstruc-tion. Some things gradually became clear: Carrian was based on borrowed money, put to effective use through the trading of assets on downpayments and deferred terms; group assets were almost wholly pledged against loans; Carrian H. Idings contained virtually nothing except Carrian Invest ments shares; and one of the group's largest and earliest lenders was Bank Bumiputra Malaysia, operating through its Hong Kong arm, Bumiputra Malaysia Finance. Carrian's "liquidity difficulties" amounted to having encumbered its assets so totally that it could no longer borrow new money, while declining property and share prices were causing lenders to

ask for a topping-up of security on existing loans. Bankers, believing they might stand to lose more by liquidating Carrian than by reconstructing it, negotiated until mid-September this year with the group and its advisers. But, just as they were being asked finally to agree a debt reconstruction deal, a highly-publicised fourday police raid on Carrian's day police raid on Carrian's headquarters, beginning on September 10, shattered sentiment and effectively torpedoed the

It was left to Crown Prose-cutor, Mr Warrick Reid, to present publicly, at last Tues-day's court hearing, the latest official understanding of Car-rian's debt position. Amounts owed by the Carrian Group companies included in the debt Carrian Holdings, the unquoted parent. Carrian Holdings' main asset, its majority stake in Carrian Holdings' main asset, its majority stake in Carrian Investments, was available as collateral.

As Carrian grew in size, so it did in complexity. It spawned literally dozens of subsidiaries and associates, rejoiding in such exotic names as "Smartmoney Ltd," "Eager Earning Ltd," and "Extra-dollars Ltd."

companies included in the debt reconstruction scheme totalled some HK\$ 6bn. But the books of Bumiputra Malaysia Finance showed loans considerably in excess of those documented as Carrian Group liabilities, According to Mr Reid, total borrowing of companies associated with Carrian and privately with Mr Tan, exceed HK\$ 10bn, of which HK\$ 2bn is "unaccounted for."

origins, ownership and rationale remained—despite the extent of the group's activities—mysterious but if that mystery helped Carrian grow, so it also contributed to Carrian's one senior Carrian executive one senior Carrian executive cannot answer. "It has been particularly interesting," he cannot answer. "It has been particularly interesting," he carrian first declared "liquidity said yesterday, "over the past difficulties" in October, 1982, month to have people explain bankers struggled to obtain a to me exactly what has been clear and complete picture of going on."

#### Lombard

## More ideas on those debts

By Samuel Brittan

Banking organised last week a conference on Financial Crises and the World Banking System. A round-table discussion on the international debt problem was chaired by none other than Mr Peter Middleton, British Treasury Permanent Secretary, who did his best not to make direct policy pronouncements but did nothing to discourage the more unorthodox thoughts.

The present and orthodox

The present and orthodox approach to the debt problem was very clearly presented by Prof. Richard Sargent, of the Midland Bank, who summarised it as "rescheduling, retrenchment and recovery." The retrenchment is to be carried out by the debtor countries on lines worked out with the IMF. "Rescheduling" is not a complete description as it includes new money to enable the

The heretics comprise Drahna Schwartz, the distinguished U.S. monetary historian, Prof Allan Meltzer of the shadow Open Market committee and a real central banker, Drahnal Bank. They argued that many of the overseas debts were never going to be fully repaid or serviced, and that bankers should be made to recognise reality by writing

Dr Schillknecht seemed to

THE City University Centre for American banks and busi-

We had the fascinating sight of monetarist economists criti-cising the IMF for being too restrictive, e.g., requiring import cuts which reduced, for instance, trade between Brazil and Argentina to no one's benefit. They also stressed that a debt write-off would reduce the foreign exchange outgoings of debtor countries far more effectively wan IMF-led re-scheduling. The biggest obstacle to such a write-off was, indeed, the IMF rescue operations themselves, which encouraged banks to suppose that their loans could be treated as being really worth their face value. There is clearly a possibility

that a debt write-off will wipe out all the net worth of some individual banks. But we must not fall for the line which idenplete description as it includes individual banks. But we must new money to enable the borrowers to repay the interest on existing debts. "Recovery" with the continued existence of refers to the recovery of the industrialised world which, it is hoped, will boost the earnings of the developing countries and enable them to service their debts without too many more arrangements, and banks in trouble could be taken over by debts without too many more arrangements, and banks in trouble could be taken over by prospect depends on protectionism being held sufficiently at bay to enable the debtor countries to sell more of their exports in the West.

protected by deposit insurance arrangements, and banks in trouble could be taken over by others who would accept a fairly large proportion of their liabilities. But an approach able if Central banks are really able and willing to step in as

recognise reality by writing in a number of eventualities: down the value of their loans, for instance, in the next recesperhaps according to some estision or even earlier if U.S. inmate of their true market terest rates rise in 1984-85 by more than the dollar falls. A showdown could also be precibave in mind the generalised writing down of loan portfolios which some Swiss and German banks have already carried out. The academic speakers envisaged case by case arrangements in which debtors had their interest payments formally reduced. Prof Meltzer was also keen on transforming debt in cequity, e.g., in the shape of ownership of Latin showdown could also be precipated by borrowing countries suspending interest payments. Thus, there is an overwhelming case for contingency plans for a debt write-off. This will not, of course, be the preferred solution of the banks themselves, which are at the end of the day profit-maximising institutions, seeking official favours where they can, and not platonic guardians of the public interest.

#### Letters to the Editor

#### Strength of the dollar on the foreign exchanges

From the Chief Economist
Capel-Cure Myers
Sir,—I wish to support
Samuel Brittan against Professor Pearce and Dr Thomas (October 5). They argue that the strength of the dollar on the foreign exchanges can be put down to the supply of new dollar

their dollar borrowings. Either way, banks as a whole have experienced no dollar shortage.
At a different level, changing patterns of surpluses and deficits could contribute to an

down to the supply of new dollar deposits drying up owing to a reduction in trade surpluses (presumably, referring to the Organisation of Petroleum Exporting Countries). This leads to a shortage of dollars which, through the usual forces of supply and demand, will cause a rise in the price of dollars—the exchange rate.

This argument strikes me as fallacious, There is no way that banks, Eurobanks or others, are left with a net shortage of dollars. This is because, if Opec (or other) trade surpluses diminish, other countries will experience either higher sur-

Thereby, either other countries school of economic thought."
Increase their flow of new dollar holdings or are able to reduce that it is impossible to advance school of economic thought."
This does not imply, however, that it is impossible to advance ex post facto explanations which schools of economic thought. But the most convincing argu-

ment, in my view, is that dollar strength is due to the attractions of dollar assets based on three connected factors: high U.S. interest rates, confidence in dollar strength, and worries about other financial assets in a about other mancial assets in a period of considerable financial and economic instability on a world scale (the "safe haven" argument). This is a far cry from the esoteric argument advanced by Professor Pearce and Dr Thomas.

#### Policy for roads in England

From the Chairman, Highways Committee, West Midlands County Council

Sir,—The article by your Transport Correspondent on the White Paper (September 28) needs to be read in the context of what is actually happening in metropolitan counties such as the West Midlands.

Since 1974 metropolitan counties have been responsible for all roads in their areas and all roads in their areas and because the county council is also the passenger transport authority a considerable degree of integration of road and public transport planning and pro-vision has been achieved. Greater London Council, which was established under different legislation, is highway authority for metropolitan roads only while the majority of roads in London are looked after by the London bearages a highway London boroughs as highway authorities in their own right. It follows that the process of integration will not have been as straightforward in the GLC as it has been in the metro

In terms of achievement my county has consistently achieved government targets since restrictions on capital expenditure were introduced for 1981/82, as the following figures for the transport block demonstrate:

Allocation Expenditure received achieved £m £m. 20.2 27.9 31.6 1983-84 39.4 40.0 (projected)

In all, some £70m has been spent on capital road schemes in the past four years, and we expect to spend over £30m in 1983 84. But these levels of spend-ing need to be increased still further if we are to tackle the chronic problems of areas like the Black Country, and this is why the council has shown a willinguess to consider the use of private-sector finance for major initiatives such as the Black Country route.

The Government is right to place greater emphasis on urban road needs and to look for decisive action to that end, but it seems an odd way of proceeding to abolish the agencies that are best placed to produce the de-sired result.

(Cilr) L. A. Clark. County Hall, Lancaster Circus, Birmingham.



giving any value.

note to their cheques making their encashment conditional on acceptance in part or toto. If all tenderers did this, no misuse of their funds could take place. 5, Priory Crescent, Wembley, Middlesex,

#### Offer for shares in BP

Tenders and cheques

From Mr G. Blazt

Sir,—A tender is an offer to buy what is tendered for at the chosen tender price, If rejected, the seller has no right to use the tenderer's money; he may take time to consider all the tenders and delay acceptances until cheques are cleared. But to cash cheques for refused tenders means the seller is using moneys for which he is not giving any value.

directors who said: "... that there are no other material ment was first published to the public on Sunday, September 18. I wrote next day and received a full set of accounts on September 22. At a glance I saw the company's net assets at the end of 1982 were £3.155m compared with the group figure of £3.646m given in the document: "The public is being invited to subscribe for shares on the basis of fictitious accounts instead of those of a legal entity."

At the root of my disquiet is the practice which is emerging in offers by various companies —for example, at random, RET/Rediffusion and Atlantic.

Tenderers should attach a Schedule to the 1948 Act to which I referred, apply to the

Mr Wedgbury reflects upon authority in precedent, by whatever yardstick.

Colin Perry Act 1948 does not apply we offer for sale since the prospectus has not been issued by garding the company concerned is available in the market." In or on behalf of BP." But the is available in the market." In The Pound, offer document was based on this instance I am writing Church Road, Quenington, information supplied by BP's about a specific situation when, Cirencester, Glos.

-for example, at random, BET/Rediffusion and Atlantic Computers — where sale parti- 1982-83 culars exclude the balance sheet of the issuing company. which I referred, apply to the contents of a report by the auditors: "Matters to be specified in prospectus." One of the documents issued (for United States purposes) was headed "Prospectus." If BP is saying because the offer was not issued to company its directors by the company its directors by the company its directors by the suditors have no futre for the issuing company. The fact is there are enormous differences between assets in an individual company's accounts and in its fictitious, consolidated accounts. So many consolidated accounts by the company its directors between millions of pounds have been written of the issuing company. and its auditors have no duty pounds have been written off of care under company law for goodwill when the item has then it would appear to connot been written off in any tradict the directors statement individual company. This decep-to which I have drawn attention is now required within tion, and to release the Bank the provisions of the Companies From Mr C. Perry

to which I have drawn aments the provisions of the Companies of Sir,—I should like to be don, and to release the Bank the provisions of the Companies of England and the most presticular from the secretary of British perroleum (September 23) as matters of far-reaching signiments. As the offer was made actions, This is why I say the first politically illegar politically illegar politically illegar sheet should always be given the secretary of the companies of the provisions of the Companies of England and the most presticular makers did not understand the economic consequences of their ments. As the offer was made on behalf of HM Treasury it issuing company's balance on behalf of HM Treasury it issuing company's balance on behalf of HM Treasury it issuing company's balance on behalf of HM Treasury it is sheet should always be given ficance are involved.

Mr Wedgbury says my comment (September 22) "appears to be based on a misconception. Section 38 of the Companies Act 1948 does not apply to this series at least politically illustrated to disclose fictitious in offer documents and why it is so necessary the offer for BP shares must not assume an apply to this series and why it is so necessary the offer for BP shares must not assume an apply to this series are should always be given to be based on a misconception.

Mr Wedgbury reflects upon apply to this series actions. This is why I say the one of their actions. This is why I say the same actions. This is why I s

The Pound.



# **FINANCIAL TIMES**

Monday October 10 1983

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BIVCKMOOD HODE

Terry Byland on Wall Street

#### **Electricity** stocks in limelight

A POWERFUL upsurge in U.S. electrical utility stocks over the past six trading sessions has caught Wall Street by surprise - even those analysts who had been recommending the stocks since earlier in the sum-

There was some profit-taking on Friday but this still left the Dow Jones utility average, made up of 15 stocks weighted towards electrical rather than natural gas suppliers, at its highest level since November

On a day on which IBM and the other stars were in sparkling form, Allegheny Power System, a suppli-er of electricity in Pennsylvania, did well to feature in the list of most

The off-the-cuff reason for the surge in utility stocks is that they are what Wall Street calls "an interest rate play." Traditionally they have been heavy borrowers in the capital markets whose earnings have been unable to keep up with inflation. Now, with U.S. long-term interest rates and inflation beginning to fall, the sector's earnings can be expected to rise.

The attractions of the stocks have been enhanced by their relatively poor performance in the first year of the bull market. Now that the U.S. industrial recovery is well essee demand rise strongly. Allegheny Power, for example, sells more than 70 per cent of its output to industrial and commercial customers.

But the suddenness of the upturn in stock prices suggests that Wall Street has identified more specific factors justifying a re-rating for the

Mr Barry Abramson, senior analyst on the industry for Merrill Lynch Capital Markets, pinpoints the future construction and therefore financing needs of the industry as the major factor.

Construction expenditure is a significant factor on earnings, and Mr Abramson comments that the heavy construction programme of the past decade means that such expenditures are now about to de-

A survey by the Edison Electric Institute shows that construction outlays for the industry, including the natural gas producers, will peak at \$30.1bn, this year and then decline to settle in the \$25bn to \$26bn range until the end of the decade.

Mr Raymond Moore of E F Hutton estimates that the utility companies will be able to finance an increasing percentage of this reduced capital expenditure from their own resources and without needing to go to the capital markets. He forecasts that net funds available in company balance sheets are about to rise sharply from \$8bn this year to \$10.2bn next year and \$18.7bn by

Cash flows at these levels would have considerable impact on utility companies' earnings. Moreover this relative freedom from any need to raise debt would offer an answer to one of Wall Street's underlying doubts on share prices.

Friday's modest dip in utility stocks followed suggestions from some analysts that a spate of new share issues from the major companies would hurt stock prices later

this year and next. But the E F Hutton analysts believe that many companies could be in a position to buy stock in by 1987, with common stock financing disappearing from the scene for a while. Merrill thinks that only about half of the top 21 companies have plans for share issues in the near term.

Both firms urge more selective buying of utility stocks with more attention paid to companies with low construction needs and limited dependence on nuclear powered plants, which could still face public and legislative opposition.

The best stocks, measured by these criteria, return yields of 8 to 10 per cent at present, against just over 11 per cent on the long bond. Unexciting perhaps, but these same companies, which include Florida P and L. Allegheny Power, Duke Power and Pennsylvania P and L, sell at only seven or eight times earnings. which looks cheap in view of the likelihood of higher profits and dividends next year.

By contrast, Long Island Lighting, which has run into problems in obtaining safety approval for its nuclear plant just off Manhattan, tempts investors with a 12 per cent yield but sells at only six times

The lesson urged by the analysts is that the interest rate play may not be the only factor where electrical utilities are concerned.

Better to concentrate on good quality stocks whose earrings and dividends - and stock prices - could rocket as profits rise and financing needs fall, than simply to buy the sector and sit back and wait for in-

# Iraq waits for French jets to back oil threat

BY DAYID MARSH IN PARIS AND REGINALD DALE IN WASHINGTON

ceive delivery of five French advanced jet fighters, yesterday said According twould block Iranian oil shipments news ager unless it is allowed to export its The warning follows France's ap-

per-Etendards capable of carrying Exocet missiles. The aircraft were yesterday believed to be on their way to Baghdad, the capital of Iraq, for possible immediate use in the two countries' three-year war.

Mr Tariq Aziz, Iraq's Foreign the conditional." Minister, said in a newspaper interview that Iraq would not allow "this freak situation to continue any longer." Iraq's oil terminals on the Gulf have been out of action since the start of the war.

The Paris Government was yesterday maintaining silence on the affair. Other Western governments fear that the move – the fulfilment of a controversial weapons contract agreed in the early summer - could spark off Iranian retaliation against calation of the three-year-old Gulf

President François Mitterrand agreed last month to hold up deliv-ery of the planes, originally scheduled to leave France in mid-

This was partly to counter criticism from governments, and oil companies in the U.S. and Britain. They fear that the Super-Etendards capable of carrying the Exocet antiship missile, could be used against the Iranian oil terminal at Kharg

Island, which could in turn spur

BY OUR HARARE CORRESPONDENT

MR ROBERT MUGABE, the Zim-

babwe Prime Minister, has again warned the UK Government that it

will expropriate white-owned farm-

Speaking at a party rally at the

weekend, Mr Mugabe said his gov-

ernment would not tax its own peo-

buying back land from what he

If Mrs Margaret Thatcher were

to cancel British aid in retaliation

for Zimbabwe's continued detention

of three white Air Force officers -

previously acquitted of charges of

treason - the land would be seized

At independence 3½ years ago, the British government provided £30m (\$44.7m) to purchase under-

used white owned commercial

farmland and resettle peasant pro-

ducers. To date, an estimated 30,000

de in order to m

called "British settlers."

without compensation.

land if British aid is withdrawn.

IRAQ, which is now expected to re- Tehran to close the Gulf to western heading for Indian ocean water

According to the French national news agency, AFP, the planes took off on Friday from the French air own oil through Guif waters within and navy base of Landivisian in striking distance of Tehran's forces. north west France, where Iraqi pilots and technicians have been parent decision to deliver five Su- training for several months.

French Government and military officials refused to confirm or deny the start of deliveries. M Charle Hernu, the Defence Minister, declined to comment, saying only that the affair should be referred to "in

Iraq was reported to have told the Reagan Administration in recent weeks that it intended to use the aircraft to bring the war to a head. The Iraqis were running out of time and believed that they needed to precipitate an end to the war, U.S. officials said at the weekend.

While some Washington experts believe that Iraq's main aim is to increase pressure on Iran to end the war by merely threatening to use the Super-Etendards, the Adminiswestern oil tankers in a further es- tration has tended to take the view that Iraq is serious about the attacks. It was not known, however what, if any, strings Paris has attached to the aircraft's use.

At the end of last month the State Department reiterated earlier warnings that the U.S. would "view with grave concern" any attempt to interfere with commercial traffic in

Washington has so far failed in its search for ways of seriously in-

Mugabe steps up threat of farm

families have been resettled as part of a programme to resettle 182,000 familes by mid-1985. In the last aid to Zimbabwe away from the

year, the programme has been sub- present land resettlement pro-

stantially constrained by lack of gramme, placing greater emphasise

ack-up finance from Zimbabwe on manpower training pro-Mr Mugabe claimed that Mrs grammes, and commodity aid

ernment's appeals for the release of land resettlement programme. It in-the three white Air Force officers, cludes the provision of training offi-

former colony of Rhodesia, and that my training force which has been in

is the second largest donor after the jeonardise the country's efforts to

seizures if UK aid withdrawn

back-up finance from Zimbabwe

Thatcher no longer wanted to con-

tinue with the aid programme. He was sharply critical of the UK Gov-

saying that British Governments in

the past had ignored the plight of black nationalist detainees in the

Britain was doing nothing to help political detainees in South Africa.

British officials in Harare empha-

sise that the UK has no plans to

cancel its Zimbabwe aid programme, pointing out that Britain

outside the Gulf.

Mystery yesterday surrounder the whereabouts of the planes. The Super-Etendards, manned initially by French pilots, were thought to have been flown to a base in south ern France in preparation for their final delivery.

It was not clear, however whether the planes would be flown directly to Baghdad - an operation which would require stops or midair refuelling on the way - or whether they would be dismantled

This latter option, which was earlier considered a strong possibility would mean that the fighters would not become operational for several

for the inclusion in the large Super-Etendard contingent used by the French navy. They are being "loaned" to the Iraqi Government under a mysterious agreement which became public in June but which has never been officially confirmed in Paris.

France has already supplied Baghdad with Mirage FI jets, tanks Exocet missiles, anti-tank weap-onry and helicopters. The Tehran Government, which appears to have given support to Armenian groups responsible for recent terrorist attacks in France, has threatened reprisals against France if the Sur-Etendard deal went through The Super-Etendard equipped

with Exocet missiles became well finencing the course of the war - al-though a U.S. aircraft carrier battle forces against the British Boyal group was yesterday reported to be Navy in last year's Falkland war.

believe stretches far beyond the

cers in tax collection, in customs, in

education, local government and

statistics as well as the British Ar-

Zimbabwe since 1980 to helo train

The view in business quarters is

the new Zimbabwe national army.

that Mr Mugabe's strong attacks on

Britain and the threat to expropri-

ate land if aid is withdrawn, will

#### ICI claims major advance in fibre technology

ICI FIRRES has launched a new fi bre, called Tactel, which it claims to be the biggest advance in fibre technology since textured polyesters in the early 1960s. Mr John Lister, chairman of the division, claimed at the company's Harrogate headquar-ter yesterday that ICI had a threeyear lead over its competitors since the move had taken them all by sur-

Tactel is part of the family of polyamide fibres of which the most is-mous is nylon. Tactel has given us a new generation of fibres," Mr Lis-ter said. "Development of nylon has stood still for 30 years, but Tactel is a major success for ICI Fibres and is a major opportunity for the European textile industry.

been captivated by polyesters and what we have done is to apply what we know about polyester to the nylon family.

"The result is a yarn with a cot-ton-like feel which has the aesthetics necessary to appeal to the large and expanding market for leisure-

Tactel is the most exciting development for years and certainly the most important since the developments in polyester technology about 20 years ago."

The new fibre has been develop-

ed at ICI Fibres' research laboratories in Harrogate over the past three years, and has gone into production at the company's plants in Pontypool in South Wales and Östringen, ombside Heidelburg, in West Germany. Tactel was launched quietly at

Lexcester at the start of last month. and almost simultaneously at a sports fair in Munich. It was also on show in made-up garments at the big Fabrex show in London last

Reaction from buyers is said by the company to be "very good" with "quite significant" orders already

is that it is claimed to overcome the aesthetic disadvantages associated ter characteristics.

Tactel now gives ICI Fibres a yarn which the weavers can make into garments having a cotton-like look and, because of its properties, into garments where stretch is an important factor.

Page 9

#### **Argentine** court lifts order to halt debt talks

Continued from Page 1 meeting for today in an attempt to debt guestion. The steering commit tee of banks will meet tomorrow in

Today's discussion is expected to

hinge on a recommendation by a military advisory commission that the Government should not finalise arrangements on the rescheduling of some \$6bn public sector debi without first consulting the political parties. But the leaders of the Peronist and Radical parties while ruling out a formal repudiation of the debt, have refused to associate themselves with the outgoing mili-tary Government in the debt talks. In a document leaked to the press over the weekend, the comm rejects Judge Kramer's argument

that rescheduling arrangements violated national sovereignty by giving New York state courts some jurisdiction over payment disputes. However, the Commission implicit-ly appeals for greater flexibility from the foreign banks by claiming that the high interest rates charged in some of the rescheduling con-tracts were not justified by the risk. There is also criticism of a cross lefault clause in the draft refinan-

cing terms of a \$220m debt of Aero-lineas Argentinas, the state airline, on the grounds that it forces the future civilian Government to accept tough austerity programme even though the opposition parties have had no say in the debt talks so far. The draft was intended as a mod-

el agreement to be applied to a further 31 state companies but was held up by Judge Kramer's un-precedented intervention, which had the apparent backing of nationalist military elements. The cross default clause specifies that nonfulfilment on the part of one debtor would apply to all state companies. Local political observers believe that the split within the junta is potentially the most serious since June last year, when the air force and the navy temporarily withdrew from the junta following General Reynaldo Bignone's appointment as THE LEX COLUMN

# Traffic lights on **Throgmorton St**

Stock Exchange have been treated over the past month to a lobbying campaign which would have done justice to Capitol Hill. Like recalcitrant Congressmen, they have been cajoled to toe the line and vote for measures unanimously recom-mended by their administration, the Council of the Stock Exchange.

Technically, members will be meeting tomorrow afternoon to vote on constitutional changes which boil down to the question of whether outsiders should have a say in the administration and membership of London's central securities market. This in itself is, or certainly should be, an uncontroversial matter. The need for lay members has long been recognised by other stock markets and, for that matter, by other financial markets in Lon-

In practice, however, tomorrow's vote will help to determine the fu-ture direction of the London Stock Exchange. Members are being sked to underwrite the deal struck in July with the Government and to express their confidence in the Council collectively and the exhange's chairman in particular.

Sir Nicholas Goodison and his colleagues look assured of obtaining the necessary 75 per cent majority for the proposed constitutional changes. But, to judge from the views being expressed in the City of London last week, many members will be giving their consent with ill grace. In part, their resistance stems from the natural conserva-tism of a body which finds the present arrangements both remunerative and cosy. A debate which has embraced such broad questions as the national interest may well appear remote to a group whose principal concern has always been its own self-interest.

Some members will undoubtedly be concerned about the detail of the deal itself and the way in which it was struck. Neither the long time-table afforded to the stock exchange for the phasing out of fixed commissions nor the Government's insistence on retaining single ca-pacity looks well judged. Moreover, the role of the Bank of England and partment of Trade and Industry in the exchange's development is tween a monitoring and a regulato-

ry authority is not a fine one in the their interests would be best served

tutional proposals were defeated. Others may wish to register a protest against a deal which they lieve was struck behind their backs and has since been ineptly present-ed. Certainly the Council might have made a greater effort to explain the specific repercussions which members may expect from the abolition of fixed commissions. and how these would be handled.

Yet to return to the court now would be utterly disastrous. The envisaged removal of fixed commissions will admittedly create upheavals but there is nothing to be gained by delay. Quite the reverse. What-ever the stock exchange may decide, the London securities market is already moving towards the Wall Street model and, if anything, the momentum has quickened since the deal with the Government was

By keeping the commissions issue on ice for perhaps another two years, members would only be storing up more trouble for the future. The path recommended by the Council is a hazardous one, but the court might dictate an even less palatable set of rule changes. And by the time they came to be impleited, the central market could already have fragmented.

Moreover, it is extremely imporin favour with the Government. For members to reject a deal which was criticised even on the Tory backbenches as a sell-out to City interests would quite rightly create a storm of public and parliamentary

The exchange will need govern-ment support in the future, notably on the question of the EEC rules on securities markets, which pose a direct threat to single capacity. To alienate this Government would make a satisfactory resolution of that issue all the more difficult and would increase the chances that a Government of a different colour might impose on the stock exchange what it most dreads - a British version of the Securities and Exchange Commission.

Finally, it would be dangerous for 232m, will owe nothing to the un-members to set out on this path of consolidated Richard Shops—alstill unclear. The distinction be change in disarray. If a consensus ways assuming the new manage cannot be reached on the first step, ment earns its entitlement to the what chance is there of successfully planned buy-out of its 4 per cent tackling the problems of single ca- stake over the next five years, leav-Some may genuinely feel that pacity, investor protection and corporate membership which will most from Morgan Grenfell's holding in

ssociates.

The 4,000 members of the London strictive Practices Court, which great importance that members not block Exchange have been treated could very well happen if the coastionly back their Council tomarrow, were the past month to a lobbying tutional proposals were defeated, but that they do so by an over-

#### Habitat/Mothercare

Lawyers and estate agents have been working overtime for Sir Ter-ence Conran these last few weeks The lawyers burned their way through a bucket of midnight oil last week to complete by Friday his purchase of the Richard Shape chain from an impatient Happy Trust. But it was the paperwork is the property men which must have sealed the deal.

By revaluing Richard Shoot property portfolio upwards from 155m to around £70m, they emfirmed the attraction of the CSS.Sec purchase price paid by the holding company through which Habital Mothercare has an immediate 4 per cent stake and the prose control as and when it suits. This is likely to be when Richard Sh profit as distinct from the profits of sale and leaseback property designation about to start figuring prominently in Richard Shops' accounts.

Repayment of the holding communy's £26.2m loan from Midhad Bank will be a priority. The next consideration will be how to finance a computer installation and refugbishment programme costing pai haps £10m to £12m. The present buoyancy of the retail property sec-tor suggests that this too epuld he met from further shop sales. The William Timpson chain lest week completed the sale of 58 units t three insurance companies for an average yield of 6.5 per cent - and the yield on prime shopping sites in now nearer 3.5 per cent.

None of this is to suggest, though that the property value of Richard Shops has provided a rationale in it self for Habitat's acquistion. It happens that Habitat has a central di sign team with time on its hands now that the group has worked its charm on the Now stores, launched a week ago.

This figure, implying pretax profits up from £19.3m to perhaps ing Sir Terence to pick up share by sending the issue back to the Re- certainly follow? It is therefore of his own good time.

#### attract foreign investment. UK's new attack on spending

Continued from Page 1

cutting back announced plans for

However, in the spending plans for 1986-87, now being discussed for the first time, the Government will have several radical options open to

The most important of these would be to abandon or modify its commitment to Nato to increase defence spending by 3 per cent a year in "real" terms up to 1985. It seems unlikely that any change would be nade before that date, but a decision in principle must now be made for the years beyond.

Since defence costs have been rising by about 2 percentage points a tion rate, the £16bn defence budget has been rising at about 5 per cent a year in "cost terms" in recent years. Cost terms are spending totals after allowing for the general inflation rate. They represent the cost to tax-payers rather than the volume of

One option now being put forward by the Treasury would be to

This change would put the em-phasis on what Britain could afford while still maintaining a commitment to raise the total year by year. A refusal to allow the Defence Department any allowance for an increase in relative costs after next year could save some £750m in the

service provided.

World Weather

redefine the Nato commitment in "cost terms" instead of the present "volume terms," which broadly measures the number of ships, inflation rate from November 1984. tanks, aircraft and men.

defence budget for 1986-87. However, the Defence Depart-

ment's bid for next year's spending is still some £300m over the £17.3bn target agreed in March. The department is also unhappy about the pro-posed total for 1985-86, which is only 6 per cent more than the 1984-85 total in cash terms. This would allow only 3 per cent for rising costs, if the Nato commitment were to be

A more radical option to be dis-cussed by ministers would be to abandon the Nato commitment after 1985 and to hold defence spending constant in real terms thereafter. This could save around £1bn a year in cash from 1986-87 onwards.

The Treasury needs a ruling on this before it can make a final de sion about the Social Security bud-get which would otherwise reach about £39.5bn by 1986-87. About half this total is accounted

for by retirement, widows' and invalidity pensions which the Government is pledged to raise in line with inflation. However, unemployment benefits, short term supple benefits and the child allowance will together cost about £11.4bn in

The toughest decision of all will be about the future of the health service. Present government plans allow for scarcely any increase in provision in real terms up to 1986.

The Health Department is currently mounting a stong argument against the Treasury's effort to re-strict the increase in its budget for next year to 5.3 per cent, which would give it a total of £154bn.

The department says it needs at least 1 to 1% per cent more than the expected inflation rate just to main-The Cabinet will also be asked to decide in principle whether it is pre- tain its standards as the population pared to raise some social security gets older and medical science im-and other benefits by less than the proves.

Continued from Page 1 money to Hong Kong property com-

last week in the Hong Kong courts, Bumiputra Malaysia Finance (BMF), the bank's Hong Kong subsidiary, lent the Carrian group some HK\$4.6bn. Some HK\$2bn was said still to be unaccounted for. Loans were also made by BMF to Eda Investments, which has since gone into liquidation, and to property developer Mr Kevin Hsu. The loans were offered at the beight of the colony's speculative property

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Move to wind up Carrian

According to information given





diat/Motherca

22

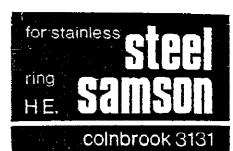
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# SECTION II - COMPANIES AND MARKETS FINANCIALTIMES

Monday October 10 1983



#### Swiss give Japanese bigger role

By John Wicks in Zurich

JAPANESE brokers are to be given a greater share of underwriting ca-pacity on the Swiss capital market. This follows the sharp increase in Japanese borrowing in the form of long-term bonds.

The big three banks, Union Bank of Switzerland, Swiss Bank Corporation and Credit Suisse, have decided to increase from 15 per cent to 20 per cent the total quota of Japanese banks and brokers in the co-management of private-placement after five years instead of the 2%

At the same time, the major bond-market underwriting syndi-cate, which is headed by the same three banks and which generally accounts for some 70 per cent to 75 per cent of all new long-term issues, is to invite Japanese interests to participate more actively.

Although the so-called big banks syndicate" has been theoretically open to participants outside the original group of 10 banks and banking associations last year, only cautious use had been made of this ability to list "outsiders" among the

more positively in this sector, where the participant Japanese have sufficient placing ability or good connections to a borrower. In acterised corporate restructurings fact, it appears there has been but not country reschedulings. Po-

per cent of the private-placement years in 1982). quota the big Swiss banks see this

partners' placing ability. Nevertheless, Swiss bankers are

This latest development is a further move towards liberalisation of rifice is rather greater, especially the Swiss capital-market underwrit- when viewed from the perspective ing sector.

CREDITOR BANKS EASE TERMS ON A RESCHEDULING PACKAGE

# Policy change aids Brazil

terms for Brazil's \$12bn new loan play and this is being reduced to 1 and rescheduling package from per cent from 1% per cent. Morecommercial banks may come to be seen as something of a watershed in the international debt crisis. For the first time creditor banks that a loan is classified specially in their balance sheets when it is have agreed to terms more favour-able to the borrower than those prevailing beforehand. In Brazil's case the loan margins are being pared by % per cent across the board and

the final maturity is being extended by one year to nine years. Brazil year grace period that had been standard on Brazilian loans before. The terms reflect a change in sentiment that first began to crys-tallise at last month's International Monetary Fund annual meeting. With the endorsement of their cen-tral banks, commercial banks have accepted the principle that they too must make some sacrifices in terms

of cash-flow and profitability to aid the stricken borrowers. The Brazilian terms represent a major shift in principle for banks dealing with sovereign borrowers. They are now beginning to apply the notion that a rescheduling must It has now been decided to act be on realistic terms and not gouge

Such an approach has long chargrowing pressure from Japanese land, for example, is paying a high-borrowers to include their banks and brokers among underwriters. land, for example, is paying a high-er interest margin for the 10 year and brokers among underwriters. With regard to the increase to 20 scheduling (compared with

In cash terms the saving to Brazil as a "generous gesture" in that it is will be rather small. The reduction not fully justified by the Japanese of % per cent on the margin it is paying to reschedule \$5.5bn in debts falling due next year will save obviously wary of the same sort of only \$7m a year in cash. Of much development as has happened in more use to its cash flow will be the development as nas many with a Japanese under-writing share of something like 50 principle repayments to five years from 2%.

For the banks, however, the sacof return on capital. Here the fee

LAST FRIDAY'S announcement of for the rescheduling comes into

The rationale behind such conover, U.S. banks have had to square the concession with their regulatory authorities who normally insist cheduled debt through high margins when they themselves are hav-ing to finance the bulk of that interrescheduled on terms more favourest. What has become clearer since the IMF meeting is that the debt able than those originally contractcrisis will last for several years and that rescue packages must there-fore be as plausible and enduring as The concession is not expected to have much bearing on the market-ability of the Brazilian package,

which is going to be hard enough In the syndicated loan market, inanyway - it will involve creditors increasing their medium-term exposure to Brazil by a further 10.5 to 11 per cent. But it does, rather ging-erly, break new ground on rescheduling. Other Latin American debfor the IMF to endorse its austerity tors are expected to look for simibear a margin of % per cent over East through Gulf International.

come back for new money next Eurodollar rates of % per cent over

Banks already committed to the cessions is that it makes little sense management group include Bank of outside the market's fantasy, for banks to jack up the interest on Tokyo, Bankers Trust, Banque Nationale de Paris, Chemical, Citibank, Credit Commercial de France, Gulf International, Industrial Bank of Japan, Lloyds, Manufacturers Hanover, Morgan Guaranty, Standard Chartered and Su-

In Spain, the electric utility Union Electrica Fenosa is raising a £30m, seven-year credit through terest last week centred on South- Chase Manhattan. This will be the ern Europe where Portugal has now first sterling credit to incorporate a secured a 13-bank management margin option over the UK base group on its forthcoming syndicatrate. Interest will be charged at a % group on its forthcoming syndicated loan. Portugal has been waiting per cent margin over interbank rates or 1 per cent over base rate. programme before going ahead The same borrower is raising with this seven-year deal which will \$30m from banks in the Middle The same borrower is raising

'Fantasy trades' demonstrate desire for quality paper

for a floater.

BY MARY ANN SIEGHART IN LONDON

last week in the Eurodollar bond market on deals that never existed

On Wednesday, rumours spread leading deals for the World Bank and Canada, and darlings of the market, IBM and Coca Cola, were about to launch bonds. Precise terms appeared on the Reuter screens, much to Deutsche Bank's horror. As far as it was concerned. there were no deals, let alone

Since the bonds did not exist, the trades were declared null and void. But this wishful thinking just shows how keen the market's appetite is for well-priced paper from good names, preferably with a five or seven-year life.

success of the seven-year deals which issued a 10-year, 11% per ago are no longer in evidence

ABOUT \$100m of trades were made from Australia, Farm Credit Cor- cent bond through Kleinwort, Benporation of Canada and Neder-The general consensus was that landse Gasunie. All are popular

names and all traded in the prethe amount, at \$150m, was too big, the coupon too low and the life too long. The bond languished at a dismarket at discounts of less than I per cent, well within their selling count of about 3 points. Kleinwort, Benson conceded this and reduced Similar recognition was given to Dresdner Bank, which issued a nov- the amount the next day to \$100m.

el package of a floating rate note with equity warrants. So bored have investors become with the properties of the control of market still has a very firm under-tone. Though interest was concenubiquitous French issuers that they lapped up this deal despite the fact that it had slightly tighter terms. The stripped band was still trading at par on Friday, which is very rare issues worth \$1.35bn, the secondary market gained ground steadily each But the market is still very selec-

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COUNTY BANK LIMITED

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MORGAN STANLEY INTERNATIONAL

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J. HENRY SCHRODER WAGG & CO. LIMITED

MERRILL LYNCH CAPITAL MARKETS

Nomura International Limited

tive and will not stand for bad pricing. It gave the thumbs-down to an issue from Rio Tinto-Zinc, the Britable about the money supply figures on The appetite was borne out in the ish mining and metals company, Friday, but the panies of a month

<b>URRENT</b>	INTERNATIONAL	BOND	<b>ISSUES</b>

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										-				
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NEW ISSUE These Debentures and Wurtants boring been sold, this announcement appears as a matter of record only

#### **HYDRO-OUÉBEC**

(An agent of the Crown in right of the Province de Québec)

Can.\$50,000,000

12¾% Debentures, Series FJ, Due September 29, 1993 Unconditionally guaranteed by

> PROVINCE DE QUEBEC and

50,000 Warrants to Purchase Can. \$50,000,000

12¾% Debentures, Series FJ, Due September 29, 1993 Unconditionally guaranteed by PROVINCE DE QUÉBEC

Merrill Lynch Capital Markets

Amro International Limited Algemene Bank Nederland N.V. Banque Générale du Luxembourg S.A. Bank Brussel Lambert N.V. Banque Internationale à Luxembourg S.A. Crédit Lyonnais Dresdner Bank Aktiengesellschaft Credit Suisse First Boston Limited Levesque, Beaubien Inc. Kredietbank International Group Société Générale Orion Royal Bank Limited Swiss Bank Corporation International Limited Société Générale de Banque S.A. S. G. Warburg & Co. Ltd. Union Bank of Switzerland (Securities) Limited Wood Gundy Limited Bank of America International Bank Cantrade Switzerland (C.I.) Limited Banca del Gottardo Bank Gutzwiller, Kurz, Bungener (Overseas) Limited Bank Mees & Hope NV Banque Française du Commerce Exterieur Banque Indosuez Banque Nationale de Paris

Bayerische Vereinsbank Berliner Handels- und Frankfurter Bank · Bayerische Landesbank Girozentrale Chase Manhartan Capital Markets Group Chemical Bank International Group CIBC Limited Continental Illinois Capital Markets Group Crédit Commercial de France Commerciank Daiwa Europe Limited Credit du Nord Deutsche Bank Deutsche Girozentrale

Banque Populaire Suisse S.A. Luxembourg

Dominion Securities Ames Limited Effectenbank-Warburg Aktiengesellschaft DG BANK Richardson Greenshields of Canada (UK) Limited European Banking Company Goldman Sachs International Corp. Kleinwort, Benson Limited McLeod Young Weir International Limited I familion Bank

Morgan Grenfell & Co. Limited Samuel Montagu & Co. Limited Morgan Guaranty Ltd Nederlandsche Middenstandsbank N.V. Morgan Stanley International Nederlandse Credierbank NV Nomura International Limited Norddeutsche Landesbank The Nikko Securities Co., (Europe) Ltd.

Salomon Brothers International

Westdeutsche Landeshank

Vereins and Westbank September, 1983

Pierson, Heldring & Pierson N.V.

Banque Paribas

Sarasin International Securities Limited Yamaichi International (Europe) Limited

Banque Worms

U.S. \$80,000,000

#### Sanwa International Finance Limited

123% Guaranteed Notes due 1990



Unconditionally and irrevocably guaranteed as to payment of principal and interest by

#### The Sanwa Bank, Limited (Kabushiki Kaisha Sanwa Ginkoi

SANWA BANK (UNDERWRITERS) LIMITED Baring Brothers & Co., Limited

CHASE MANHATTAN CAPITAL MARKETS GROUP CITICORP CAPITAL MARKETS GROUP CREDIT LYONNAIS

KIDDER, PEABODY INTERNATIONAL LIMITED SAMUEL MONTAGU & Co. Limited

SALOMON BROTHERS INTERNATIONAL

SMITH BARNEY, HARRIS UPHAM & CO. INCORPORATED SWISS BANK CORPORATION INTERNATIONAL

Union Bank of Switzerland (Securities) S.G. WARBURG & Co. Ltd. ALGEMENE BANK NEDERLAND N.V. AMRO INTERNATIONAL LIMITED

BANK OF AMERICA INTERNATIONAL LIMITED BANK OF CREDIT & COMMERCE INTERNATIONAL (OVERSEAS) LIMITED BANK GUTZWILLER, KURZ, BUNGENER (OVERSEAS) LIMITED BANK OF HELSINKI LTD. BANKERS TRUST INTERNATIONAL LIMITED BANQUE BRUXELLES LAMBERT S.A. BANQUE GÉNÉRALE DU LUXEMBOURG S.A. Banque International à Luxembourg Société Anonyme BANQUE NMB-INTERUNION BANQUE WORMS BANQUE PARIBAS BANQUE DE L'UNION EUROPÉENE BARCLAYS BANK GROUP BAYERISCHE LANDESBANK GIROZENTRALE BEAR, STERNS AND CO. BERLINER HANDELS-UND FRANKFURTER BANK BLYTH EASTMAN PAINE WEBBER INTERNATIONAL LIMITED

COMMERZBANK AKTIENGESELLSCHAFT CONTINENTAL ILLINOIS CAPITAL MARKETS GROUP CRÉDIT COMMERCIAL DE FRANCE CREDIT DU NORD CRÉDIT INDUSTRIEL D'ALSACE ET DE LORRAINE CREDITO ITALIANO DAIWA EUROPE LIMITED DEN NOBSKE CREDITBANK EUROMOBILIARE ENSKILDA SECURITIES

EUROPEAN BANKING COMPANY LIMITED FIRST CHICAGO LIMITED HILL SAMUEL & Co. LIMITED GENOSSENSCHAFTLICHE ZENTRALBANK AG Hambros Bank Limited THE HONGKONG BANK GROUP KANSALLIS-OSAKE-PANKKI

KLEINWORT, BENSON LIMITED KREDIETBANK S.A. LUXEMBOURGEOISE LAZARD FRÈRES ET CIE LEHMAN BROTHERS KUHN LOEB INTERNATIONAL, INC. LLOYDS BANK INTERNATIONAL LIMITED MORGAN GRENFELL & Co. LIMITED MANUFACTURERS HANOVER LIMITED NEDERLANDSE CREDIETBANK NV NEW JAPAN SECURITIES EUROPE LIMITEL

THE NIKKO SECURITIES CO., (EUROPE) LTD. ORION ROYAL BANK LIMITED PIERSON, HELDRING & PIERSON N.V. PRUDENTIAL-BACHE SECURITIES N.M. ROTHSCHILD & SONS LIMITED SOCIÉTÉ GÉNÉRALE ALSACIENNE DE BANQUE Sparebanken Oslo Akershus STANDARD CHARTERED MERCHANT BANK STRAUSS, TURNBULL & CO. Svenska International TRADITION INTERNATIONAL S.A. VEREINS-UND WESTBANK AKTIENGESELLSCHAFT WESTDEUTSCHE LANDESBANK GIROZENTRALE WILLIAMS & GLYN'S BANK PLC

DEAN WITTER REYNOLDS OVERSEAS LITD WOOD GUNDY LIMITED YAMAICHI INTERNATIONAL (EUROPE) LIMITED

October 5, 1983 All these securities have been sold. This announcement appears as a matter of record only. U.S. BONDS

#### Prices just ahead despite fresh note of caution

exchange market began to anticipate a fall in interest rates.

By Thursday, the 10 and the sales show that consumer demand is still extremely buoyant: and the sales the sales show that consumer demand is still extremely buoyant. cipate a fall in interest rates.

By Thursday, the 12 per cent
Treasury long bond had gained virtually 14 points to 1051, where it yields 11.32 per cent—
afar cry from the 12.24 per cent at which it was standing two months ago. But Friday's ritual money supply figures contained trying to hold the ship steadily a nearly little surprise in the a nastly little surprise in the on course. This view was conshape of a \$600m increase in firmed on Friday by the report MI. With dealers keen on of the Federal Open Market tidying their books before the Committee on its August prothree-day weekend—today is ceedings. the Columbus Day holiday—the On Tue long bond was knocked back by a little over 1 point to 1041. The credit markets followed a similar pattern, with the three-month Treasury bill rate falling

U.S. INTEREST RATES (%) Week to Week to Oct 7 Sept 30 Source: Salomon Bros (estimates). In the week ended September 28 M1 increased by \$600m to \$518.3bn.

by 22 basis points to 8.52 per cent by Thursday, only to lose a third of the gain on Friday, as yield pushed up again to 8.60 per cent.

To have finished the week slightly ahead but on a fresh note of caution seems about right for the market at present. Despite Friday's M1 figures, the trend in the monetary news over the past month has been favourable, with the aggregates now well within the Federal Reserve Board's

targets.
In addition, softening commodity prices, last week's crack in the gold price, and forecasts that the Federal deficit may de-cline faster than expected also point to the possibilities of further interest rate cuts.

Yet, as Aubrey Lanston points out, the Fed is by no means home and dry, in its delicate task of keeping the

THE BOND market began to economy moving forward and build up a fair head of steam holding inflation in check. Last last week, as confidence flowed week's strong retail sales

On Tuesday the FOMC held another meeting amid specula tion that it now has more room to ease. But the performance of the money market has since given nothing away — the Fed gave considerable help through repurchase agreements on Tues day, but the fund's rate, hover ing around 10 per cent at the end of the previous week, re-

stubbornly

throughout. The corporate bond market, in keeping with a pattern of the past few weeks, showed little sign of great vitality, with new issues of straight debt raising only \$425m, against \$593m in the previous week. It may be that corporate treasurers are hoping for yields to move even further in their favour — prices advanced between 1 and 1 of a point last week, with yields declining by between 5 and 7

mained

basis points.

On the other hand, corporate cash flow has recovered to such an extent across broad swathes of industry that many companies can now afford to sit back and bide their time—at least until they begin an all-out replenishment of stocks.

O Mr G. D. "Gert" van der Veer, formerly assistant general manager, operating, of South African Transport Services, is the new chief executive of SOUTH AFRICAN AIRWAYS. He succeeds Mr Frans Swarts, who has retired. Mr van der Veer began his career with South African Transport Services as replenishment of stocks. Among the new issuers last

week were Citicorp, with an offering of \$300m of seven-year notes at 12 per cent, and General Telephone of Southwest, which sold \$50m of 30-year 12.75 per cent bonds priced to yield 12.85 per cent.

# **Insurance provisions keep** Baldwin United in red

DESPITE a sharp reduction in Laws. quarter to June, bringing its half-year deficit to \$861.7m. The results compare with net profits of \$28.5m in the second quarter of last year and \$46.8m in the first six months.
Since then, however, Baldwin

has run into massive problems. largely associated with the costs

Special provisions. Baldwin
United, the struggling U.S. mainly by a \$567m charge
Only three weeks ago, Baldwin
financial group, ran up losses
of \$44.4m net for the second
ated with the group's single
following a decision by insurquarter to June, bringing its
premium deferred annuity plan
ance commissioners in three and provisions against reserves.
These special items declined in the second quarter, but the group still faced provisions of almost \$29m in order to top up reserves for losses on various projects and income tax liabilities.

The heavy debt burden ares to protect amonity policy in the second quarter, but the group's companies in rehabilitation proceedings.

Because of this decision, Baldwin says that the Arkansas and Indiana Insurance Commissioners have effectively

expense amounting to \$56m in states where the company operates to protect annuity policy holders by placing six of the

of an aggressive diversification

The heavy debt burden missioners have effectively programme. A part of the group assumed when Baldwin took gained control of these compresently filed for protection over its MGIC investment unit for \$1.2bn in 1981 has also taken of the Federal Bankruptcy its toll, with interest and debt from group financial statements.

#### Australia may let in foreign banks

BY ALAIN CASS, ASIA EDITOR

SENIOR Australian officials are Mr Keating is expected to Since taking office earlier this hinting that the country's recommend to the cabinet that year, Mr Hawke's atministration Labour government may soon a limited number of foreign has taken a hard line on the reverse its policy and allow banks should be allowed to entry of foreign investment banks to operate in Australia.

Mr Paul Keating, Federal Treasurer, is to receive recom-mendations on this and other issues related to liberalising the country's protected banking sector within a few weeks. At present a small handful of foreign banks operate limited merchant banking activities.

Chief executive

African Airways

African Transport Services as junior engineer in the electrical

department at Cape Town in

appointed senior accounts executive at NATIONAL WEST-MINSTER BANK's representa-

at South

Officials stress that no

decision has been taken yet and exchange markets for there may well be opposition. Australian dollar.

president, corporate relations. He joins Newmont after having

served as director, communica-

Mr Wolfgang H. Schwarz has

been elected senior vice-president of SECURITY PACIFIC NATIONAL BANK. He will transfer to London from Security Pacific's Los Angeles headquaters. He heads the London head

tions, at NL Industries. Inc.

begin operations in the new into the country.

year.

It seems unlikely, in any case.

The recommendations stem that foreign banks would be from the report by Sir Keith campbell issued last year which called for sweeping changes to Australia's financial system ment's determination to resist a wider role in the foreign

#### INTERNATIONAL APPOINTMENTS

been anmed director of public affairs for COLUMBIA Dr Fritz Honegger, former BUSINESS SCHOOL. He will be responsible for coordinating and developing the school's ELEKTROWATT Zurich. He media and public relations pro-

grammes.

MORGAN GUARANTY
TRUST COMPANY of New York
has appointed Mr Eric Bourdais
de Charbonnière as a senior vicepresident. He will be responsible
for the bank's activities in
Prance. Greece, Italy, Portugal
TIONS, the company recently er cent bonds priced to
MINSTER BANK's representative office in San Francisco. He based Europe, Middle East and for the bank's activities in officer of AT AND T AND gramme, DeWITT & CO I succeeds Mr Mike Hills, who will Africa division of the global be returning to the UK. Mr financial institutions division, and Spain. He becomes area TIONS, the company recently appointments: Mr Hugh

#### will not incur tax By Our New York Staff

Ma Bell

break-up

THE U.S. tax authorities have ruled that the Bell companies involved in the sweeping breakup of American Telephone and Telegraph will incur virtually no tax liabilities on the transfer of assets and stock between the different companies created by the dismemberment of the According to AT and T, the

ruling of the Internal Revenue Service indicates that about 99 per cent of the distribution of regional hold-ing company shares in the divestiture will be tax free to AT and T stockholders. The one exception to this ruling concerns shares in the Pactel Group, the holding company for Pacific Telephone and Bell of Nevada. Some of the stock in this company was acquired by AT and T in 1982, in a deal qualifying as a taxable merger. The IRS has consequently ruled that some of this stock when distributed to AT and T shareholders will count as

purposes.
AT and T is contesting this ruling, but described the IRS announcement as "generally good news for our share owners and the company."

had been a board member before his appointment to the federal

dividend income for taxation

# Cockerill reshuffle gets marketing spur

BY PAUL CHEESERIGHT IN BRUSSELS

PLANS to restructure Cockerill Frère, once chief of steel PLANS to restructure Cockerill
Sambre, the Belgian statecontrolled steel group which is
in grave financial trouble, have
moved decisively forward with
the Government's decision to
spend BFT 937.5m (\$18m) to
buy out private companies

Prere, once onier of steel
operations in the Charleroi area
part of the merger the compart of the merger the company continued to sell steel
from the Charleroi plants,
although marketing from the spend BFr 937.5m (\$18m) to buy out private companies marketing some group steel.

The move will enable Cockerill Sambre for the first time to have seel courted of its time to have sole control of its own marketing. Divided mar-keting had hitherto been

costing Cockerill Sambre some

BFr S00m a year in lost market-ing oportunities. The deal involves the government and Cockerill taking over the 51 per cent they do not already own in Frère Bourgeois Commerciale and the purchase of some associated merchant

Frère Bourgeois Commerciale is controlled by Mr Albert

although marketing from the other main area of the group's activities, Liège, was directly in the hands of the Cockerin Sambre management.

The price for Frère Bourgeois
Commerciale is some 25 per
cent less than that negotiated
last year on the basis of a value. assessment made by Merrill Lynch and audited by Arthur

A unified sales operation was urgently demanded by Mr Jean Gandois, the French specialist advising the government on the restructuring of Cockerill

#### Penn Central in \$9m purchase

natural resources and property group resurrected from the ashes of the former railroad company, is buying a 29 per cent stake in Canada Southern

The purchase, by a Penn Central subsidiary, CSR Holdings, will be for all the stock in Canada Southern not held by Consolidated Rail Corporation

#### PENN CENTRAL, the energy, York.

for \$9.4m—in order, it says, to and is dependent on a minimum improve its position in negotiating a settlement of legal actions, outstanding shares in Canada writes Terry Byland in New Southern being accepted.

Buddell was a manager in the aerospace section, corporate functional services, international banking division.

The board of Newmont Mills of

He also continues as chief finan-cial officer. Mr William J. Alley cal officer. My William J. Alley was elected senior vice-president, strategic planning, and Mr Robert J. Rukeyser was elected vice-president, public affairs. Mr Alley will continue as chairman of the board, president and chief executive officer of the Franklin Life Louiseace Company. Life Insurance Company, a sub-sidiary of American Brands.

• Under its restructuring programme, DeWITT & CO INC, Houston, has made the following appointments: Mr Hugh S.

Pylant, to executive vice-presi-dent, raw materials and aromatics division and a member aromatics division and a member of the board. Mr Richard 6. Dadge, to executive vice-president, olefins, and single client division and a member of the board. Mr Edward R. Specie. to vice-president, economics, of the petrochemical industry, raw materials and aromatics division. Mr Nell C. Taylor, to vice-president, map division. Mr Deborah E. Baktwin, to coordinator, computer services. Mr P. J. Brammer, to director, office services. Ms Barbara A. Lewis, to olefins division analyst. Ms Sharon R. Rafferty, to director, Ms Sharen E. Rafferty, to director, graphics services. Ms Wanda J. Wartenbach, to director, information and special projects. Mr Hugh Tobin, formerly of Gulf Oil Chemicals, will join the company on October 1 as vice president, petrochemicals North

This announcement appears as a matter of record only.

U.S. \$100,000,000

# Ohio Edison Company

Revolving Credit Facility Due 1990

Funds Provided By

ARAB BANKING CORPORATION (ABC)

THE BANK OF TOKYO TRUST COMPANY CREDIT LYONNAIS

DRESDNER BANK AG

IRVING TRUST COMPANY

THE LONG-TERM CREDIT BANK OF JAPAN

MELLON BANK, N.A.

THE SANWA BANK

SVENSKA HANDELSBANKEN S.A. TORONTO-DOMINION BANK GROUP

THE DAI-ICHI KANGYO BANK NATIONAL WESTMINSTER BANK GROUP

COMMERZBANK

MANUFACTURERS HANOVER TRUST COMPANY

THE MITSUBISHI BANK, LTD.

THE SUMITOMO BANK OF CALIFORNIA

SWISS BANK CORPORATION

WESTPAC BANKING CORPORATION

IRVING TRUST COMPANY

The above Credit Facility was arranged in connection with an Interest Rate Swap by

**MORGAN STANLEY INTERNATIONAL** 

August 1983

#### FT INTERNATIONAL BOND SERVICE

Amex C/S Fin. 10°, 90 100 95 95°, +0°, +0°, 11.95
Bk. of Amer. 8 88 XW 160
Bk. of Tokyo Hd. 11 90 100
Brit. Col. Hyd. 10°, 88 200 97°, 96°, -0°, +1°, 11.88
CCCE 11°, 97°, 100 95°, 95°, +0°, +0°, 10.44
CIBC 11 90 75 93 93°, -0°, +0°, 10.44
CIBC 11 90 95°, 95°, +0°, +0°, 10.44 Farm Credit 124 90 C\$ Norcen 124 93 C\$ ..... 14% 86 FFr

FLOATING RATE NOTES	Spread	Bid	Offer	C.dte	C.cpn	C
BFCE 54 87	O4	997	1001	27/1	10%	1
BFCE 54 88	Ok	34	997	20/1	10.18	1
Calsse Nat. Tele. 5%	90 05-	994	, 99',	21/10	9.56	
CCF 54:95	<i>O</i> .,	594	995	7/10	10.19	1
CCF 54 98	04	393	. 100	24/3	10.19	
CEPME 54 88 WW	03	337)	1004	3/12	10.56	
CEPME 54 92	O	35%	100	10/12	102	7
Chemical NY 54, 94	··· +0%	100%	7007	23/12	10	
CNCA 54 95 XW CNT 54 91	O4	334	997	7/12	70	7
Credit Agricole 54 97	64	99	997	6/17	84	
Credit Lyonnais 54 94		337	1 22	24/3	10.31	
Credit Lyonnais 5% 97	0%	331	33%	5/1	70,31	
Credit Nat. 54 94	. 61	001	907	1/4	10	1
EDF 54 96 XW	. 0.	. 997	3001	9/3	10%	1
EEC 5 90	. 6.	D07	4000	10/2 5/1	313	3
Kansallis Osaka 53 1	2 0	1001	100	6/11	10,19	
Lang Term Credit 5%	2 0	TAG	1001	27/11	370	
J. P. Morgan 54, 97		1007.	7051	12/13	93	
New Zealand 54 87	0	1001	100	7/13	10.06	1
NZ Steel Dev. 54 92	0.	100	1007	20/11	10.00	
Nippon Credit 54, 90.	. #			22/12 10/2	102	3
Societe Gen. 51, 90 X	V 0	900	1007	9/11	95	1
Societe Generale 54	5 04	997	100	1/3		_
Sweden 54 89	04	1001	1001	-2/3	10.19	1
Sweden 54 93	03	1001	1001	2/2	11.19	3
						•
Average price cha	nges	On di	y 0 o	n week	c 0	

CONVERTIBLE	Cov. Cov.	-	
BONDS .	data price	Chg. Bid Offer day	Pres
Bridgestone Tire 572		120% 122 +1	9:7
Cenon 7 97	7/82 749 3	2334 2357 -0	
Daiwa Sec. Co. 55 8	810/83 GOR	97° 98° 0	7.3
Hitachi Cable 54, 96	, 2/82, 515	1095 1115 +2	2,3
Honda Motor 54 98 Honda Motor 52 97	6/83 884	1204 1214 +5	7.16
Kumagai Gumi 65 9	3/63 769.6 710/82 400	138 139 +6	
Kyowa Hakko 64 97	2/83 782	126% 127% -0° 117% 118% +0°	11.7
Minebea Co, 51, 58	5/93 &R7	139 4 140 4 +04	
Mitsubishi Elec. 54	98 E/83 396	1204 1217 +57	
Nippon Dectric 54 9	7 2/92 765,9	182 1831 +01	1.6
Nippen Oil Co. 51- 9	E 4/83 964	1307, 1315, -01	
Nissen Motor 54 98 Olympus Optic. 64 9	4/83 770	102'- 103'- +3	
Orient Finance 54 97	. 3/82 937 2	108% 110% 0 .95% 97% ~0%	6.50 0.72
Unent Leasing 54 9	6 6/83 269N	971 981 +01	
20ccu 2 38	11/83 2920	721 4 123 -04	
Sumitomo Elec. 51, 9	7 3/82 577.3	1214 123 0	0.69
Yamaichi Sec. Co. 5	98 8/83 472	964 964 -04	
Yamanouchi Pharm 4	W110/83 1806	99° 100° -01	
NEC Cpn. 34, 93 St Sanyo Elec. 24, 93 St	NF7 6/83 967 NF7 5/83 501	150 151½04 1072 1082 + 04	Q.Q
Konlahiroku 81, 88	DM 6/82 616	7195 1205 +05	
Mitsubiehi H. 6 89	DM 2/82 263	1165 1175 +05	
Sum Realty 64, 92	DM 2/83 365		
• •	•		_
			4.

EUROBOND TURNOVER Last week..... Previous week 6,650.2 11.461.7

> No information availableprevious day's price.

† Only one market maker supplied a price.

STRAIGHT BONDS: The yield is the yield to redemption of the mid-price; the amount issued is in millions of currency units except for Yen bonds where it is in billions. Change on week—Change over price a week earlier.

FLOATING RATE NOTES:
Denominated in dollars unless otherwise indicated. Coupon shown is minimum. Gdre=Date next coupon becomes effective. Spread=Margin above six-month; fabove mean rate) for U.S. dollars. Ccpn = The current coupon. C.yld = The current yield.

CONVERTIBLE BONDS: De-

nominated in dollars unless otherwise indicated. Chg.day = Change on day. Cnv. date = First change on day. Cmv. date = First date for conversion into shares. Cnv. price = Nominal amount of bond per share expressed in currency of share at conversion rate fixed at issue. Prem = Percentage premium of the current effective price of acquiring shares via the bond over the most recent rates of the charge. most recent price of the shares.

The list shows the 200 latest international bonds for which an adequate secondary market exists. The prices over the past week were supplied by: Kredictbank NV; Credit Commercial de France; Credit Lyonnais; Commerchank AG; Deutsche Bank AG; Westdeutsche Landesbank Girozentrale; Banque Generals du Luxembourg SA; Banque Internationale Luxembourg; Kredietbank Kredietbank Luxembourg; Internationale Loxembourg:
Kredietbank Luxembourg:
Algemene Bank Nederland NV;
Pierson, Heidring and Pierson;
Credit Suisse/Swiss Credit Bank:
Union Bank of Switzerland;
Akroyd and Smithers; Bank of
Tokyo International;
Blyth,
Estimationals Tokyo International; Blyth, Eastman, Paine, Webber International; Chase Manhattan; Citicorp International Bank; Credit Commercial de France (Securities) London; Daiwa Europe NV; EBC; First Chicago; Goldman Sachs International Corporation; Hambros Bank; IBJ International; Kidder Peabody International; Kidder Peabody International; Merrill Lynch; Morgan Stanley International; Nomura International; Orion Royal Bank; Robert Fleming and Co.; Samuel Montagu and Co.; Scandinavian Bank; Societe Generale Strauss Turnbull; Samitamo Finance International; S. G. Warburg and International; S. G. Warburg and Co.; Wood Gundy.

Closing prices on October 7



#### **UK COMPANY NEWS**

#### **RECENT ISSUES**

# **Dutch investment company** seeks full London listing

Europeaa Assets Trust, an cent stake in Novo Industri of ings are expected to begin the Amsterdam-based investment Denmark, a producer of insulin and industrial enzymes. The initial purchase cost F1 411.564 comment group, has applied for a full listing on the London Stock Exchange.

Cent stake in Novo Industri of ings are expected to begin the following Wednesday.

Comment Comment Assets Trust, an cent stake in Novo Industri of ings are expected to begin the following Wednesday.

Comment 4 discount to net asset value of 13.1 per cent—against a market appearage in the mid typenties—appearage in the mid typenties—appearage in the following Wednesday.

The offer price represents a discount of 13.1 per cent on the adjusted net asset value of 111.88p per share. Unadjusted, the net asset value has increased 63 per cent between December 1980 and September 1983 to 123.18p per share.

The offer is expected to raise about £7.5m net of expenses, which will be used to finance further investments. European Assets Trust specialises in small and medium sized companies in pharmaceuticals, office equipment, computers and electronics in Continental Europe and Scandinavia.

n purchase

The second of th

R Friday File...

The Report The same box

Rain F Paren

totals it and

1 207 5 . 4116

127

medical and industrial equip-ment. It is still a leader in the

September and June. The interim dividend for the current year ending December was equivalent to F1 0.1 (2.27p), representing a historic yield of 2.3 per cent on the offer price. However, there will be no final dividend this year and the directors warn that the present rate of distribution may not be maintained, since the trust's prime aim is capital growth.

candinavia. Applications will open on Its portfolio includes a 0.1 per Thursday, October 13 and deal-

Tender values Oxford at £102m

comment

superconducting Oxford Instruments will be against the minimum price.

Lloyds Bank International is offering for subscription 8,364,500 shares of F1 1 each in the company at 37p a share, representing 33.4 per cent of the enlarged capital. The company has been quoted on the Dutch Stock Exchange since 1959 and is also applying for the whole of its share capital to be listed in London.

The offer relational is the end of September 1963 at F1 4,967,463 (£1.1m).

The total portfolio is valued average in the mid twenties—average in the mid twenties—to fine prefects the premium attached to Ivory & Sime's fund manage in companies incorporated in ment expertise and the scarcity value of specialist European sasets in any single concern.

Dividends will be paid in September and June The interim dividend for the current trading at a 15 per cent—against a market average in the mid twenties—to fine premium attached to Ivory & Sime's fund manage in companies incorporated in walue of specialist European investment trusts. The nearest equivalent is the F & C European Asset Trust's size, is companied in the company at 37p a share, representing 33.4 per cent of the enlarged capital. The company has been quoted on the Dutch stock Exchange since 1959 and is also applying for the whole of its share capital to be listed in London. to Ivory & Sime's fund management expertise and the scarcity value of specialist European investment trusts. The nearest equivalent is the F & C Eurotrust, which is a fraction of European Asset Trust's size, is trading at a 15 per cent discount, and 10 per cent of which is invested in the UK. So it seems there is a goodly viche for this offering to fill, yet its marketability is limited by a 71 per cent stake firmly stuck in the pockets of institutional followers. Meanwhile, the track record looks good and the 63 per cent growth in net asset value over the past three years appears to be fairly evenly spread across the portfolio, with the exception of a more than 10-fold leap in the value fo Novo Industri's shares. Ivory points out that the undercentialisation of many ways. Ivory points out that the under-capitalisation of many small European companies means that

pean Assets Trust specialises.

#### Mounting cost of C4 cuts into STV profits

FIRST-HALF 1983 taxable profits of Scottish Television dropped from £808,000 to £759,000. Advertising sales, however, rose from £17.27m to £20.23m and sales of programmes and services were ahead at £1.4m, against £1.04m.

The 17 per cent increase in advertising revenue improved the company's share of total ITV income, but was insufficient to cover a rise in costs of £3.28m,

#### BOARD MEETINGS

TODAY
Interloss—Aiva Investment Trust,
Edinburgh Investment Trust, Fothergill
and Harvey, Michailn Tyre, Microlesse,
Minser Assets, Montfort (Knitting
Mills), William Sindail.
Finals—Abingworth, City of Aberdeen
Land Association, Glaxo, M. P. Kent
Lewtex, S. Lyles,
Interloss—FUTURE DATES
Interloss—

it can expect a wide choice of opportunities to snap up the growth stocks in which Euro-

of which 60 per cent was attributable to Channel 4 sub-

scription.

Since June advertising revenue has been buoyant, although not yet at a level to fully offset increased costs.

After tax of £395,000, against £412,000, half-yearly earnings per 10p non-voting "A" ordinary share were down from 7.57p to 6.96p. The net interim dividend is unchanged at 21p per share—last year's total was 7.35p on pre-tax profits of £1.89m.

The directors say that while THE FULL prospectus is published today for the offer for and medical applications including the full this week if only sale by tender in high flying of the NMR whole body of the full this week if only ing the NMR whole body occurs. Oxford also produces a manage of advanced instruments on which to base a range of advanced instruments. Merchant bankers Robert Fleming, together with brokers L. Messel and Hendarson Crosthwaite, are offering 8.13m ordinary 5p shares in Oxford at a minimum tender price of 230p putting a price on the whole company of £102m.

Of the money being raised, £9.8m will be used to reduce the company's bank borrowings including those incurred to buy a new £4.5m factory and provide The directors say that while Channel 4 has shown encouraging signs of growing popularity in recent months, the failure of the IBA and Equity to resolve their disagreement over pay-ment for artists in commercials, has contributed to a lower level of advertising sales on Channel

4 than anticipated. Despite its initial problems the directors believe that Channel 4 can pay its way and be a valuable part of the ITV service.
This year, the company must

company's bank borrowings including those incurred to buy a new £4.5m factory and provide additional working capital. The balance is going to existing shareholders including BOC and Investors in Industry.

The company was founded in 1959 by its current deputy chairman Mr Martin Wood to supply high field magnets for laboratories.

Today the company manufactures high technology products in the fields of scientific, medical and industrial equiping capital OI's development fair has enabled it to sidestep any direct competition with its major customers and should ensure a comfortable cushion under the board's management are being tightly controlled.

# Another £50m Irish bond issue

IRELAND IS rushing to cash in involvement in the acceptance on the growing demand for credit n sterling investments with the launch of a 250m floating rate sheets. bond in the City. This will be the second time in a week that Ireland has tapped the sterling capital markets. Its £50m fixed

bond in the City. This will be the second time in a week that Ireland has tapped the sterling capital markets. Its £50m fixed rate issue was seven times oversubscribed last week.

The sudden surge in popularity of sterling has arisen from a shortage of lending opportunities for foreign banks operating in the City. Local authorities have been repaying their debt and borrowing more cheaply from the Public Works Loan Board instead.

Added to this the Bank of the second time in the past month, the sterling floating rate note market has been re-opened after lying dormant for three years. Societe Nationale des Chemins de Fer, the French rallway company, launched a £50m note, which was immediately increased to from the past month, the sterling floating rate note market has been re-opened after lying dormant for three years. Societe Nationale des Chemins de Fer, the French rallway company, launched a £50m note, which was immediately increased to £75m because demand was so strong. And in the syndicated credit market, Sweden's loan was solved within a week to £500m because it was so heavily oversuberibed.

their debt and borrowing more cheaply from the Public Works
Loan Board instead.

Added to this, the Bank of England has decided to slow down the growth in the sterling acceptance credit market—the market in short-term trade bills, which has proved especially popular with foreign banks.

It has quietly asked several banks to reduce both their doubled within a week to £500m because it was so heavily over-subscribed.

Ireland is a natural candidate for the sterling market because of its long-established history of currency diversification. Last bond market in European Currency Units, the EEC's currency basket, for an issue of ECU 30m (£17.4m).

#### Further move to wind up **Chancery Registrars**

THE OFFICIAL Receiver has tor of the companies pending taken further action in his hearing of a petition on Novemenforts to wind up the affairs of ber 14 for the winding up of Chancery Lane. Registrars, the group which once provided management and administration because he felt that the volunservices for companies which had placed themselves into voluntary liquidations. The official receiver sought in the High Court leave to gain the affected by the petition.

The official receiver sought in the High Court leave to gain the compulsory winding up of 214 companies, at present in voluntary liquidation, for which Chancery Lane acted.

The court, after his application, appointed the official receiver as provisional liquidation others in each of the companies affected by the petition.

Chancery Lane Registrars featured in a BBC Radio Check-prompted the Department of Trade and Industry to seek the appointment of the official receiver in the courts.

#### MINING NEWS

#### Australia may buy Bond stake in Argyle Diamond

THE OWNERSHIP structure of output projected at 5m carats a

me a per cent stake in the A\$450m project held by Bond Corporation Holdings, the Perthbased group controlled by Mr Alan Bond.

The Bond group's interest in Argyle is held through Northern Mining, one of the original joint venturers. Bond recently paid Endeavour Resources, a 39-per-cent-owned associate, A\$47.6m for control of Northern Mining.

for control of Northern Mining.

This deal was part of a wider restructuring of Endeavour, which left the company virtually free of debt, in return for handing over most of its producing properties to Bond.

The partners in the Argyle project, the Rio Tinto-Zinc Group's Australian arm, CRA, with 56.8 per cent, Ashton Mining (38.2 per cent) and Northern Mining (5 per cent), are expected to announce their plans to start work on the main kimberlite Pipe AKI later this week.

week.

Commercial production from
the comparatively high grade
alluvial deposits at the site
stated in January this year, with

LADBROKE INDEX

706-713 (-1)

based on FT Index Tel: 01-493 5261

THE OWNERSHIP structure of Argyle Diamond Mines, soon to be the biggest diamond producer in the world, could change if the Government of Western Australia is successful in its current negotiations to take an equity stake in the venture.

Mr Brian Burke, Premier of the state of Western Australia, has confirmed that his Government is interested in acquiring the 5 per cent stake in the As450m project held by Bond Corporation Holdings, the Perthased group controlled by Mr Alan Bond.

The Bond group's interest in statement is expected in the

SECURITY AND PROSPERITY FUND S.A.

#### U.S.\$70,000,000

Short-term guaranteed Notes issued in Series under a U.S.\$280,000,000 Note Purchase Facility

#### Mount Isa Mines (Coal Finance) Limited

Notice is hereby given that the above Series of Notes issued under a Production Loan and Credit Agreement dated 30th Marth, 1983, carry an Interest Rate of 91% per annum. The Issue Date of the above Series of Notes is 12th October, 1983, and the Maturity Date will be 12th April, 1984. The Euro-clear reference number for this Series is 3852 and the CEDEL reference number is 509612. Manufacturers Hanover Limited

10th October, 1983

#### EQUITIES

**FIXED INTEREST STOCKS** 

**RECENT ISSUES** 

price	<u> </u>	\$ 2 5 5 5 6 5 5 5 6 5 5	19	83	Stock	Clouding	+ or	Net. Dic.	100 100 100	55	ڡۣ
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10 9230 9435 200 11 9105 450 140 60 11718 200 9125	F.P. F.P. F.P.	10/2 	160 280 220 215 170 108 85 170 72 24 220 187 72	105 237 192 195 165 107 78 157 65 20 203 154 55 81	Attantic C'mp'ters (bp Bertt, Petroleum	280 280 216 165 167 21 158 67 21 220 182 64	+25 +25 +5 +5 +5 +7 +2 +8 +8 +4 +9	62.0 68.25 20.25	5.1 6.2 1.9 - 4.4 2.4 2.7 2.1 4.0	8137 6   45   5   576	14.6 12.1 55.8 15.6 25.8 11.7 21.0 25.8 21.7
\$63 11 \$150 95 \$111 100 83	F.P. F.P. F.P. F.P.	31/10 5/9 4/11 18/8	71 37 151 94 36	70 25 156 87 32 165 78	#Mainmet Hidge 10p #Mettal Sciences 2;p #PCT Group 10p Park Food 10p P'sonal AssetsTst 12;p #P'by'chnicM'rine5p #Tech. for Bus. 10p #Thermal Scientific. Yorksdiancs Inv. W'a	70 36 160 89 36 36 88	+1 +1 +1	54,8 63,0 64,2 64,2 52,3	2.0 - 5.0	4,3 4,8 1,2 7,5	15.1

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_	£20	28/10	234	16	Bristol 1112 Red. 2008	21 1	i
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99.75	F.P.	25/11	13514	: 1054	'Ciona Oversens Finance 18% Ln. 2008'	1064	عا + ا
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I 1		21/10	1034	100	Floming Am. Inv Tet 7% Cov Une Lo 99	102	1+1
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.=			1005	1001	Nationwide 1149 Bds 20/8/84	1005	1
_	I —		10012	997	Do 11% Bds 3/9/84	10035	
_	F.P.			1066	Oceonics 103, & Cum, Red, Pref. 1993	11010	
\$100		7/10		OR	Rockware 7.7% Cum. Cnv. 2nd Pref	99.	l.::-
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97.941		14/10		931	Transport Dev 1812 Uns Ln 2008	274	
99,124		ISE IT	004		Westland 12% Deb 2006		
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" R	igi	ITS"	OFFERS	<u> </u>			
lestie price	Amount paid up	Latest Renunc. date	1983	Stock	Otosing price +	r	
Parice	<u> 4 g</u>		High Low		용의	_	
92 80 1250cts	Mil	- 28/10 - 25/11 - 7/10 - 19/10	92 89 801 785 43epm23epm	Anglo-Indonesian	110 +2 92 +2 785 +2		
25	Nil	— 30/11	,4pm 2½pm	C. H. Industrials 10p	212 pm		

price	IFS	date					
ртісе	Ag	Ogre-	High	Low		용료	<u>!                                    </u>
92	F.P.	1 — 28/10	) 119	10412	Angio-Indonesian	110	1+2
80	F.P.	- 25/11	92	89	Assoc. Paper	92	1+2
1250cte	F.P.	7/10	801	785	Barlow Rand 10cts	785	
1	MI	- 19/10	) 4leon	ma <sub>l</sub> ian	Bridgend Proc. ' A' ' Ord. 1p	4pm	ļ
25	Nii	i — 30/11	4pm	212 pm	C. H. Industrials 10p	21 <sub>2</sub> p.m	
48	F.P.	L 28/10	485	46	Cambrian & Gen. Sec	47	i
65	F.P.		168 E	64	Cap. 71gp	67	
50	Mi	1 - 11/11	1 614 DR	n 4pm	*Coleman Milne 10p	64pm	+ 44
20cts		l — —	81gpm	11gpm	Eagle Corp'n. 10cts	6pm	—×
440	F.P.	i <b>–</b> –	575	502	Exco int'l. 10p	570	<b>⊢</b> 5⁻
82	F.P.	{ — 28/10	1 89 K	72	*Floyd Oil 10p	74	i
83	NII	į — 28/10	10pm	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Garnar Booth	2,25bW	J
40 17	Ni	<u> </u>		51	Group Lotus Car 10p	63	l
17	F.P.	28/10	) 2D	18	Helene of London 10p	18	Í
20	NI	18/11	. 32 pp:m	2 <del>9</del> ppm	Inter-City Inv. 20p	30gpm	
50 35	F.P.	ì — —	88	70	Marinex Pet. 10p	70	}
35	F.P.	<u> </u>	48	401 <sub>2</sub>	Munton Bros. 10p	4119	Í
80 80 80	MI	<b>  — 7/11</b>		63 pm	Nat. Com. Bk Aust. \$A1	75pm	;+8
80	F.P.	21/10		80°	Nesco Invs	82°	+6
20	F.P.	15/9 21/10		24	Parkdale 10p	30	+2
11 1	Mil	25/11	10pm	_4pm	<b></b> Parkfield Foundries 5p	10pm	<b> </b>
120	F.P.	j 11/13		122	Pritchard Servs	128	
95	F.P.	14/10	143	126	Steinberg 10p	128	7
310	F.P.	- 25/10		352	Tate & Lyle £1i	356	+2
210	NII	11/11	.] 30pm	15pm	Utd. Newspapers	27pm	<u></u> —1
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#### PENDING DIVIDENDS

Date	' ment last	Data	ment lear
	year		year .
Akroyd &	-	Land	
SmithersNov 18	Finel 10.0	SecuritiesNov 17	Interim 3.0
Allied Irish		London BrickOct 28	Interim 1.95
BanksNov 8	Interim 4.5	London &	
DENKEROY O	This in 4's	L'poel TstNov 16	Interim 1.5
Alinatt London		*London and	_
PropsNov 9	Interim 1.0	Northern,Oct 18	Interim 1.5
Amersham		Lucas IndsNov 8	Final 6.0
IntlNov 15	interim due	Marks and	
Assoc British		SpencerOct 25	Interim 1.85
FoodsNov 11	Interim 1.5	*Minster	
*ANZNov 21	Final 14 cents	AssetsOct 10	Interim 1.7
*BSG IntlOct 13	Interim 0.15	*Mowlern (J.)Oct 13	interm 2.1
*BejamOct 12	Final 1.5	*MEPCNov 30	Final 5.25
*BowthorpeOct 11	Interim 1.673	National Bk	
Brit & Cmnwith		AustNov 19	Final 12 cent
ShippingNov 11	Interim 7.0	North British	
*British Home		PropsNov 3	Final 2.0
StoresOct 19	Interim 1.75	*Peachey PropOct 25	Final 3.0
Srocks BondOct 19	Final 2.665	RIT &	=
*BryantOct 17	Final 3.0	NorthernNov 15	Interim 2.0
*Conts PatonsOct 13	Interim 1.4	Reed IntNov 2	Interim 4.0
Davis		RockwareOct 13	interim nil
(Godfrey)Nov 16	Interim 1.5	Sainsbury (J.) Nov 3	Interim 1.9
De La Rue Nov 9	Interim 6.6	*Scottish Metro	
ElectrocmptsNov 9	Interim 1.0	PropOct 12	Final 2.0
*Empire StoresOct 13	interim nil	*Senior EngOct 11	Interim 0.75
Ferguson		SketchleyNov 16	Interim 3.6
industrialNov 15	Interim 2.2	Smiths IndsNov 9	Final 7.0
*GIII & Duffus,Oct 26	Interim 3.6	*Smith St	
*GlaxoOct 10	Final 9.5	AubynOct 19	interim 1.5
Gt Portland		Smith (W. H.) Nov 17	Interim 1.75
EstatesNov 9	Interim 1.0	*Telephone	
*Hambro LifeOct 5	(nterim 4.025	RentalsOct 19	interim 2.0
*Hammerson		Tesco StoresNov 17	Interim 1.25
PropertyOct 14	Interim 3.0	*Time	
*Harrisons and		ProductsOct 13	interim 0.45
CrosfieldOct 18	Interim 7.5	UnileverNov 16	interim 9.96
"Hawker		Unilever NV Nov 16	Int FI 2.664
SiddeleyOct 19	Interim 3.7	*UE/Oct 14	Interim 1.8
Hapworth		ValorNov 17	Interim 0,934
(j.)Nov 2	Final 3.21	WhitbreadNov 9	Interim 1.65
*Highland		Wolseley-	E 1 40 to
DistOct 24	Fina1 1.98	HughesNov 2	
"Ibstock		* Board meeting intima	
JohnsonOct 18	Interim 1.5	issue since made. ‡ Tex	
*Kwik SaveNov 17	Final 3.4	issue since made. 9 For	ecast.

#### CAPITAL & COUNTIES PROPERTY INTERNATIONAL NV

U.S.\$25,000,000 9 per cent. Guaranteed Bonds 1988 (the "Bonds")

Notice is hereby given to holders of the Bonds that U.S.\$2,500,000 nominal amount of Bonds purchased in the market will be applied at par in satisfaction of the annual redemption instalment for the year to 1st November, 1983.

Following such application the nominal amount of Bonds outstanding will be U.S.\$12,500,000. Principal Paying Agent: J. Henry Schroder Wagg & Co. Limited 120 Cheapside, London EC2V 6DS

# If you need an excuse for a conference in Portugal

10th October, 1983.

Guinness Mahon International Fund Ltd. (Guernsey)
PO Box 188, St Peter Port
Guernsey - Tel; 0491 23506
CURRENCY DEPOSIT SHARES There's no doubt your delegates would prefer a conference in Portugal. The sandsine, the beaches, the water ski-ing, the DOLLAR \$20,027
STERLING C10.013
YEN Y5,003.876
DELTSCHEMARK DM50.031
SWISS FRANC SWF40.003
DAILY DEALING sailing, the golf, tennis or even windsuring, might have something to do with it. So to make it easy for you to decide that Portugal is the ideal place to hold a conference, here are

> 1. There are literally hundreds of venue's. catering for as few as 25 and as many as

2 All these venues offer first class with superb food, wine and 3. The latest projection and cadily available 4. In most cases exhibition areas are available too. 5. Each venue is not far from



hours from the UK) and TAP Air Portugal are always happy to

# Combine financial dynamism with leading-edge technology, and you have the secret of Perstorp's exciting performance.

Perstorp's continuing rapid growth and significantly increased earnings in 1982/3 are a convincing demonstration of the correctness of our niche strategy - with its emphasisupon leading-edge technology and our vigarous internationalisation programme. As late as 1973, Perstorp had few interests outside Sweden. Naw we have over 40 companies and divisions all over the world. The majority of these undertakings are characterised by their advanced technology.

Horizons Our new ventures include bio-chemical research, advanced acoustical engineering, plastic additives, scientific analytical

instruments, and pharmaceuticals. Many of these have been developed by our unique Pernovo operation. Its philosophy of partnership with innovators to bring their ideas to maturity - and to the marketplace - has proved a

winning formula. Old markets - new markets Nor are we standing still in our established markets.

We have consolidated our already strong international position in the polyalcohols and thermoset moulding compounds markets, and have introduced new sophisticated high-technology products in the speciality chemicals area. The decorative fails we produce

in West Germany are now replacing a whole range of more traditional finishes for furniture. Our ultra-thin copper laminates - now produced under license by

Mitsui in Japan - are being used by Fujitsu for circuit boards in Facon, their super-advanced computer. In the United Kingdom, our development of continuous-rall

laminates has enhanced our competitive position in the furniture and wood products manufacturing industries. Find out more For a booklet giving more information about the Perstorp

Group's performance in 1982/3 please write to: Perstorp Information, Chancery House, Chancery Lane, London WC2A 1QU. Telephone: (01) 405 5522 Ext. 274.

PRELIMINARY RESULTS	CO220	RATION
(Uncudited)		1981/82
Financial Year Ending		
31st August, 1983	\$E1	Km
Soles	2665	2042
Manufacturing, selling and		
administrative expenses	2304	-1800
Operating income	361	242
Cost depreciation	<b>-72</b>	-58
Operating income after depreciation	289	184
Financial expeases	-34	-48
income after depredation and financial		
income and expenses	255	136
Extraordinary expenses	<b>-7</b>	-23
Income before allocations and toxes	248	113
	ŞB	(/Shore
Earnings pershare (Adjusted for new s	hare 23	13
Dividend per shore issue and stock split  *Proposed by Board of Directors	3:00*	2:46
Quoted on the London Stock Exchange and	the Stockho	dm Bourse

PO Box 5000 S-28400, Perstorp, Sweden

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不得也以外,1996年的不可能是否找出了我的教育的,你也会们要对你就这些一类你们就没有我可以让我还只是我可以说了,我也还是死

+1½ -½ -½ -½

以是200g年代也了到外面的实施是30g更多数,我可以是10g的是20g的时代。10g的是20g的时代,10g的是20g的时代,10g的

BEG Septiment Se

多条计划6 多生生物的名词形形式形成的形式的现在分词 的复数经过多级人 化邻氯环苯化物 化多二甲代甲基苯胺 医多种性性动物 新男儿的是我也可谓自己你不可见你有我们的的人,我们也不是我们的我感见了。""你这么?"我心情也没有,他你可以对她的说话,我们是我们的,我们就是我们的,我们就是我们

多数对处的共作的认为"现在不可以有对对代表的认作,但是否对应的对象的人作的经济的有的认识的是是专用的对人是被感化的心理的人

Mark British B

HART BERGER STEINE STEI 中外的年中的最后的最后,他也只要不是有一个,他们也不是一个,我们也是一个,我们也不是一个,我们也不是一个,我们也不是一个,我们也是一个,我们也是一个,我们也是一个,我们也是一个,我们也是一个,我们也是一个,我们也是一个,

Shedi Gilip Griph Grow Grand Griph Grand Griph Grand Griff Guiffi 

SHET GENERAL SHET LANGUE THE SECTION OF SHEET SH 《历代语句在新年代对为 F. 日本的 医代达中国的现代 医安氏 电影的 有人的 医人名英格兰 医克勒氏管 3.对不然作了明讯公司与恐惧们的心情的各位数门下的身份以供为我 Fishfold Fis

◆5.X1口有热热的热热性与抗热热力和激素的人或引起中毒或抗热物质的大致的人或作!

说是我就我就没有,你就是我们就是我们就一个我也要我就要说这段生活的也们就让这里的别人们也是什 

与代码的激烈的感觉的可见到有效又对外发作几日的多,对象在极致代数的激烈的感觉是我的人的人的人的人的,也不是这个对象的的,也是是这种的人的,也可以是这种人的人的, 1

Nectors Medical Medica

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外的不安如何对这个世界的是 化多种物种物质 医甲状腺素 医多种类性 医克勒斯氏 化苯酚医医哈斯氏酚医 4 计超级影响的 医格拉氏性动脉 医克勒氏氏征 医阿克里氏 医阿克里氏病 医阿拉耳氏病 医阿拉耳氏 医甲基氏性神经炎 

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Daffic Country Country

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In these times it is not enough to merely scan front page headlines. If you are a decision maker in the world of international business

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#### **Debenhams PLC**

Unaudited Results for the 28 weeks to 13th August, 1983

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	28 weeks to 13th August 1983	28 weeks to 14th August 1982	52 weeks to 29th January 1983
Sales (including VAT)	£′000 332,115	£'000 311,790	£'000 676,436
Trading profit Interest	7,673 2,499	4,996 3,452	26,408 5,498
Trading profit after interest Other items	5,174	1,544	20,910 (1,335)
Profit before taxation Taxation	5,174 1,424	1,544 1,304	19,575 4,308
Profit after taxation Minority interests Preference dividend	3,750 933 43	240 43	15,267 601 86
Profit attributable to ordinary shareholders	2,774	197	14,580
Earnings per share Earnings per share on a	2.1p	0.2p 0.3p	10.9p
nil distribution basis Notes	3.0p	0.3p	12.

- 1. 'Other items' which include profits on disposal of properties, the cost of business closures and other non-trading items, are dealt with in the annual accounts.
- 2. Taxation represents advance corporation tax on dividends, tax on franked investment income and unrecovered overseas taxation.

The Board is pleased to report an encouraging improvement in the half year results; trading profit before taxation was £5.2 million compared with £1.5 million in the same period during 1982.

Trading conditions were buoyant throughout most of the first half although demand slackened during July and August as a result of the hot weather. Credit sales through Welbeck Finance continued to grow strongly during the period.

The favourable trading trend has now resumed and the Group is in a strong position to benefit from a continuation of present conditions.

The Board has declared a net interim dividend of 2.20p per ordinary share (1982 2.04p), amounting to £2,998,927 (1982 £2,736,125) payable on 2nd December 1983 to ordinary shareholders on the register on 28th October 1983.

#### **APPOINTMENTS**

#### Kwik-Fit financial director £21m for Laing

KWIK-FIT (TYRES AND EXHAUSTS) HOLDINGS has appointed Mr Duncan Whyte to the board from November 1 as financial director. He joins from Arthur Andersen and Co. where ne was managing partner of the

Mr Richard Everard has been appointed a director of EVERARDS BREWERY from

Mr Sham K. Husseln has been appointed engineering director for PRC ENGINEERING (UK). Mr William McMillan has been

appointed director of informa-tion services of the UNITED KINGDOM ATOMIC ENERGY AUTHORITY.

\*\*

Mr W. J. Bartlett, industrial relations director, has been appointed director general of THE BRITISH PAPER AND BOARD INDUSTRY FEDERA
\*\*

CANONBURY WINE COMPANY has appointed Mr
Thomas Joseph Redderson as finance director. He was previously a partner in Price
Waterhouse Mr Edward (Ted)

BASE LEN	DING RATES
A.B.N. Bank 9 %	B Wamhme Rank 9 0%
Allied Irish Bank 9 %	Hambros Bank
Amro Bank 9 %	Mail Coming to Gen. Timbr & M
Henry Ansbacher 9 %	E. Hill Samuel
	C. Huale of Chr. sp
Arbuthnot Latham 9 %	Hongkong & Shanghai 9 %
Armeo Trust Ltd 9 %	Kingsnorth Trust Ltd. 10 %
Associates Cap. Corp. 91%	Knowsley & Co. Ltd 91%
Banco de Bilbao 9 %	Lloyds Bank 9 %
Bank Hapoalim BM 9 %	Mallinhall Limited 9 %
BCCI 9 %	Edward Manson & Co. 101%
Bank of Ireland 9 %	Meghraj and Sons Ltd. 9 %
Bank Leumi (UK) plc 9 %	Midland Bank 9 %
Bank of Cyprus 9 %	Morgan Grenfell 9 %
Bank of Scotland 29 %	
Banque Belge Ltd 9 %	National Girobank 9 %
	National Westminster 9 %
	Norwich Gen. Tst 9 %
Barclays Bank 9 %	Norwich Gen. Tst 9 % R. Raphael & Sons 9 %
Beneficial Trust Ltd 10 %	P. S. Refson & Co 91%
Bremar Holdings Ltd. 9 %	Roxburghe Guarantee 10 %
Brit. Bank of Mid. East 9 %	Royal Trust Co. Canada 9 %
Brown Shipley 91%	Standard Chartered   9 %
CL Bank Nederland 9 %	Trade Dev. Bank 9 %
Canada Perm't Trust 10 %	TCB 9 %
Castle Court Trust Ltd 94%	Trustee Savings Bank 9 %
Cayzer Ltd 9 %	United Bank of Kuwait 9 %
	United Bank of Kuwait 9 % United Mizrahi Bank 9 %
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l Charterhouse Japhet 9 %	
Choulartons 101%	Westpac Banking Corp. 9 %
Citibank Savings 101%	Whiteaway Laidlaw 91%
Clydesdale Bank 9 %	Williams & Glyn's 9 % Wintrust Secs. Ltd 9 %
C. E. Coates 91%	Wintrust Secs. Ltd 9 %
Comm. Bk. of N. Fast 9 %	Yorkshire Bank 9 %
Consolidated Credits 94%	Yorkshire Bank 9 % Members of the Accepting Houses Committee.
Co-operative Bank * 9 %	Committee,
Consolidated Credits 91% Co-operative Bank 9 % The Cyprus Popular Bk. 9 %	7-day deposits 5.5%, 1-month 5.75%. Short-term £8,000/12
Dunhan & Co 1+4 0 00	months 8.1%.

centre in Bedfort Road, Fekham.
Laing is responsible for demolition of the former borstal on
the site, and erection of a shortterm stay accommodation coinplex which includes a hospital.
Work on the contract is expected
to take around three years to
complete. The dinished centre
will hold about 850 young
offenders, in the combined long
stay and short stay units.
Conversion of the former ware-Mr Alastair Eperon has been appointed to the board of OGILVY & MATHER PUBLIC

Mr Peter Laister, chief executive of Thorn EMI, will join the board of INCECAPE on November 1

Mr Geoffrey Sheppard has been appointed chairman of ANDUFF EQUIPMENT, a newly-formed company within the Anduff Group. He recently retired as managing director of Duckhams

#### Associated **British Foods** new company

ASSOCIATED BRITISH FOODS has merged four ice cream companies. The new company will be known as Allied Foods Ice Cream Company, which incorporates Dairy Tops, Jeffrey's. Kent Coast Ice Cream and Pendletons. Mr Derek Bayliss becomes managing director as from January 1, leaving his position as managing director with Zee Fraiza, another Allied Foods subsidiary. He is Foods subsidiary. He is succeeded at Zee Fraiza by Mr Brian Bush, formerly with McCains.

contract for work on the final phase of a new youth custody centre in Bedfort Road, Fekham.

Conversion of the former warehouse in the West India Docks, E14, for Limehouse Productions

columns to form the studios.

Orders worth over £6m have been won by A. EPSTEIN AND SONS (UK), British subsidiary of Chicago-based A. Epstein companies. Contracts placed in-clude the construction manage-

ment for the refurbishment of the Britannia Hotel for Inter-Continental Hotels, together with design and build contracts for additional manufacturing facili-ties for Sweetheart International at Gosport, and a sales office for British Adirways, in Central Loudon; together with a major distribution study for United

MARCONI COMMUNICATION SYSTEMS, Cheimsford, has an order worth about film from the Hellenic Navy for support equip-ment for their integrated com-munication systems.

is being carried out under a man-agement contract awarded to The Edeliff Division of the Laing Management Contracting SYSTRON DONNER CORP. Laing Management Contracting:
Total value of the complete prolect is £10m. Part of the London
Docklands Development Corporation Enterprise Zone the warehouse is 130 metres long by 45
metres wide. A feature of the
building is a series of "goalpost" frames on the main elevation and entrance area which also
provide additional space for
offices and star dressing rooms.
They are clad in stove enamelled
steel panels in black, light blue,
dark blue and green, Major strucand gyroscopes in making up the torpedo autopilot.

dark blue and green. Major struc-tural alterations to the former KENT INDUSTRIAL MEASURE-1950's built warehouse have in-volved removing sections of the Kent, has orders worth over first and second floors and 2500,000 to supply on line chemical analytical instrumentation for 11 power stations (two of them nuclear) in Spain. The equipment will be used to provide continuous on-line analysis of water and steam in boiler and

#### WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned

#### Granville & Co. Limited

(formerly M. J. H. Nightingale & Co. Limited)

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525	Armitege & Rhodes			6.1	9-2	21.5	, Ziel
30,171	Bardon Hill and and and			÷ 72	. 3.0		20.1
1.738	CCL 11pc Conv. Pref		-1	15.7	11.3	3.3	-20,1-
2,861	Cindico Group		-3	17.6	9.7		
4,512	Deborah Services		- <del>- 4</del> 4 .	6.0	10:2		. —
8,437	Frank Horsell	167	+3	0.0	رجياد	-6.2	10.1
. 4,707	Frank Horsell Pr Ord 87	.141	+3	- 8:7	. B.2	5.9	9.7
7,512	Frederick Parker	62	-2	7.1	19.7	3.3	5.2
590	George Blair				13.3	, 20	0.2
2.437	Ind. Precision Castings	. 80m	<b></b> -2	-7.3	12.2	-16.6	20.7
4,800	Isls Conv. Pref.	-200		17.1	8.8	10.0	AJ. /
5,313	Jecicion Group	105	-1	4.5	4.3		40.0
29.260		212			: 5.4	11.7	10.8
1,408	James Burrough	138	+1	11.4	14.5		12.0
3,540	Robert Jenkins	69	-9-1	20.0	24.5	16,0 -	
			=	5.7 -		11.5	8.3
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3,532	Unitock Holdings	. 224		1.0	- 4.4	14.7	21:4
11,347	Walter Alexander	. 89	1	<u>.6.8</u>		=	84-
6,181	W. S. Yestes	254	1	17.1	6.5	4.1	6.4

med of the Stock Exchange for grant of permission to deat in the ordinary shares of the Company, issued and to be issued. lication has been made to the Council of : Unlisted Securities Market in all the ordi

#### The Sampang (Java) Rubber Plantations, plc (Incorporated in England under the Companies (Consolidation) Act 1908)

#### proposed to be renamed **Applied Botanics plc**

SHARE CAPITAL

210,000 1.175,000

ments have been made for a placing of 6,810,104 new ordinary shares of 21/2p each, nil paid, of which a proportion are available to the public through the

Particulars relating to the Company are available in the Extel Unlisted Securities Market Service and copies of such particulars may be obtained during normal business hours until 25th October 1983 from:—

Noble Grossart Limited 48 Queen Street, Edinburgh EH2 3NR 17 Lincoln's Inn Fields, London WC2A3ED 10th October 1983

Laurie, Milbank & Co. Portland House, 72/73 Basingball Street, London EC2V 5DP

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# FINANCIAL TIMES SURVEY

Monday October 10 1983

Defence costs are spiralling so high that even the world's super-powers and a few oil-rich countries are investing in the qualitative improvement of weapons, rather than in larger inventories.

Countries are spending more on defence, but in general are getting less for it, say industry analysts.

# Defence Industries

#### Military spending soars to \$800bn

By BRIDGET BLOOM, Defence Correspondent

WORLD MILITARY spending stood at \$800bn last year, an increase of some 10 per cent on 1981. From those figures alone, the bystander might be forgiven for believing that all was exceptionally well in the world inhabited by defence industries.

Defence expenditure in both major world alliances has increased substantially over the past five years. Led by the U.S., Nato's defence spending rose by some 11 to 12 per cent in real terms. The Warsaw Pact—with the Soviet Union in the lead—is thought to have spent some 4 to 6 per cent more last year than in 1978.

In other parts of the world industries but about the capathere have been even more bility of Western governments dramatic increases—10-20 per to maintain rational and viable cent in Latin America, and, defences. with the continuing conflicts between Iran and Iraq and in the Lebanon, 35 per cent in the Middle East. Only in black Africa has spending declined—

Yet, while some european defence industry sectors, such as those involved in the production of electronics and communi-cations equipment and guided weapons, are in general very healthy, others, such as warship building, are in the doldrums.

A closer look at the figures. whether for defence budgets or industry profit sates, reveals furthermore, an altogether more

The Institute notes in some chequered picture and this countries pressure on defence budgets has already resulted in marked down turn in

According to a recent analysis published in its Military Balance for 1983-4 by the International Institute for Strategic Studies, the defence budgets of most members of both major alliances have actually remained static in real terms over the

the boost of U.S. spending, Nato's military outlays in recent years would have remained at the same level in real terms or have possibly even decreased. budgets have not risen in real

inventory." Even in the case of the super-powers and of a few oil rich countries, where defence spending has risen in real terms, the investment has gone into qualitative improve-ment of weapons systems rather

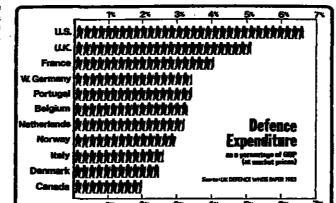
than into larger inventories. Countries are spending more on defence but in general are getting less for it Dr Robert O'Neill, the IISS director re-marked last month, noting a trend of which western defence planners are becoming increas-

#### UK situation Sir John Nott, Britain's

former Defence Secretary, has shown that while Britain spent more on defence in real terms in 1980 than it had in 1950-as well as proportionately more of its defence budget on weapons systems — its armed forces actually had less equipment in 1980 than they had 30 years ago. The Royal Navy for example, had 376 warships, including submarines, in 1950 and only 97 in 1980. The Royal Air Force has 1,500 frontline aircraft in 1950 and some 500 now, while the Army today has around 800 tanks against 1,100 in 1950. The trend is similar elsewhere in

In the 1950s for example, the The IISS notes that without US was ordering around 3,000 he boost of U.S. spending, tactical aircraft a year; by the late's military outlays in recent 1970s, this had dropped to ears would have remained at some 300. Today's smaller numbers are

> minister for defence procure- become guided weapons or the ment, still felt able to remark jump-jet concept enables airthat if the trend continued, the craft to take off vertically.



reached when Britain's yearly naval budget would afford only one warship.

It is easter to describe the reasons for this state of affairs than it is to devise solutions. Since the last world war, key areas of warfare have been revolutionised. Preparing for war is now a much more costly and complex business. Entirely new technology has

been introduced: the jet engine and the guided missile are the most obvious of these new technologies, but there are many others, ranging from satellite communication and reconnais-sance at one end of the spectrum and the thermal imaging which allows the infantryman to see at night, and through battle smoke, at the other. warships and weapons, but technology is constantly being Lord Trenchard, the former given new twists formed minister for defence are smore, at the other.

But that is not all, for such technology is constantly being given new twists formed and the constant of the consta

inexorably year by year as the major alliances exploit the latest technology to improve

The British defence ministry tion costs of major weapons average 6 to 8 per cent a year and that this affects at least 60 per cent of the equipment bud-get. On this basis Britain needs real rises of 3 per cent in its defence budget to begin to show any real growth in defence

The sort of sums involved are those which Western democratic governments find particularly standardisation seeks prihard to raise in a recession, when social spending is also under threat, but there is little evidence to suggest that that be able, for example, to fire the equipment from similarly equipment from similarly expending to the equipment of the equipment from similarly expending to the example, to fire the equipment from similarly expending to the example, to fire the equipment from similarly expending to the example, to fire the equipment from similarly expending to the example of the ex problem would be much easier to tackle with a resumption of

up with answers to these unit, and thus more equipment, problems, although governments than would be possible on a have sought partial solutions, purely national level. either nationally or col-laboratively, in four main areas.

First, are the sort of practical measures which are now being introduced by Britain's Ministry of Defence to make the procurement of defence equipment more shows. Hartley, is critical for efficient and to cut costs. This example, of the arrangements involves greater competition in for producing the Anglo-the tendering of contracts and German Italian Tornado aircraft

than 80 per cent of contracts let by the West German defence ministry, for example, are still on a "cost-plus" basis, compared to well under 50 per cent competition—a point which in Britain. But, however importseems to underline the significutting measures are, most observers believe that at best they can succeed in lowering the significant talks on a future European agile fighter which have recently been taking place. can succeed in lowering the yearly increase in defence costs by only a percentage point or

#### Radical measures

Two categories of more radical measures, both of which have a long history are: much greater standardisation of equipment within Nato; and the

same artillery shells.)

The prime economic objective real economic growth.

Of multi-national arms production is to achieve longer production runs, lower developments. Each has industries and to achieve the next few years.

Incre may seem little likelihood of such measures being agreed between Nato governments. Each has industries and to achieve the next few years.

Most collaborative projects

within Nato are far from acheivstudy by Dr Keith Hartley the tendering of contracts and a generally tauter relationship with industry.

It may be other governments will follow the UK lead—more areas like aerospace, collaborations of the contract o

> British governments. The uncomfortable truth that, at least for the major European arms producers, any rationalisation of defence production which has a chance of substantially reducing costs to by industry as much as by governments. The most radical

specialising alliance partners. There may seem little likeli-

#### CONTENTS

- LFK's defence industries and

- still very buoyant

- tion is under way

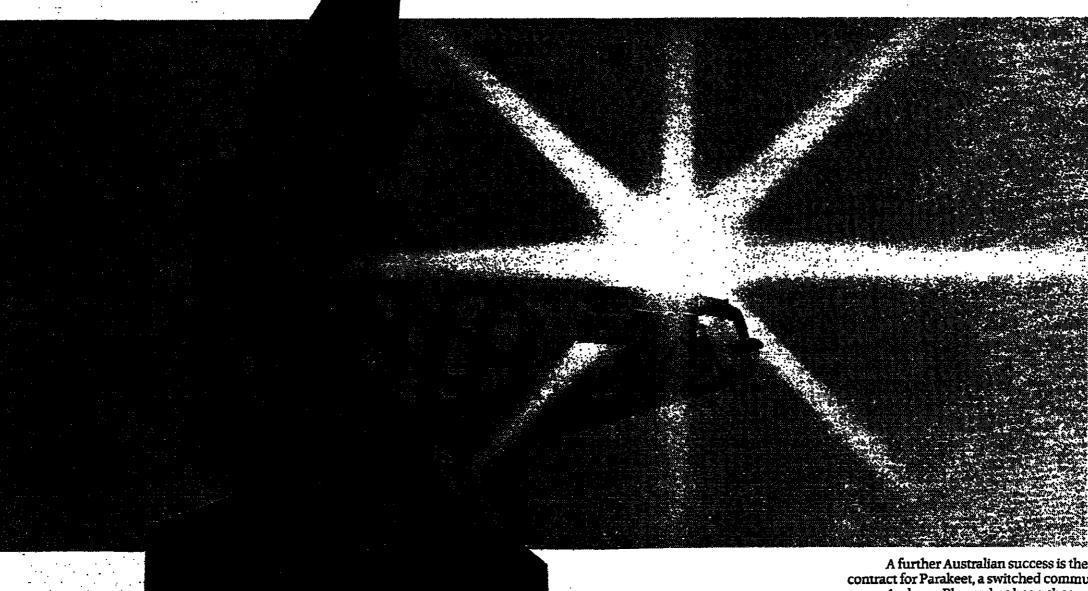
- ventures bring problem:

it wants to protect, while each fears the competition of the U.S., Nato's biggest and usually cheapest arms producer. But specialisation is already

governments. The most radical Nato countries like the Nether-measure of all, specialisation, lands, which no longer has an demands for example that in the interests of longer production industry. Britain was "past the point where we can afford a defence industrial base for its own sake," Sir John Nott warned two years ago.
It is unlikely, however, that

Britain's defence industries will be alone in facing some tough

# o600 hours...and all's well.



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surveillance radar. Wherever Plessey systems are at work, national defence is at its most effectiveevery hour of the day and night.



Mr Geoffrey Pattie, Minist

procurement: a curb or excessive development costs

and director of the Society of British Aerospace companies.

Many companies, including component manufacturers, be

should do much more to actively

promote exports, taking a less out of the French and U.S. book

where government and industry combine to offer keener bar

gains to prospective customers.
Both David Gardner of the
Electronic Engineering Association and G. G. Connor of the
British Naval Equipment Asso-

Component manufactures, according to Brig. Dick Purvis of the Defence Manufactures

Association, are increasingly dependent on export markets-

But Brig Purvis is pleased

feels that they have tended to suffer in the face of the current

It is clear that the relation-ship between the Defence ministry and industry in Britain is changing.

The days are certainly gone when the MoD was the sil

when the MoD was the all powerful provider of business to companies which, in fulfilling the MoD's requirement, were certain of a living, and often a very fat one. But as Mr David Gardner of the E.E.A. puts it, the MoD often finds it as difficult to become just an inferred environments.

just an informed customer as the industry does to show real

ciation advocate such

lieve that the Governm

#### DEFENCE INDUSTRIES II

THE UK: RELATIONS BETWEEN INDUSTRY AND GOVERNMENT

# New moves to cut costs and boost efficiency

THE YEAR-BY-YEAR escalation in the cost of defence equipment—estimated by Britain's Ministry of Defence at an annual average of 6-8 per cent on capital production costs—lies at the centre of the problems facing both the MoD and Britain's defence industries.

The problem is by no means an unique to Britain, but a case in point.

The problem is by no means unique to Britain, but attempts by the MoD to come to grips with it currently dominate Government-industry relationships.

In the wake of the 1981 de-points plan the services are fence review, and the disrupting expected to indicate only what moratorium on payments to it is they require a new weapon industry and other stop-go system or piece of equipment measures which preceded it, to do, leaving industry to come the MoD is introducing a series up with the precise solution. of measures designed to prune costs and increase efficiency, of measures designed to prune

ocsts and increase efficiency, will be able to adapt equipment particularly in the procurement to the MoD's requirements with

which are aimed at re-ordering the procurement processes so that the armed services are encouraged to order and indus-

The key ingredient here is probably the decision to involve industry in the early stages of the formulation of service re-

Mr Geoffrey Pattie, the minister of state in charge of defence procurement explains that if, in the past, the RAF wanted a new aircraft, it would formulate its own staff target for the aeroplane, refine that target into a staff requirement and only then—when the re-quirement had become a "tablet of stone"—pass it to industry which was then expected to produce it without variation.

As the House of Commons Select Committee on Defence heard in graphic detail in its enquiry into procurement in 1981-82, the system often resulted in over-elaborate and excessively expensive equipment which was produced after long delays, partly because the services changed their specifications so often, and was then found to be unexportable.

The MoD's new policy is to bring industry in at least at the staff target stage—the RAF for example recently sent a draft staff target for a new jet trainer and have done the same to British companies for the next reneration of tanks.

Ministers now expect industry's comments to be fully taken into account before the requirement is drawn up and maintain that competitive tend-ing will then be the rule.

However, the MoD is also requiring the services to simplify staff requirements. Under what now is dubbed the cardinal

of defence equipment.

They fall into three broad tial rather than to build afresh categories: First are those to what Mr Bernard Rosser, managing director of BAe's Dynamics group terms the MoD's often "exotic requirements."

try is helped to produce equipments which are simpler, down over-elaboration, or "gold cheaper and more readily exportable.

The system is intended to cut down over-elaboration, or "gold plating" and to produce equipment with real export potential. Plessey, competing with bids from GEC-Marcoria and five other companies late last month won a cardinal points' tender with a version of its AWS 5 radar already sold to Denmark

#### Fixed price

The second category of the MoD's measures has been designed to devolve more responsibility for producing defence equipment on industry: where possible the Government says that it is negotiating fixed rice production contracts.

Details are considered commercially confidential but Mr Pattle in a recent interview said that all the major production contracts he has dealt with in the last year—all over £50m and several underhave been on a fixed price

The MoD is also trying to devolve more responsibility on industry by appointing major companies as prime contractors on key projects, making them responsible for letting and managing all sub-contracts.

Along with this has gone some rationalisation of the financial dealings with the bigger companies—so far, for example, around 40 are supplying quarterly cash profiles of their MoD business.

The third area of change involves potentially more radi-cal measures, some of which. such as joint ventures between industry and the MoD, have some of the MoD's huge develop-

MoD. Over the last few years, the MoD's R & D establishments have been reduced in number, while the management of key defence projects like the Stingray torpedo has been given to industry.

Mr Pattie, however, defends the MoD's record against its many critics by noting that of the £20m or so spent on R & D only some £300m goes on research, which includes maintaining research establishments. He argues that while more

in which Britain, for example, would be required to give up shipbuilding entirely in favour of, say, avionics—can have any hope of affecting a cure to the spiralling costs of defence equipment.

that the new moves are broadly welcomed, at least by the major board tribute to the improved dialogue with the MoD, though many top industrialists note that while they now have easy access to their MoD counteris not true lower down.

#### Tough line

both sides.

MoD officials often accuse

 Large companies welcome he prime contractorship The MoD's penchant for strict control is also criticised by com-panies involved in joint venture

Companies find the relation

An attempt is also being made to rationalise the huge R & D costs incurred annually by the ship where the MoD is both cus-tomer and partner a difficult one to live with," says Sir Charles Pringle, secretary to the Defence Industries Council

must be done to curb excessive development costs, these will inevitably be higher when what is at stake are weapons systems now being developed to meet a threat in 15 years' time.
It is early days to judge these new initiatives. Some believe

that at best they are palliatives, and that only something much more tough—such as specialisa-tion in defence production over the whole of the Nato alliance

ciation advocate such "UK Lid" policies.

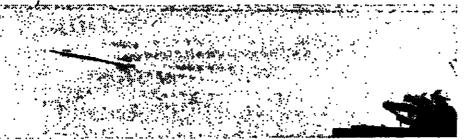
The prime contractorship system is not popular with component manufacturers not other small companies, partly because they feel that in the points plan the services are recession prime contractors have kept much more work." Soundings in industry suggest companies. There is across the with the government's current attempts to involve small busi-ness in defence work since he parts or to Ministers, the same

Mr Pattie and MoD officials acknowledge that "babits of a lifetime" are hard to shift—on

industry of not being innovative. "The feather-bedding is at an end," said one senior official. Some companies find that difficult to accept." Industry makes several other

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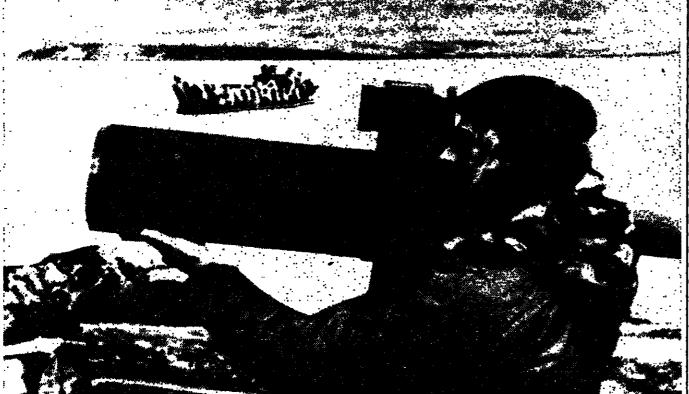
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their weapon loads. Its supersonic speed makes it effective against the fastest aircraft target and it also has a useful surface-to-surface capability.

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#### UK DEFENCE SPENDING

#### Lively debate under way

A DEBATE now taking place between Britain's Defence Ministry and the Treasury over the size of the country's future defence budgets could have profound effects within the UK's defence industries.

Over the past five years, Britain's defence spending has increased markedly, and so, too, has the proportion of annual defence budgets allocated to the purchase of weapons systems and other defence equipment.

19 per cent in real terms since 1978-79, when Mrs Thatcher's Government took office—though, with the Falklands expenditure excluded, this figure falls to a more modest 12.5 per cent.

The defence budget for the current year ending in April, 1984, is set at £15.7bn and at £17.3bn and £18.3bn for 1984-85 and 1985-86. Of this year's budget, some £7.2bn will go on defence procurement—nearly 50 per cent of the total budget, compared to the 30 per cent share that equipment used to take in the 1950s and 1960s.

#### Increase

This year, for the first time in several years, spending on defence has outstripped that on education: defence is now second only to social security in the league table of British government spending. And in the league table of British government spending. And while it still comes a long way behind that department's £32bn total, for the current year defence accounts for more than quarter of all central limited

departmental votes. It is hardly surprising, there-fore, that defence is a prime candidate for cuts as the Treasury attempts to keep overall Government spending within tight limits.

At this time of year, battle is normally joined between individual ministries and the Treasury as spending limits are set for the future. But for defence this year there are two key questions which raise issues going beyond what is expected from this habitual autumn review. The answers to the questions will probably not be clear for several more weeks but they will be of profound importance to both industrialists and defence planners.

of expenditure in the next finan- the

Defence spending overall is cial year, 1984-85. The defence estimated by the Defence estimates for that year are said Ministry to have risen by nearly to be some £300m over planned estimates for that year are said to be some £300m over planned be relatively easily supported

> However, when the Chancellor of the Exchequer cut some £500m from the current year's total Government spending in a sudden move after last June's election, the defence budget was cut by £240m or nearly 50 per cent of the total.

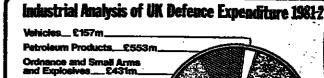
> Since the Treasury is currently thought to be trying to pare £2.5bn from next year's overall spending estimate, the MoD has reason to worry at the implications of being asked to cut more than its fair share!

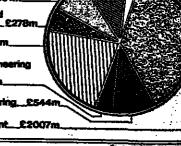
The second question is even more important. This autumn's discussion with the Treasury will determine whether the MoD will continue beyond 1985-1986 to honour its commitment to increase defence spending by 3 per cent a year in real terms. The 3 per cent was pledged in 1977 as part of a Nato alliance commitment and has been met by few countries. But it is guaranteed only through to the end of the 1985

It is clear that while Mr Heseltine, the Defence Minister, would like to see the increase continue the Treasury would like to stop it.

Another inter-departmental commitment which is not guaranteed beyond 1985-86 con-cerns spending on the Falklands. Sir John Nott, the former Defence Secretary, succeeded in persuading the Treasury to authorise total spending, in addition to the 3 per cent Nato commitment, of nearly 13bn up to 1985-86 to pay for the Fallelands campaign and to maintain the garrison and replace lost

Falklands—which





Defeace Budget 1982-3 proces Pay and

scheduled to decline once the £200m airport is completed—should be subsumed in the overall defence budget.

Major cuts in defence spending could have profound effects within industry. The MoD reckons that it is the largest reckons that it is the largest single customer of British in-dustry. Its equipment budget of £7.2bn, 90 per cent of which is spent in Britain, is swollen by spending of £2.8bn on items such as construction, transport, fuel, telecommunications, food and clothing.

Defence procurement in recent years has accounted for about half the output of the aerospace industry and one-third of the output of the electronics and shipbuilding in-

The Ministry estimates its equipment budget supports some 242,000 British jobs directly and another 193,000 indirectly. Around 160,000 jobs are supported through MoD purchases of non-defence equipment, and around 145,000 jobs are said to stem from the sales of arms abroad.

At any one time, more than 10,000 companies are said to be working on defence contracts, while more than 50 companies and defence plainted.

The first question is whether the MoD will be required to cut more than its "fair" share that after 1985-86 spending on MoD which is worth more than the cut more than th

While most observers do not believe that major cuts are imminent, or even very likely in the medium term, the problem of defence spending is com-pounded by what the 1982 Defence White paper termed the "seemingly inexorable rise in the cost of defence equip-

The MoD estimates this to have averaged 6-8 per cont seem over the last few years, though in certain key equipments many believe it to be 25 high as 10 per cent.

The mub of the problem for defence planners and manufacturers alike is unless these rates of infinitor can be scaled right down, or in other ways accounted for (by, for example, compensatory in-creases in the defence budget) the numbers of equipm wa'ch the MoD will be able to afford will continue to decline.

Or to put the problem another equipment could be reduced to around 5 per cent (an optimistic assumption), since spending on that equipment amounts to half the defence budget, the budget itself would need to rise by around 2.5 per cent a year merely to stand still.

Bridget Bloom



#### DEFENCE INDUSTRIES III

# Aerospace markets still very buoyant

strong demand, especially from countries in the Third World (largely for the lighter, cheaper tactical combat aircraft and associated missiles), has served the world's aerospace industries well in helping to tide them through the worst recession in civil airliner business they have

Action to by

civil airliner business they have ever experienced.

There are no signs of this military business stackening. Indeed, all the forecasts confirm that it is likely to continue expanding through the rest of this century as many countries continue to re-equip their existing ageing air forces and emerging countries stant to develop their defence forces.

It has been estimated that by 1985 spending world-wide on military aircraft (excluding the Soviet Bloc and China) will be running at about \$27bn a year

running at about \$27bn a year (measured in 1981 prices) rising to about \$30bn annually by 1990 and rising further beyond that to \$35bn-\$40bn a year by the end of the century.

annual rate of up to \$10hn a tinuity of activity, especially in year through the rest of this decade, rising further through 1990s. Much of this will be spent on adrborne tactical missiles for combat aircraft, but some will also be spent on ground-based and ship-based missiles for both surface-to-surface and ground-to-air roles, world-wide heavily involved in the international competition the late 1980s and early 1990s, the late 1980s and early 1990s, and early

11 41 1

Bridge &

nce Especialist

greater concentration than in of comparable magnitude will the past on international be required to fill the gap, and collaboration, discussed elsein order to ensure continuity, where in this survey. But, at the detailed planning has to be the same time, there will be done now.

It is for that reason that con-

missile development at a time industries involved could come of rapidly escalating complexity, close to, if not exceed, the esti-with the extensive "spin-off" mated £12bn of the Tornado into other products and industries that can result.

and missile markets remain ployment factor, at a time of exceptionally buoyant. This recession in other aircraft markets, is also a potent force in favour of continued high military aircraft and missile spend-

> It is also argued strongly in some countries that many of the new developments in airframes, engines and avionics emerging from the government-funded military sireraft, missile and space programmes are directly translated across to civil programmes, giving those countries' aerospace industries a major advantage in world civil markets.

> This factor is often cited as a prime reason for the success of U.S. civil aircraft and engines in world markets and it is often argued in the UK that this factor is not recognised sufficiently by those in Government responsible for the UK's industry affairs, resulting in inadequate financial support for the industry.

sad rising further beyond that to \$350n.\$40bn a year by the end of the century.

S10bn a year

In addition, spending on tactical guided missiles alone is likely to be running at an annual rate of up to \$10bn a year through the rest of this decade, rising further through 1990s. Much of this will be down.

The international competition budgetary reasons introduced for this business is already some time ago. Out of the 805 fierce, and is likely to intensify, across the entire spectrum of airframes, engines, avionics over 270 have been delivered, and at the current production rate of 110 aircraft a year, the carporne electronics) and and at the current production rate of 110 aircraft a year, the projects involved, there will be greater concentration than in the project and the projects and electronics of the projects are of the pr

long-term to the aerospace industries involved could come

the same time, there will be done now.

A substantial work programme is also involved on the gramme is also involved on the siderable efforts are now being Hawk, primarily a jet trainer made to press ahead with the finite responsibility.

The same time, there will be done now.

A substantial work programme is also involved on the gramme is also involved on the siderable efforts are now being converted into a light combat aircraft for gramme (EAP), (see below).

The same time, there will be done now.

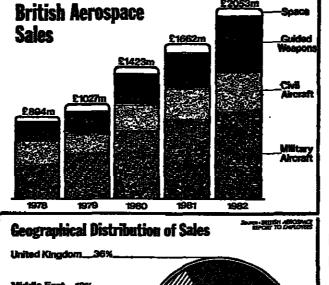
A substantial work programme is also involved on the gramme is also involved on the siderable efforts are now being converted into a light combat aircraft for the RAF and other air forces.

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The same time, there will be done now.

A substantial work programme is also involved on the gramme is also involved in the gramme is also involved on the gramme is also involved on the gramme is al sure include the need to main. At teday's combat aircraft tain hard-won technological costs, the value of the business duction of Hawks to meet RAF and other air forces. In addition to continued production of Hawks to meet RAF and other air forces. design, development and production programme, required—255 for carrier



North America\_6% Europa .... 29% Similarly, on the missile side, the recent UK Government decision to acquire the British Aerospace Alarm (air-launched anti-radiation missile), in preference to the U.S. Texas Instruments/Lucas Aerospace Harm missile, will help to keep up activity in the UK guided weapons industry. The UK is also participating with European countries on the development of the advanced shortrange air-to-air missile

ralasia and Pacific. 14

range air-to-air missile (Asraam), one of the major missile programmes of the future, with production likely later this decade and missiles entering service around 1990.

#### Harrier IIs

Apart from these programmes, the UK industry has a substantial volume of other military work currently on hand. This includes the 60 British Aerospace Harrier IIs (GR Mark 5s) for the RAF, and the UK's share of the work on the 342 production Harrier AV-8B aircraft for the U.S. Marine Corps, for which McDonnell Douglas is the prime morphism Designs is the prime contractor, in addition to the work involved jointly on the 16 AV-9B pre-development and pilot production aircraft.

and export requirements, much work is under way on the Hawk variant, the VTXTS programme for a new trainer for the U.S. Navy, where 309 aircraft are

borne work (T-45As) and 54 for land-based work (T-45Bs). The first full-scale development alreraft is expected to fly in

aircraft is expected to fly in 1984, and the first deliveries (of T-45Bs) are expected in 1985.

Assembly of the VTXTS aircraft will be by McDonnell Douglas in the U.S., but with British Aerospace building 50 per cent of the fuselakes. Negotiations are under way for the supply of 12 RAF Hawks to the supply of 12 RAF Hawks to the U.S. Navy in 1984 for evaluation.

One other major military aircraft programme is now under consideration in the UK—the replacement for the RAF's ageing jet Provost trainer. This could be a major effort, involving well over 100 aircraft and costing perhaps well over £200m in develop-

ment and production costs.

Competition is fierce, with entrants not only from British. Aerospace and Firecracker Aircraft in the UK, but also from Embraer of Brazil, Pllatus of Switzerland, and several companies in the U.S.

A decision is not likely until

A decision is not likely until some time in 1984, but already considerable trades union and political pressures are develop-ing to keep the order in the UK. Even if the order were to go to

the internal pressures will be so great that the order, for the airframes at least, will be placed within the UK aerospace industry.

Michael Donne

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# Quest for more collaboration

OVER THE past two decades, international collaboration in design, development, production and eventual operation of military aircraft and missile programmes has proliferated, for several reasons.

The prime motivation for such collaboration has been the increasing cost and complexity of modern weapons systems, frequently being such as to it not only impossible for any one company, but also any one country, to undertake them alone. The British-West German-

Italian Tornado multi-role com-bat aircraft programme, for example, involving over 805 combat aircraft (excluding preproduction development air-craft) is estimated to be costing over £12bn through to its eventual completion in the late 1980s—a sum that no single country could meet alone, even if any single Western air force (outside the U.S.) needed that umber of aircraft.
Another reason for collabora-

tion, however, has been the growing need for standardisation of weapons systems throughout Nato, as a means of saving money and reducing the inventory of different types of weapons systems thereby hopefully improving logistics and speedier deployment in the event of war, as well as easier training across the frontiers of Nato's members. At one time, it was calculated that, throughout Nato, there were no fewer than 20 different types of anti-tank weapon either in service. under development or proposed -a massive waste of industrial resources as well as cash in design, development, manufac-

ture and ultimate deployment. There has never been such a plethora of designs in the military aircraft or missile fields, but there have been sufficient in Western Europe to encourage countries to try to get together to cut the bills. expand the production runs, and improve the combat effectiveness of the alliance as a Examples of post strike-trainer, the Franco-German Alpha jet trainer, the Anglo-French helicopter "package " (Gazelle light helicopter, Puma transport helicopter and the Lynx multi-role helicopter). the Franco-German Transali military transport and more recently the Anglo-U.S. AV-SB

Harrier II "jump jet."

The blueprints for future collaboration are thus well established. What is less predictable is the ability of the potential collaborators to find enough common ground upon which to build future ventures. There have been some notable failures in the past—such as the abortive Anglo-French Variable Geometry (swinging wings) fighter of the 1960s.

More recently, efforts by the British, West Germans and Italian aerospace industries (and Air Staffs) to get the French to collaborate in the development of the Tornado, also failed, with the French aerospace industry going alone on the further development of the Mirage series of fighters, with the Mirage 2000 and the more recent Mirage 4000.

#### Big effort

This pattern of both succes and failure seems on the verge of occurring again. Over the past two to three years, there has been considerable effort in Western Europe to by to launch a European Aircraft Programme (EAP), designed to replace Laguar jet strike-drasners in the RAF. Phantoms in the Last-waffe and Lockheed 104s and other types in the Italian air

So far, no clearly defined venture has emerged, although the various aerospace indus-tries, Air Staffs and govern-ments of those three countries are still trying. Most recently, the British, French and West German ministers met in Paris and reputedly agreed to formulate a joint staff requirement, and to meet again next year.

In the meantime, the UK is pushing shead alone with its own Experimental Aircreft Programme (also designated EAP), a £160m venture, jointly funded with £65m of Government cash. the rest coming from the aerospace industry itself, with perhaps some contributions coming eventually from Europea countries if they decide to join collaboration include the in the venture. This experi-British and French Jaguar jet mental shrusdit venture is intended to produce a "tech-nology demonstrator" aircraft to fly in 1986, to prove the feasibility of developing a full-scale new, supersome, twinengined advanced tactical combat aircraft.

full-scale eventual venture will be designated the \$450m Agrie Combat Aircraft (indeed, gramme

at present the terms EAP and Helicopters of the UK and ACA are frequently used to Agusta of Italy, with two describe the same venture), and types envisaged, a military air tis hoped that well before the craft and a commercial venture. experimental aircraft itself A joint company, EH experimental aircraft itself A joint company, EH files, a clear decision on the ACA, with or without European support, will have emerged.

A joint company, EH industries, was set up in 1980, and work is now well under support, will have emerged.

Until now, France has been pressing chead clone with its own "Avion de Combat Futur" or ACX, which is remarkedly similar in design and intended performance to the British

The future is thus still un-centain. While work on the UK experimental airraft goes minedly, some research is still also being done by the UK and West German industries on the European Aircraft Programme idea. It is hoped that in the not too distant future, West Germany might richite, west tremain might join in the experimental air-craft venture, which would probably also help to bring in the Italians, so that the pro-gramme could eventually become the basis for the wider Spanish are also interested in

So far, however, the British Government is only committed to the UK experimental aircraft and, even then, on a four companies on the airframe limited financial basis. It re- and engine ideas that will not either it, or the RAF, will commit themselves to a fullscale Agile Combat Aircraft that in turn may, or may not, become a full-scale European Aircraft Programme.

All that is clear is that any new venture is going to be ex-pensive, costing several billion pounds in total design, development, and full-scale production costs, covering hundreds of

There would seem to be little likelihood of the UK being able to undertake such a major venture alone, on financial grounds, although there is no doubt that the technical capability to do so exists.

The other major international collaborative venture now just getting under way in Western Europe is the joint Anglo-Italian project for a new heli-copter to replace the Sea King in both anti-submarine warfare, describe the same venture), and it is hoped that well before the experimental aircraft itself transport and other duties.

Called the EH-101, this is a collaborative between Westland

flight in 1986 and production deliveries from 1989.

While both Agusta and West-land would like participation from other European helicopter manufacturers, such as MBR in West Germany and Aeros-patiale in France, this has so far not materialised.

Looking further ahead, the collaboration now in progress between British Aerospace and McDonnell Douglas of the U.S. on the AV-8B Harrier II, and between Rolls-Royce and Pratt and Whitney on the improved Pegasus engine for that aircraft, bids fair eventually to extend into the development of some form of supersonic S/TOVL (short take-off and vertical landing) aircraft for the mid- to late 1990s.

#### Research

Consideration of such venture is as yet in its earliest stages, but much technical research is under way in all eventually come together to create such an aircraft,

Some estimates have put the market for advanced tactical combat aircraft world-wide up to the end of this century at as many as 4,500 aircraft, of which the European venture could expect to win a substantial proportion.

One other major new international collaborative venture that may emerge over the next few years is the development of new joint civil and military aircraft—or "airlifters."

At the Paris Air Show this summer, it was announced that Aerospace, Messer-British schmitt-Bolkow-Blohm, Aerospatiale of France and Lock-heed of the U.S. were studying the possibility of such ventures including assessing the market potential and how such a joint

venture might work. The studies are in their earliest stages, but is is thought that by the Farnborough air show next year, the companies might be in a position to say more about their future plans.

Michael Donne



Data sources

on arms

production

COMPARED to the world's main

civil innustries, public in-formation about defence industries is "fragmentary." "The picture of trade is very thin, with some information

about quantities exported by some countries, and some in-

formation about values but with very little information about the country destination of exports."

hese views come from the preface of a most welcome book "The Structure of the Defence Industry," which is

Defence Industry," which is one of a small number published recently which begin to fill some of the gaps in public knowledge of one of the world's key industries. The new book edited by Nicole Ball and Milton Leitenberg and published by Croom Helm, has extremely useful chapters on the French, West German and Italian defence

chapters on the French, West German and Italian defence industries, in particular—though for some unaccountable reason. Britain is covered only by a few tables in an appendix.

A critical study of co-operation in arms production within Nato was published earlier this year by George Allen and Unwin.

Written by Dr Keith Hartley, director of the Institute of Social and Economic Research at York University.

"Nato Arms Co-operation—A

"Nato Arms Co-operation—A Study in Economics and Politics," has a particularly thorough analysis of the multi-national collaboration

within the aerospace indus-Other useful publications, including some recent studies of defence industries by

members of the Stock

Exchange, include:

Defence Spending and the Electronics Industry; published this year by Fielding, Newson-

Smith & Co., London, E.C.2.

UK Defence Equipment
Review: published by Griere

son, Grant and Co. London, E.C.2. September, 1983. Defence Equipment Manufac-

turers, published by ICC Business Ratio Reports, London, E.C.1. August 1982, Price: 597.

• The British Defence Indus-

try; published by Jordans, London, N.1, April 1983. Price:

Burdies Sharing in Nato, by

Simon Lunn; published by the

Royal Institute of International Affairs, 1983. Price: £3.95.

Nato Arms Co-operation; by Keith Hartley; published by George Allen & Unwin 1983.

 The Structure of the Defence Industry: edited by Nicole Ball

and Milton Leitenberg; pub-lished by Croom Helm, 1983.

The Defense Industry, by Jacques S. Gansler; published by the MIT Press, Mass. and

UK. April 1981. ● National Defense, by James Fallowes, Random House, NY,

1981. Price: \$12.95. ● Britain's MoD has issued a guide to small businessmen wanting to do defence business

while, at this survey went to press, an open Government document on the MoD's rela-

tions with industry was due to

Price: £18.50.

Price: £17.95.

# A revolution in communications

THE GREAT upheaval in com-munications which is bringing about a revolution in the civilian market is having an equally profound effect on defence organisations world-wide. The very rapid changes in computer and micro elec-tronics technology have major implications for the military.

The same of the sa

These changes are affecting communications at all levels from portable battlefield radios to global communications networks using satel-

The revolution in electronics is making equipment smaller, smarter and more complicated. The trend to distri-buted processing in the com-puter world is being echoed in the communications field which may affect the very structure of a military communications network.

The new technologies and techniques can mean much lighter weight equipment using sophisticated encryption techniques. And it means the

other communications into one system. The vast majority of defence communications still use analogue communications, where information is transmitted in wave-form.

The new generation of digital communications — which is just beginning to be introduced more widely in civilian use — is also beginning to feature in military uses. Digital communications has considerable advantages of being smaller, cheaper, and able to carry a wide range of services from high speed data to voice. In addition, digital communications enable encryption techniques

to be used more cheaply and more readily. One of the most important defence communications contracts to be awarded this year was the U.S. army's SINCGARS V (Single Channel Ground and Airborne Radio Systems VHF).

The U.S. army's requirements for these frequency-hopping tactical radios could eventually be worth about \$4bn. The initial contract was awarded to FIT Telecom-munications Corporation's Aerospace Optical Division in Fort Wayne in Indiana.

The U.S. Defence Department has been assessing frequency-hopping radios since the early 1970s. The order is thought to be the largest ever made for frequency-hopping radios and puts ITT in a strong position to win further orders in export markets including other Nato countries.

number of the world's leading defence electronics companies are seeking to sell frequency hopping radios in world markets including Harris and ITT in the U.S., Marconi Space and Defence Systems, Racal and Plessey in the UK, Thomson CSF in France, Tadiran in Israel and and Grinaker in South Africa. The U.S. army had postponed

likely threat. The fast system was developed

by Rockwell Collins of the U.S. in conjunction with Plessey in the UK. The final battle for the contract was fought between ITI' and Cin-cinatti Electronics with Mar-coni Space and Defence Systems, both subsidiaries of Britzin's General Electric Company (GEC).

The most successful company to to date in export markets for frequency hopping radio has been Britain's Racal. Earlier this year it won an order worth £20m to supply Oman with frequency hopping radios with its Jaguar V. Bacal has sold Jaguar V to at least

With the very high volumes of orders in the U.S., ITT is likely to become a formidable competitor in overseas mar-kets as it benefits from the its decision on frequency hopping radios several times.
Two years ago it rejected a fast hopping system on the military's use of tactical telecommunications. In-

creasingly, defence organisations are moving towards their own communications networks which are more secure than using those of the PTT.

lished by Frost and Sullivan, the U.S. consultants, the present total market for tactical communications equipment in Europe and Nato will exceed \$10bn between 1982 and 1987. (Included in this figure is about \$4.5bn for battlefield radios and associated equip-

According to a recent study pub-

The leading suppliers in Europe are Plessey, which designed and manufactures PTARMI-GAN which is fully compat-able with EUROCOM, Philips, sole with EUROCOM, Philips, Siemens, AEG-Telefunken, and Standard Electrik Lorenz, the German subsidiary of ITT. U.S. suppliers include Rockwell-Collins, GTE-Sylvania, Sperry Univac, ITT and Harris

Harris.

tonnes for the Type 23.

the effects would be widespread "even with the recantations

forced on the government by the harsh realities of the Falklands

The Ministry of Defence, not

normally the most loquacious of

of other European builders, as claimed. The ministry also said

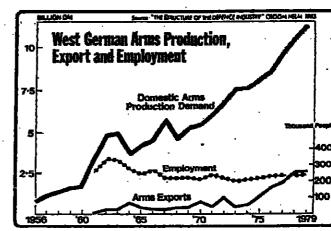
it was spending heavily on war-ships and extending the range

But as costs and sophistics.

tion of warships keep rising, so will governments have to search even harder for ways of saving money without weakening their fleets. Affluence, commitment, and a sympathetic treasury are

key requirements for a well-defended nation.

campaign."



#### **NATO EXPENDITURES ON EQUIPMENT**

	of total de	expenditure (U.S.Sm)		
	Average 1970-74	1976-77	1980-81	1980-31
Belgium	70.6	11.0	14.4	4,000
Canada	7.3	8.0	15.4	4.400
Denmark	. 16.8	19.4	18.3	1.600
Germany	11.9	13.2	14.8	26,709
Italy	15.4	13.I	17.5	8,700
Laxembourg	. 1.6	3.4	1.8	11.2.
Netherlands	. 12.8	15.5	18.0	5.200
Norway	. 13.5	11.4	19.3	1.760
Portugal	. 7.5	1.9	6.1	800
Turkey	. 4.0	28.5	4.7	2,100
UK	. 17.0	20.6	25.2	26,300
U.S	. 21.1	17.4	20.3	140.500

it has compromised. Warship numbers are being held at 55, whereas the previous aim had been to reduce these to 50 in the mid-1980s from 59 in 1981.

The sums that countries are so ended its last financial year on March 31 this year with income, vary enormously. The Soviet Union, for instance, devotes as much as 15 per cent of its gross national product to defence—almost three times that of the state of its gross national product to defence—almost three times British navy, the corporation that of the U.S. and five times more than many smaller naval powers.

Also sent Cost Table Moore

Also, wrote Capt John Moore, in the latest edition of Jane's Fighting Ships, the USSR is able to spend much more of its quota on research and production because of the low wages of conscripts, as well as acquiration of conscripts, as well as acquiration because of the low wages of conscripts, as well as acquiration because of the low wages of conscripts, as well as acquiration being closely looked at hymogeneous property and simpler warships are, however, when the constraint of a north African country.

It would dearly love to export more and simpler warships are, however, when the country is a country.

It would dearly love to export more and simpler warships are and simpler warships are however.

#### New orders

ing a good deal ow Western ever, being closely looked at by technology by open or more the navy. This would keep costs

Intruding into the argument over cost and type is the constructional S90 design for a short, fat warship rather than the traditional long, slim shape. This has been put forward by Thorneycroft Giles, a private company, as an alternative to the Type 23. Tests have been carried out by the Government on the S90.

But these second-hand ships are now ageing. Capt Moore cited the case of Argentina, racked by dire economic problems including runaway inflation, which embarked on a costly and ambitious re-equipment programme.

Changes in weapons technology have also altered the cost structure and capability of on the S90. The problem for naval coun-

elarmingly.

Britain is one of the world's major warship builders after the U.S. and the Soviet Umon but has not fared especially well in export markets, where West Germany, Holland and Stage of the world's alead, a number of countries electric engines, and a smaller now find it necessary to modernise their fleets. Many smaller navies have bought the common countries with larger has come up with the Mark 18 tripy provide strong competition. But these second-hand ships

frigate design, weighing less than 2,000 tonnes against 3,000 Capt Moore had some stiff words to say in the latest Jane's about the effect on warship building of past defence cuts. He referred to the "wholesale emasculation" caused by the defence review of 1981 and said

structure and capability of feets. Britain now has the Sea tries, whatever their ranking in Skua air-launched and Sub-size and strength, is that costs Harpoon underwater-launched missile systems. The lightweight Sting Ray is a recent addition to In the UK, Capt Moore pointed out, warship prices have been doubling every four years. Thus, he argued for made of a vertical launch weight Spear Fish torpedo due bodies, was stung into a quick reply. It argued that the num-ber of nuclear hunter killer submarines was going up not down and that the design of the new diesel submarine Type 2406 did not lag behind those



techniques. And it means the integration of data, voice, facsimile, and a number of	for these frequency-hopping tactical radios could eventually be worth about \$4bn.	grounds that it was too expen-		Jason Crisp	Norway	1,790 800 2,100 26,300
Dil	emma fo	r the wo	orld's nav	ries		10,500
THE KEEPING of world navies in fighting trim is a highly ex-	In the UK, a large Type 22	down and help prevent a fur- ther fall in warship numbers. The next frigate design, the	"urgent, innovative and far- reaching reforms." Annual	cause a need for broader ships	WEAPUN CUSIS IN NAIU	
governments, the dilemma over whether to shave costs as much	a nuclear submarine more than £200m. Nationalised British	smaller and cheaper Type 23 costing some £100m, would-	fence reviews conflict with the long construction runs of	load.	Programme costs of UK weapons	£m
	frigates for the Royal Navy,	so hopes BS—have much more export potential than the present one. The Navy expects		developed by BS's Yarrow yard	Stingray lightweight torpedo	928 350
In Britain, the debate has been a furious one. Before last	way. Warship construction is the	to place the first order of eight or more next year.		in Scotland, will have the Sea Wolf short-range missile system, as well as other guided weapons,	New sonars for surface ships and submarines	170
year's Falklands war, the Government was determined to	a profit and the present Con-	major warship builders after	ahead, a number of countries	advanced radar, quiet diesel electric engines, and a smaller	Unit production costs of UK weapons (1980 prices)	
save money by paring naval re- sources. But after the victory, it has compromised. Warship	to see this returned to the	but has not fared especially	now find it necessary to modernise their fleets. Many smaller navies have borght	Another BS yard. Vosper		175 120 11.4
numbers are being held at 55, whereas the previous aim had	to fend for itself.	West Germany. Holland and	ships from countries with larger naval fleets and surplus vessels.	has come up with the Mark 18 frieste design, weighting less	Chinook helicopter	3.5 2.1
been to reduce these to 50 in	New orders	tion.	Dut these considered shine	than 2,000 tonnes against 3,000		1.5

Type 22 frigate  Tornado strike aircraft  Chinook helicopter  Lynx helicopter  Challenger main battle tank	120 11.4 3.5 2.1 1.5
FRENCH DEFENCE BUDGET	
Indexed growth of Gross National Product, state expend	ditures

and defence spending

(1959=100)								
Year	GNP	State expenditures	Defence spending					
1959	100	100	100					
1962 1965	135	125	110					
1965	181	165	132					
1968	230	223	159					
1971	326	289	183					
1974	478	394	243					
1977	792	600	371					
1000	1 800	020	PAG					

#### U.S. DEFENCE BUDGET

	Total	oongationat autho	Budget as percentage of		
Financial year	Total	Procurement	RDT&E†	Federal budget	GNP
1950	14,337	4,176	553	27.4	4.4
1960	40,257	11,137	5,476	45.0	8.3
1970	75,517	19,161	7,399	39.2	8.0
1980	139,343	35,792	13,517	22.6	5.4
	· † Resear	ch, development, tec	ting and eval	uation.	
Course II C	B	al Balance			

Andrew Fisher Source: U.S. Department of Defence

# Joint ventures run into problems

THERE have been several attempts at international attempts at international collaborative programmes in the heavy military equipment menufacturing sectors of Western nations in recent

Some of these, in the fields f gun development and Some of these, in the fields of gun development and ammunition standardisation have succeeded, while others, notably the attempts to produce standard main battle tanks on a collaborative basis have largely failed.

Collaborative ventures offered the returns of substratilly

the chance of substantially reduced unit costs and further standardisation on the battle-field, with production spread over a larger market. This is an attractive approach for governments faced with tight spending buyigets and smaller vines. One of the few successful

examples of this international collaboration among some of the members of the North Atlantic Treaty Organisation is the tri-national programme to develop the 155 mm towed howitzer. This gun, the FH-70, is entering service with the armies of the three nations developing it, Britain, Germany and Italy.

The new gun has been designed from the outset to fire standardised ammunition, from Britain, the U.S., Germany and Italy, which meets the Quadrilateral Ballistics Agreement between the countries. The FH-70 has been followed the Anglo-German-Italian SP-70 the self-propelled version

of the 155 mm howitzer. Britain is represented on the howitzer programme by the Government-owned Royal Ordnance factories candidates for the injection of private Government-owned capital under current proposals being considered by the Ministry of Defence. Under the tri-national self-propelled howitzer programme, Britain is responsible for the turret, including the automatic loading system

Rheinmetall of Dusseldorf as Societe Europeane de Propul- design and equipment secrets the main German contractors, sion, SEP of France and Scicon with its allies. responsible for the gun, main engine power pack and the chassis.

Italy, represented at the industrial level by Oto Melara, of La Spezia, is responsible for the gun cradle, recoil system, gun elevating and balancing gear, auxilliary power units and the engine fuel system.

Other gun programmes that are the subject of international collaboration include collaboration include the Belgian adaptation of the U.S. M114A1 howitzer, also of 155 mm. This programme is designed to use the maximum number of parts from the U.S. gun, with improved handling

#### Rocket system

A current multi-national pro-A current must-national programme involving France, Britain, Italy, Germany and the U.S. is for the ground-to-ground multiple launch rocket system. MLRS. This was developed originally by Vought of the U.S., but under curret proposals MLRS is to be adapted by the European partners.

West Germany is handling

the phase II wanhead for the tocket. The complex phase III terminally-guided munition, a projectile fired from the macket near the target, is still the subject of competitive bids by gival consorbia from Britain, Germany, France and the U.S. In Britain, British Aerospace's Bracknell Division, formerly the Sperry Gyroscope company, signed an agreement earlier this year with a group of companies known as the General Dynamics Team com-

peting for the validation programme construct for the terminally-guided warhead of MLRS. The General Dynamics Team comprises the General Dynamics Corporation, Pomana Division, the main contractor; British

of Britain The Bracknell Division will be responsible for the guidance electronics of the terminally.

Competition

A second British Aerospace division, at Stevenage is also competing for the system contract, as part of the Hughes group of companies in the U.S.
Collaboration in this type of high technology development among defence equipment manufacturers has not been matched to any extent by collaboration. to any extent by collaboration at the more traditional level of heavy engineering, involving tanks and other heavy armoured fighting vehicles fighting vehicles.

Indeed, it has been a charac-teristic of the heavy defence engineering industries of the west over the past two decades that individual nations have pursued the separate develop-ment of a range of apparently similar main battle tanks. Main battle tanks are still regarded by the defence establishment as the essential war-horses of the armies of the missile-carrying helicopters and other advanced weapons.

These threats have increased the costs of development and have encouraged the main tank makers in Europe and the U.S. to consider collaboration. But this ideal has largely failed to be achieved in Europe and

especially in NATO.
The result has been plethora of advanced designs of heavy, cumbersome main battle tanks, each the separate product of the defence industries of individual nations anxious to maintain sovereignty over their tank industries, an 80-year-old sector of defence equipment still regarded as vital to national defence interests. No tank manufacturing country in Europe appears to

and the gun sights.

West Germany has responsibility for managing the programme, with Porsche, and Aerospace Dynamics Group, No tank manufacturing Division; Sperry country in Europe appears to Dynamic Nobel of Germany; share completely all its tank

Britain's Royal Ordnance Factories have produced the £1.5m Challenger version of the Chief-tan main battle tank, with the

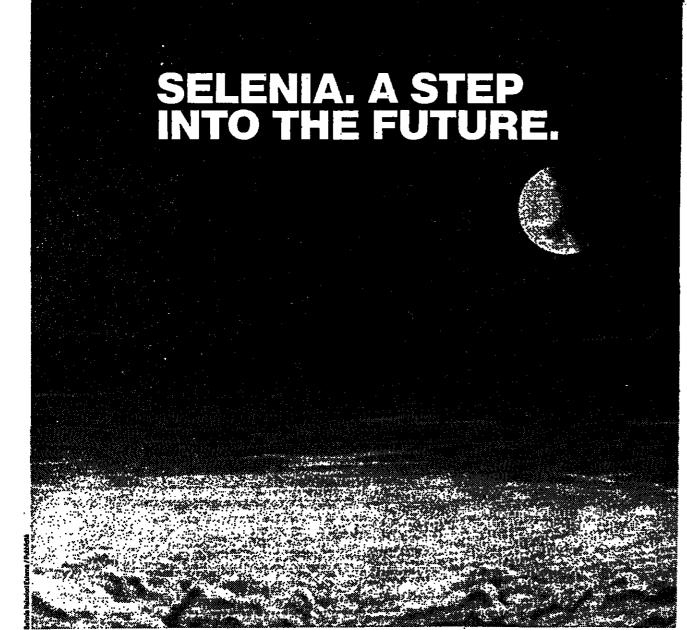
eering company based on Tyne-side has developed as a private venture its own main battle tank, the Valiant. This has been designed for export to those countries seeking a tank with Chobham armour and adwith Chobham armour and an-vanced systems, but costing £1m. £500,000 less than the Challenger. Vickers has re-ceived no orders for Valiant, but is still producing its earlier main battle tank, Mark III to a £50m order from Nigeria. Germany has its Leopard 1 and 2 main battle tanks for ser-vice with the German army III.

vice with the German army up to the 1990s. The Federal German Army placed an order for 1,800 Leopard 2 tanks in 1977. with Krauss-Maffei of Munich, the prime contractor for the horses of the armies of the Leopard 1, awarded a contract to build 990 of the tanks and ing vulnerability in the face of missile-carrying helicopters and to build the remaining 810 ther advanced to build the remaining 810

> The first production Leopard 2 was handed over by Kraus-Maffei in 1979 and, by last year, production of the tank was pro-ceeding at 2 rate of 25 tanks a month, with the total order expected to be complete in 1986. The design and production of

the tank has gone ahead in the face of a memorandum of understanding between the U.S. and Germany, signed in 1974.
This MoU affirmed the intention of both governments to make all reasonable efforts to standardise their tank programmes, all though neither country was bound to select one of the tanks. France and Germany are also working on a concept definition

of a new main battle tank. Lynton McLain



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SELENIA, A NEW DIMENSION IN ELECTRONICS.



TRI-STET GROUP COMPANY



#### WODID STOCK MADKETS

	WORLD STOCK MARKI	ETS		
Indices NEW YORK DOW JOHES	Oct. Oct. Oct. Oct. 1983 1983 Oct. 7 Price	CANADA	1983 Oct. 7 Price	HONG KONG
Oct. Oct. Oct. Oct. Sept. 1983 Since	Metals & Minis. (1,1.86)   540.3   588.6   543.1   568.8   514.2   15-60   411.8   411.8   410   358   Intersuntal   410   4	1985 Stock Oct. 7  30% 18% AMCA Intl., 225, 25% 181; Abrtibi	31,900 27,900 Banca Com'le 28,000 253 187.6 Bastogi RBS 195 2,590 1,515 Centrale	High Low 35.25 15.5 Bank
Industr'is 1272, 15 1268,69 1250,2 (255,68)251,50 1255, 15 1272,15 1027,04 1272, 17:10: (3/1): (7:10:69),65 (25): (7:0:10:10:10:10:10:10:10:10:10:10:10:10:1	41_22 AUSTRIA Credit Aiktion(2/1,82) 54.76 55,18 55,14 55,11 58.5 15/6) 48,48 (15.2) 217 201 Laenderbank 212 400 255 Perimoser	20% 15% Agnico Eagle 17; 21 15% Alberta Energy 20; 48% 35% Alcan Aluminium 46% 37; 24% Algoma Steet 31% 15% 9; Asbestos 11%	5,167 5,699 Gradito Variasino 4,995 3,279 1,635 Flat	17.0 9.9 China 3.30 1.27 Hangl 64.5 28.9 Hang 5 6.35 4.4 HK Ele 4.60 2.47 HK Ko
[27,8] (\$1], (276), (27.6), (27.8) (\$1], (27.6), (27.6	12.52 BELGIUM Beiolan SE (51/12:88) 129.04 129.59 129.87 150.89 154.45 (1/8) 100.50 (4:1) BELGIUM/LUXEMBOURG	1856 912 Asbestos	234.6 99 Montadaton 1,944 5,550 1,901 Olivetti 3,273 2,000 9,315 Pirolli Co	8.77 2.4 iHK Sh 39.75 28.5 HK Te 15.2 8.00 Hutch
103.65 - 101.718 90,578 77,250 70,880 — — — — — —	(28)4.42) Copennagen 52 (5/185) ISS.41 (32.75 (185.22 (185)) 284.22 (185) (186.25 (187)) 1983 Oct. 7 Price CAC General (5)/(2/52) 140.9 (189.5	2973 2212 Beil Canada 2978 161: 151: Bombarder 16 204: 161: Ben Walter	1,950 1,173 Pirelli Spa	16.1 7.9 Jardin 3.75 2,00 New V 3.0 2,22 Orient 5.1 8.5 O seas
Sept. 23 Sept. 16 Sept. 9 Year ag 4.45 4.53 4.48	Approx	25% 16% Bow Valley	NETHERLANDS	7,25 4,15 SKH P 17.2 8,15 Swirs 4,10 2,52 Wheel 2,40 1,55 Wheel 1,95 1,12 World
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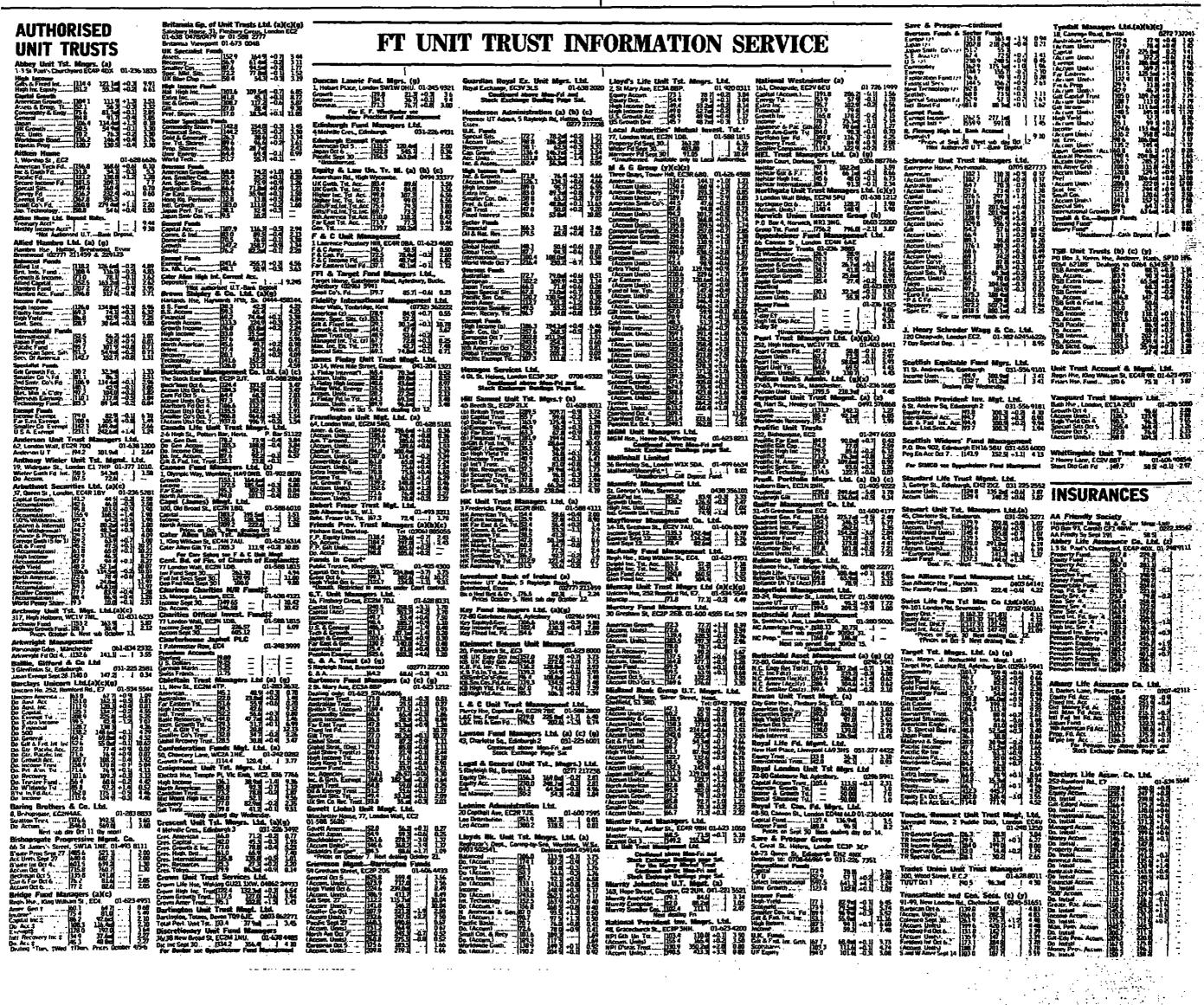
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Financial Times Monday October 10 1983 **INSURANCE & OVERSEAS MANAGED FUNDS** Libres Life Ass | Section | Sect | CAMPA | CAMP | Service Co. 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| Jardiner Flemming & Co. Ltd. | 46th Floor, Combaght Centre, Hong Kong JF, Japan PL. | V3,888 | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | .. Rambro Life Assurance P.L.C. Pens. For Estim. Can. 253.4 24.8 +0.4 = 152.4 24.5 |

Pens. For Estim. Acc, 283.9 278.9 +0.5 |

Target Liffe Assurance Co. Ltd.

Target House, Gatehouse Roed, Aylesbury (027-8) 5941.

Buchs. Aylesbury (027-8) 5941.

Will Equity 206.9 277.8 +2.0 |

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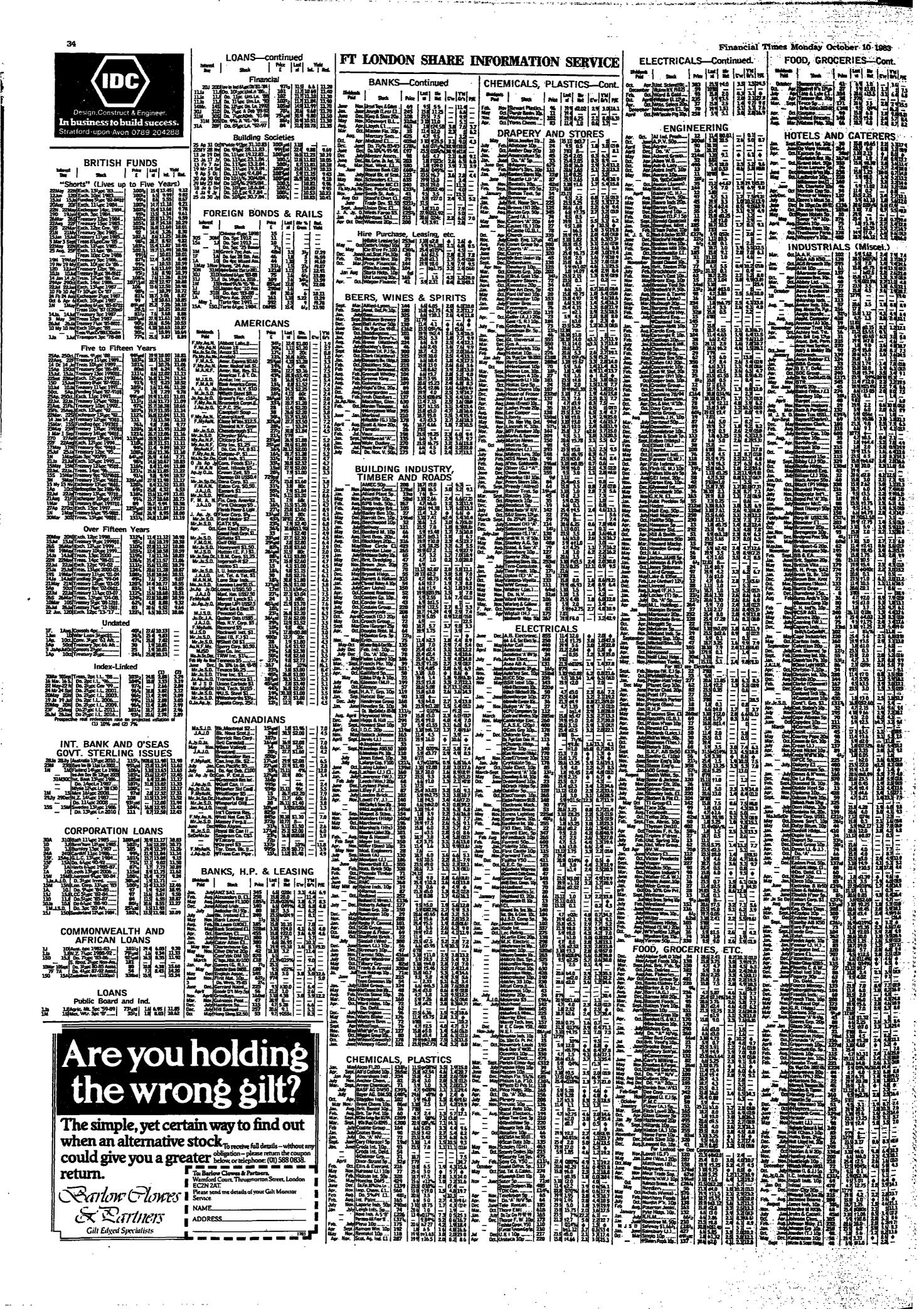
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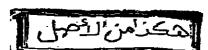
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Financial Times Monday October 10 1983 35 INDUSTRIALS—Continued LEISURE—Continued PROPERTY—Continued INVESTMENT TRUSTS-Cont. OIL AND GAS-Continued Intalectorian (M. 5)
Intravileg Pet. 20s.
HCannelegua Res.
Johy Carless Capel 10p.
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| June | Milatypaa Mng. 10c. |
| Pangkalen 10p |
| Pengkalen 10p |
| Pe **OVERSEAS TRADERS** Miscellaneous PLANTATIONS

PLANT For Southwest Res see OH & Gas |VTara Expin S1 ...| 700 | - | - | - | -PLANTATIONS
Rubbers, Palm Oil

State Angel Individual State Individual Sta NOTES | REGIONAL AND IRISH | STOCKS | The following is a velection of regional and Irish stocks, the latter be quoted in Irish currency | BETSH | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No. 200. | 64 | State On A Body No **OPTIONS** | James | Jame 3-month Cail Rates "Recent Issues" and "Rights" Page

#### CURRENCIES, MONEY and CAPITAL MARKETS

#### FOREIGN EXCHANGES Dollar may be at a turning point

been reluctant to sell their own currency in spite of attempts in Europe to mark the dollar down

OTHER CURRENCIES

EMS EUROPEAN CURRENCY UNIT RATES

2.24838 6.90127

THE POUND SPOT AND FORWARD

Changes are for ECU, therefore positive change denotes a

from central rate

It is always difficult to decide the time when a critical point in a currency's fortune occurs. Early October may be remembered as the moment when the dollar finally succumbed to economic factors, such as the large U.S. balance of payments deficit, and took less notice of highly volatile figures like the U.S. Mil money supply.

U.S. traders have previously been reluctant to sell their own currency in spite of attempts in the Lebanon generate too much concern, as in the Lebanon did remained within the Federal within the Federal within the Federal of the saces respond to growing fears about the debts of Brazil and The Federal open market completed to show a fall of up to sible last Friday.

The Federal open market committee met, and traders looked for signs of easier monetally of liquidity on Thursday and the point of liquidity on Thursday and pointed to rumours of a possible cut in the Bank of Japan discount rate to 5 per cent from the reduction of the reduction of the remained form above the debts of Brazil and Priday was probably a technical similar overproduction, but the large injection of the dellar depoint in the Lebanon tended to fade into the back-respond to growing fears about the debts of Brazil and The Federal open market failed to fade into the back-respond to growing fears about the debts of Brazil and The Federal open market for signs of exist open market form and the market failed to respond to growing fears about the debts of Brazil and Friday.

The Federal open market committee met, and traders looked for signs of easier monetally opened once again, but also of liquidity on Thursday and pointed to rumours of a possible cut in the Bank of Japan discount rate to 5 per cent from 5 per cent, and the reduction for signs of easier monetally opened once again, but also of liquidity on Thursday and overproduction, but the large injection of liquidity on Thursday and overproduction, but the debts of Brazil and Opened once again, but also of liquidity on Thursday and overproduction, but the debts of Brazi

discount rate to 5 per cent from 5½ per cent, and the reduction of ½ per cent to 9 per cent in London clearing bank base rates.

A rise of \$2.3bn in M1 money apply the previous week was on economic factors, but now seem keen to lead the way, particularly on the Chicago futures market.

The sliding dollar hit certain like earlier figures failed to

±1.5447 ±1.5425 ±1.0642 ±1.4052 ±1.4864 ±1.6699 ±4.1505

27.05.27.30 80.10.80.90 18.34.14.08 11.83-11.93 5.85.3.89 9325.2370 547.350 4.33.4.37 10.88.10.98 182.11.5 217.222

FINANCIAL FUTURES

U.S. TREASURY BILLS (IMM)

Last High LDW Prev 15125 5125 0 1,5035 15180 5190 8015 1,5040 16185 5196 8015 1,5040 15195 5250 5060 1,5045 late of 100%

GNIMA (CBT) \$% \$100,000 32nds of 100%

71-09 71-18

WEEKLY CHANGE IN WORLD INTEREST RATES

FRANKFURT

PARIS

DUBLIN

London—bend 1 bills mature in up to 14 days, bend 2 bills 15 to 33 days, and band 3 bills 34 to 83 days. Rates quoted represent Bank of England buying or selling rates with the money market. In other centres rates are generally deposit

LONDON

THREE-MONTH EURODOLLAR

Close High Low Prev.
Dec 1.5066 1.5070 1.4977 1.4930
Mixrch 1.5077 — 1.4940
June 1.5087 — 1.4940
Volume IJ4 (673)

SWISS FRANCS SWF: 125,000 S per SWF:

TOKYO One monti Three mon

BRUSSELS

AMSTERDAM

JAPANESE YEN Y12.5m \$ per Y100

| Close | High | Low | Previous |

20-YEAR 12% NOTIONAL GILT E50,080 32nds of 100%

FORWARD RATES AGAINST STERLING 6 month 1.5120 3.8054 12.2928 3.0709 343.4 Spot 1.5705 3.87 11.8725 3.15 348.0

BANK OF ENGLAND TREASURY BILL TENDER 9.00479 Total allocated.... £.488m 297.795 £97.755 Amount on offer at next tender..., £100m iinimum accepted bid... £100m

Sterling ..... U.S. 3 ...... Canadian 5 ...

CURRENCY MOVEMENTS CURRENCY RATES

0.710333 0.881610
81a 1.08550 0.873137
9.46
63a 19.2951 15.8125
9 55.9920 45.8659
71a 9.94111 8.13327
4 2.74313 2.24833
5 3.07982 2.52529
91a 8.41319 6.90127
17 1668.64 1568.21
17 1688.64 1568.21
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17 1688.64 1568.21
17 1688.64 1588.26

THE DOLLAR SPOT AND FORWARD

ct 7 spread cross One month p.a. months p. Nethind, Belgium Deamark W. Ger. Fortugal Spain Izaly Norway Franca Sweden Japan Austria

# ## spread Close One month p.a. months p.a. 1.9965-1.5110 1.5100-1.5110 par-0.55c dis —0.20 0.55-0.10dis —0.20 1.8430-1.8545 1.8525-1.8535 0.05c pm-0.05 dis —0.20 0.55-0.10dis —0.20 1.8433-4.355; 4.343-4.355; 78.90-79.00 par-10c dis 13.977-14.011; 13.978-13.987 1.398-13.987 1.200-1.2500 1.2485-1.2495 0.30-0.40p dis 1.2000-1.2500 1.2485-1.2495 0.30-0.40p dis 1.2500-187.00 185.00-185.50 dis 1.25-5.56 dis 1.48 0.25-5.56 dis 225-5.256 dis 225-5.256 dis 225-5.56 dis 225-5.56 dis 1.48 0.25-5.56 dis 1.48 0.25

Oct. 7	Pound Strling	U.S. Dollar	Deutschem'k	JapaneseYen	FrenchFranc	Swiss Franc	Dutch Guild	Italian Lira	Canada Dollar	Belgian Fra
Pound Sterling	0,662	1.511	3.870	. 848.0	11,878	3,160	.4,548	2357	- · 1,858 -	- 78,95
U.S. Dollar		1.	2.562	230,4	7,860	2,085	2,878	1560.	1,827	- 52,27
Deutschemark	0,258	0.390	11.12	89,92	5,068	0,814	1,125	609 D	0,479	20.40
Japanese Yen 1,000	2,874	4.841		1000,	54,12	9,062	12,49	6773.	5,325	226.9
French Franc 10	0,842	1.272	8,260	293.1	10.	2,653	3.662	1985.	1,561	86,50
Swiss Franc	0.317	0.480	1,229	110.5	5,769	1.	1,380	748.3	0,588	25,06
Dutch Guilder	0,230	0.347	0.890	80,06	2,731	0.725	1.845	542,2	0.426	18.16
Italian Lira 1,000	0,424	0.641	1.642	147,6	5,037	1,236		1000,	0.786	23,50
Ganadian Dollar	0.540	0.815	2.089	187.8	6,407	1.700	2,346	1272.	8,347	42,61
Belgian Franc 100	1,267	1.913	4.902	440.8	15,04	3,990	5,507	2965.		100,

#### **MONEY MARKETS**

#### Fixed and floating attractions

reached a plateau after a slow decline for most of this year, but countries looking for increased economic growth to cure high levels of unemployment would like to see rates much lower. The U.S. Budget deficit remains a major constraint despite encouraging predictions about 1985 by Mr Donald Regan, the Treasury Secretary.

The lowest level the U.S. Treasury can attract money to fund its deficit will be the key

fund its deficit will be the key level as far as world interest rates are concerned.

Interest rates may have borrowing market, obtaining money brokers and the banks reached a plateau after a slow rates that would not be available can play their part, through decline for most of this year, but to corporate borrowers. Thus arranging interest rate swaps. It

authority at a rate near to LIBOR. The bank then lends to

Oct. 7 1985	Gertificate of deposit	Interbank	Authority deposits	negotiable bonds	House Deposits	Company Deposits	Market Deposits	Tressury Bills 9	Bank Bills g	Trade Bills 6
days notice days notice days notice ne month wo months hree months ine months ne year wo years	8 4 9 4 8 4 8 4 8 4 8 4 8 4 8 4 8 4 8 4	854-11 	2-9-1 <sub>8</sub> 9-9-1 <sub>8</sub> 9-1 <sub>8</sub> 9-1 <sub>8</sub> 9-1 <sub>8</sub> 9-1 <sub>8</sub> 9-1 <sub>8</sub>	976.912 954.956 954.956 954.959 918.84 978.814	914 914 914 914 914 914	1 876 876 877-898 877-894	9-91 <sub>6</sub> — 9 9 9 9			

level as far as world interest rates are concerned.

Another factor limiting interest rate movements is excess German money supply growth, which is known to be worrying the Bundesbank, and is likely to prevent any easing of the central bank's key lending rates this side of the new year.

But even allowing for the fact that opportunities for lower interest rates may be limited for some time, levels have fallen considerably during the last two years, giving favourable opportunities for borrowers and lenders alike. During this period some operators, such as local authorities, have been borrowers of fixed term money, which rany now look expensive from their own point of view.

The locals are obviously at the more favoured end of the rate of the rate of the rate of the calculation of the

#### INTEREST RATES

#### **EURO-CURRENCY INTEREST RATES** (Market closing rates)

•						
Oct. 7	Shert term	7 days	Month	Three Months	Six Months	One Year
Sterling U.S. Dollar	8-94 94-94	91g-914 94g-95g	914-912	9 tg - 9 tg	818-87° 84-85	9%-10 9%-10
Can. Dollar D. Gulider S. Franc	834-91g 534-57g 214-81g	834-914 634-6 21g-25g	878-918 578-6 312-358	9.94 6.618 878.4	988-958 618-614 418-414	958-978 556-612 413-413
Døutschmirk Frinch Franc Italian Ura		512-554 123-15 1712-19	54-512 1312-134 184-19	53, 578 1539-1536 1869-1918	578 6 16 4-16 12 18 19 14	675-678 1658-16 1834-19
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Asia & (Sing.)		97.97	93 <sub>8</sub> -91 <sub>2</sub>	94.95	91g-95g	9, 9,

#### FT LONDON INTERBANK FIXING

LOU BLM. OC! UDER 1)								
ā month U.	S. dollars .	6 month U.S. dollars						
. bid 9 7/16	offer 9 \$/16	bid 9 1/2	offer 9 5/8					

The fixing rates are the arithmetic means, rounded to the nearest one-sixteenth, of the bid and offered rates for \$10m quoted by the market to five reference banks at 11 am each working day. The banks are National West-minster Bank, Bank of Tokyo, Deutsche Bank, Banque Nationale de Paris and Morgan Guaranty Trust.

#### MONEY RATES

NEW YORK Prime rate Fad lunds (lunch-tume) Tressury bills (13-week) Tressury bills (25-week)	94-94 8.59	NETHERLANDS Discount rate	
GERMANY Lomberd Overnight rate One month Three months	5.775 6.125	\$ CERTIFICATES OF DEPO One month 9,15- Three months 9,20- Six months 9,30- One year 9,55-	9
FRANCE Intervention rate Overnight rate One month Three months	12-25 12-75 12-76 12-6875 12-75	LONG TERM EURO \$ Two years	ì
JAPAN Discount rate	6.71875	SDR LINKED DEPOSITS  One month	ž
CASTTERI AND		SCILLINGED DEBOSIES	

#### Financial Times Monday October 10 1983



"The optimism I expressed at the last Annual General Meeting has been more than justified, with profit before toxation climbing to a half-wear level of £4.1 million. This compares with £1.1 million in the first six months and £3.2 million in the whole of 1982. An interim dividend of 2.5p per share (1982: 2p per share) has been declared.

Group auction sales have improved by 40% to £119 million (£85 million in the first half of 1982).

The Group continues to give high printity to controlling expenditure and in the period under review, Group expenditure after allowing for the variation in currency rates has increased by just over 5%.

The regeneration of confidence in the incornational Art.
Market which has been under way for some twelve months is commung. In every part of the world where we operate there are encouraging signs of an uprawa in business. While forecasting results of auction sales can prove a hexardous occupation. I am confident that we will have another good. Autumn season resulting in an overall record for 1983.

J A Floyd CHAIRMAN

INTERIM STATEMENT for the period ended 30 June 1983

6 Mounts 6 Mounts 12 Months to 30.6.83 to 30.6.82 to 31.12.82 Unsudited £000 35,076 21,152 16,324 Turnover 3,191 Profit before taxation 4,126 1,122 492 1,155 1,661 Profit after taxation 7.96p 2.39p 5.45p

8 King Street, St James's, London SWIY 6QT

Finance for Industry pic has changed its name and FFI Term Deposits as now called investors in Industry Term Deposits. Deposits of £1,000-£50,000 accepted for fixed terms of 3-10 years.

Innerest paid gross, half-yearly.

Rates for deposits received not laser than 21,10.83 are fixed for the

Terms (years) 3 4 5 6 7 8 9 10 Interest % 101 11 11 111 111 111 111 111 111

Medical research is only one of the many

Investors in Industry 3

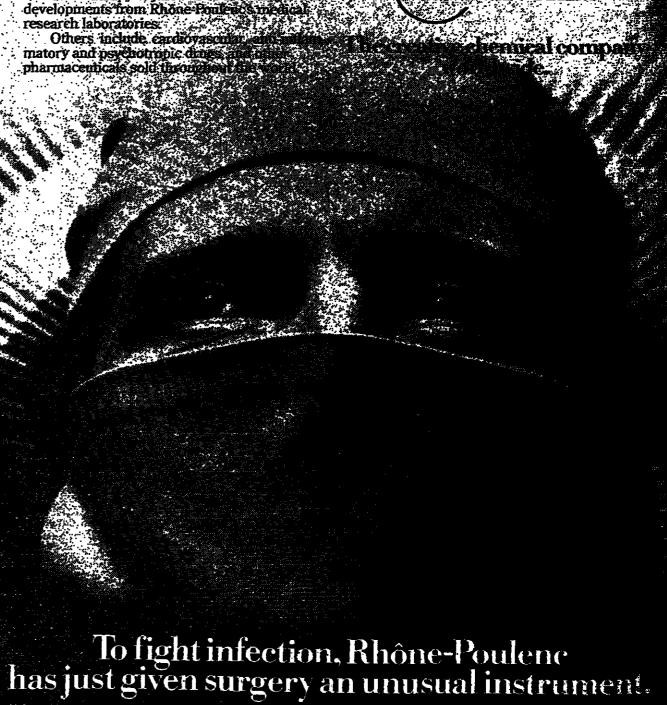
During surgery, even though an operating. room has been scrupulously sterilized, infection. Rhone-Poulenc/May & Baker activities. In more Poulenc, through its association with May & Baker has developed an anti-infective drug which can be used before or after surgery when complications are liable to set in Widely used

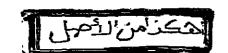
many lives.

This therapy is just one of the many recent developments from Rhone Fouler's inedical. many lives.

can be caused by anaerobic bacteria that live in within 90 countries. Rhone-Poblenc is findingthe human body. To reduce this danger, khone-, today the answers to tomorrow's needs: in textiles, crop protection and communications systems, as well as medicine in Europe, it is fair to say it has saved a good

RHONE POULENC





#### **SECTION III**

# FINANCIAL TIMES SURVEY

# Computer Software

#### No easy road to success

By ALAN CANE

WANG, the office equipment company, made it acceptable to advertise computers on television. But when Peachtree, the microcomputer software subsidiary of Management Science America (MSA), buys air time to advertise its wares, the microcomputer revolution is clearly entering a new

For the first time in 30 years—since the beginning of the modern computer era, in fact—the instructions which when translated into electronic impulses put computers through their paces are being recognised as of equal or greater importance to the hardware on which they operate.

There are two principal reasons for this

 First, the advent of low cost, powerful computing hardware—the microprocessor, the uncommitted logic array, the miniaturised Winchester hard disk drive—has emphasised the relative cost of programming.

One U.S. semiconductor specialist, faced with

a new and massively powerful computer on a chip, remarked that it could be the first chip

a chip, remarked that it could be the first chip to cost \$5 to buy and \$1m to program.

Mr Joseph Roth, in a recent study of the U.S. computing services industry, noted: "Packages (application software which can be used without tailoring to the users special needs) for microcomputers need to be offered at a price which in some way reflects the lower cost of the equipment. But, even so, software costs are now a significant proportion of the system value—about 45 per cent with 20 per cent representing the cost of hardware and the remaining 35 per cent absorbed in sales distribution and marketing costs."

 Second, the advance of microomputers in business, industry and the home has generated a powerful demand for new kinds of software coupled with a fresh awareness of the prob-lems of making computers perform to order among the users themselves.

The problems of writing good computer

on their journey to the Nirvana of perfect computing will find slippery software patches to delay them or send them crashing back to

to delay them or send them crashing back to the beginning. Given the perfectly understandable excite-ment about microcomputer software, it is easy to forget that the software industry has a long history. A list of the top 50 independent soft-ware houses, drawn up only a few years ago, would have included some of the best-known

names in the business.

Applied Data Research, for example, which created the software packages Roscoe and Vollie, for on-line program development and

Volle, for on-line program development and The Librarian for resource control.

There would have been Cincom Systems, creator of a database management package called Total which is the largest selling software package in the history of the software industry.

And there would have been Pansophic Systems, whose product Easytrieve facilitates computer-based data retrieval and report writing.

computer-based data retrieval and report writing.

All these companies created and marketed sushtantial pieces of software tailored to be used in conventional data processing centres—and mostly on IBM hardware.

They still do. A list of the top 50 independent software companies in 1932 prepared by the U.S. magazine, Software News shows ADR in third place with revenues of \$68m, Cincom in fifth place with \$58m and Pansophic in eighth place with \$41m.

Top of the list and well clear of the rest

Top of the list and well clear of the rest is Management Science America (MSA) with \$101m with Cullinet Software in second place

#### Newcomers

But alongside these companies whose names and products are well-known in every data centre in the Western world sit a clutch of microcomputer software companies many of whom were not even in existence five years

ago.
There is, for example, MicroPro Inter-There is, for example, MicroFro International with revenues of \$39m. Its flagship is the word processing package Wordstar without question the market leader in its field. Then there is Visicorp which markets a family of products based around its best selling spreadsheet Visicale, largely credited with having promoted the success of the Apple microcomputer, as accountants in droves bought the machines to enjoy the luxury of automated spreadsheets.
And neck and neck at number 22 and 23

are Digital Research and Microsoft. Digital Research created a piece of systems software (software which controls the internal operations of the computer) called CP/M which is out of chaos to commercial computing on mic-

out of chaos to commercial computing on microcomputers.

Microsoft created in the early days of microcomputers a version of the computer language Basic which would run on microcomputers. Its skills were recognised by IBM through its use of Microsoft's systems software MS/DOS as the standard for the IBM Pesronal Computer.

In the UK, Micro Focus achieved Queen's Awards for both technology, and exports through its development of a version of Cobol—the commonest business computer language—which could be run on microcomputers.

What all these microcomputer software companies have in common is success achieved through the development and marketing of a product which either by luck or judgment hit the market at the right time, and which solved a defined computing problem.

The rewards for serendipity can be large. Top of the U.S. microcomputer charts at the moment is a package called 1-2-8 from Lotus. The company was formed only in April 1982 by Mitchell Kappa creater of some of

Lotus. The company was formed only in April 1982 by Mitchell Kapor, creator of some of Visicorp's best selling packages.

#### Critical factors

The emergence of the right machine at the The emergence or the right machine at one right time is also of critical importance. In the UK, Alex d'Agapeyeff, former chief executive of Computer Analysis and Programmers (CAP) a prestgious software house, was one of the first to perceive the need for low-cost software which could be moved from machine to machine

CAP invested millions in what it called Micro Cobol; by a mixture of bad luck and ill judgment, the software never found the expected market acceptance. Some part of that was due to the lack of suitable business micros. As d'Agapeyeff said: "I would never have beligged that have believed that manufacturers could have been so slow to package these microcomputer

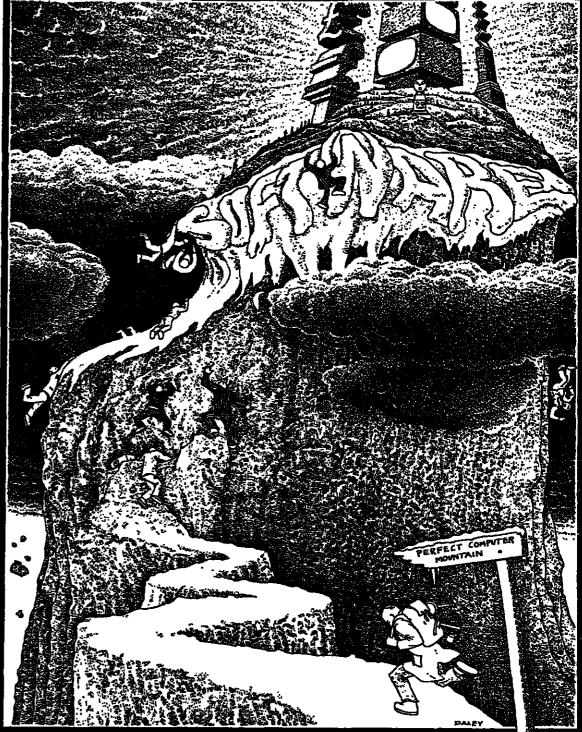
Now CAP has recovered much of its former profitability.

Financial trends in computer software all

Financial trends in computer software all point upwards. The U.S. consultancy Input suggests that user expenditure on personal computer software will increase from \$250m in 1981 to \$3.70n in 1987.

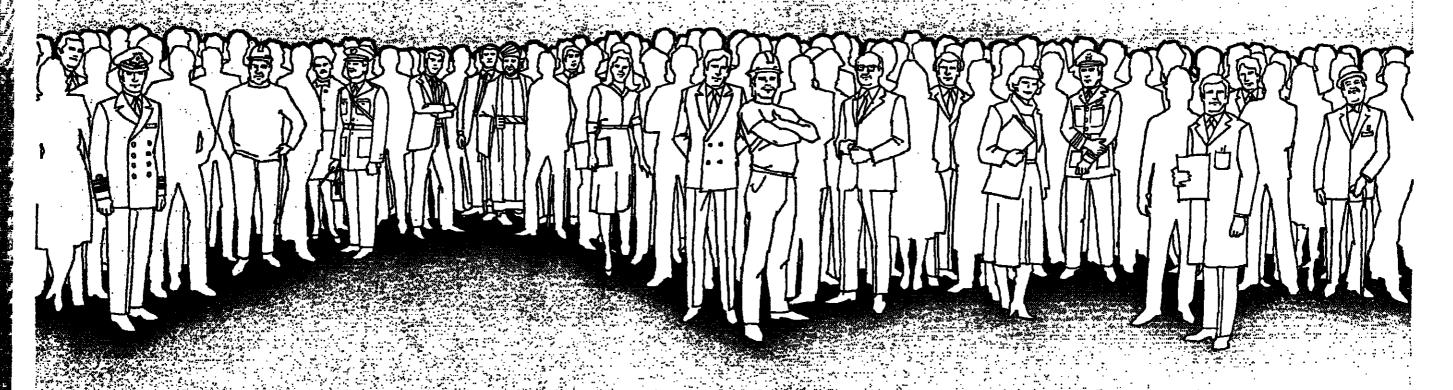
The hottest areas are software integration of the kind ploneered by Lotus (Mitchell Kapor plans to add word processing next year) and the software links between mainframes and microcomputers microcomputers-

Conventional data centres are on the way out, simple terminals will give way to personal computers, executives will create reports, cary out calculations and draw graphs at their workstations. And it will all be held together by that most expensive electronic glue, soft-



∠The problems of writing good computer programs are very real; and earnest travellers on their journey to the Nirvana of perfect computing will find slippery software natches to delay them or send them crashing back to th

We would like to thank all our clients for helping to make us Europe's top computer systems and consultancy company.



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## UK packages market alone worth £289m

UK COMPUTER-USERS spent few thousand pounds, the pack- megabytes is the minimum for 9m on packaged software in age has come into its own.

The survey, conducted by the International Data Corporation and published in the trade "Computer Weekly," so notes that this represe 53 per cent of the total spent on software (£552m).

Compared with a similar survey conducted by IDC in 1979, which showed that the UK market for packaged software was around the £40m mark, the 1982 figure serves to demonstrates the staggering growth in this sector.

Packaged software is the computer industry's solution to the problem of writing enough computer programs for the constantly growing computer user

The best-known examples of packaged software are the so-called "spreadsheet" programs enough—yet. for performing elementary "They will continue to set financial planning—pioneered by the authors of Visicalc. for word processing such as

Wordstar from Micropro. Before packaged software established itself as a respectable solution to the problems of getting computers to work, most software was built to good start."

order either by the manufac. A megal turer or by a third party software house. According to the survey, this sector of the software business only represented 21 per cent of UK computer users' software expenditure in

It is a more expensive method of getting computer computers, systems working, but it Mr Michae supposedly offers users a better U.S. softwar

prations, this higher cost could computer costing as little as a but I would say that about 50 sy

now demanding as much from frame computing and have only their microcomputer systems as relatively recently moved into was once expected from the supplying software for microlarger mainframe systems. They want databases, they want electronic mail and most of all they other

reasons why the simple micro-computer on the desk cannot The micro offers individual

hard disk," Mr Hunt said. 1982, according to a recent The software industry faces
1982 Both Comshare and MSA are
survey of data processing a problem, however. Users are firms that grew up with main-Both Comshare and MSA are

> Along with a number of mainframe software want software that can be vendors they have recognised understood easily and put to that the future of the software work quickly.
>
> There are a number of the combination of micro and

> provide this level of service. users the capabilities to build

"The next stage is to tie in problems you can throw at pplications to the micro—such Wizard. We think that we shall applications to the micro—such as data entry and validation," added Mr Hunt.

"The final phase — and I think this is a few years away, as yet-is full distributed processing."

Distributed processing has been the long-term goal of both the computer industry and nitted computer users for almost a decade.

It involves, quite simply, putting computer power where it is needed rather than isolat-

PACKAGED SOFTWARE: Philip Manchester examines developments in the important area of generalised pieces of software which fulfil particular application needs. The packaged software sector now amounts to 53 per cent of Britain's £552m software market.

"They will continue to get better," noted Mr Nigel Pendse

services firm, Comshare. "But we are still some way from having enough storage— I would say that one megabyte of RAM and 40 megabytes of hard disk store would be a

A megabyte is computer so jargon for a million characters. The RAM that Mr Pendse talks

U.S. software firm, Management Science of America (MSA), agrees that microcomputer mainframe computers of the storage is a major issue in lot of difficulties.

The porations, this higher cost could be storage in the storage is a major issue in lot of difficulties.

"DAM" I want they want.

"Currently we have systems."

"RAM is not so much of a

At the technological level the 'and control their own systems ing it in the achines are just not big —what has come to be known cratic elise. as personal computing. The mainframe provides a corporate framework into which these

systems can fit. It is no surprise, therefore, that these companies should currently be concentrating on linking the two types of system.

together.
The micro-mainframe link, as it has come to be known, has been this year's fashion for software companies. MSA, in the micro and the collaboration with its micro-system," he says. computer software subsidiary, Peachtree, has to some extent

The RAM that Mr Pendse takes about is the storage provided in semiconductor chip form as opposed to the hard disk—an advance on the magnetic "floppy" disks that have become the norm for microcomputers.

Mr Michael Hunt of the giant U.S. software firm, Management we tried taking maintrame soft. we tried taking mainframe soft-ware and loading it down to

"Currently we have systems that will extract data from the be more easily justified. Now, problem now—there are systems mainframe database and send in the age of the micro- around with half a megabyte— it down a line to a micro

ing it in the hands of a technohave done much to help realise that goal and if Mr Hunt is right, it will be in the near

Mr Pendse suggests that there will be other bonuses—"A lot of people have bought cheap

software, then that breakpoint will disappear."

be made.
"Mainframes have to cope with bigger problems and there-fore use different approaches,"

observed Mr Pendse.
"Our fluancial planning product, Wizard, uses techniques business from it that you just could not put on a frame packages. micro, whereas our range of "This has given us a signifi-micro financial planning tools cant competitive edge," he could not cope with the sort of added.

have to live with an increase in cumbersomeness on micros to achieve the integration of the two types of system," added Mr Mr Mike Willis, manager of

software house CAP's microcomputer group, agrees that these sorts of compromise are necessary. But he also feels that a solution is needed to effectively distribute databases "There is no solution to this, at present. In the long-term, people are looking for main-frame facilities on micros and the only way of achieving this is to look at the whole system.

"We must be careful not to make the mistakes of the past where technical people got carried away with implementing the system and lost sight of the users' objectives," said Mr Willis.

He went on to suggest that the international efforts at setting standards for communi-cations between computers cations would help in solving the prob-lems of distributing data. But once the data is distributed, what of the problems of

must be an upgrade path so there is no breakpoint between to make computer make the micro and the maintenance of the great contributions that microcomputers have made in their short history is the micro and the maintenance of the great contributions that microcomputers have make to make computer to make computer the micro and the maintenance of the great contributions that microcomputers have make the microcomputers have there is no breakpoint between to make computer systems the micro and the mainframe easier to use. The popularity of the Visicale style packages is testimony to this, Mainframe "If we have integration is testimony to this, Mainframe between mainframe and micro software is characterised by its high technological content and consequent high power.

But again there are problems

Which stem from fundamental packaged software suppliers differences in micros and maintrames. Compromises have to trade off between power and ease of use.

Whoever gets the equation right on the software supply front, stands to make a killing. According to Mr Hunt, MSA has pulled in \$3.5m worth of extra business from its micro/mainrame packages.

"This has given us a significant competitive edge," he added.

"The CSA, which represents many software houses, would

# 'The software boom is only just beginning'

ment funding scheme which lay fallow in the 1970s and almost expired last year.

ducts Scheme (SPS) is now stimulating at least £100m of scheme began in April, 1982, investment in the production of 12 each month, a year later. anovative software each year. according to Mr David Rates of the Computing Services Associa-tion. He also sits on the SPS advisory committee.

The scheme itself provides dramatic evidence of its own success, by virtue of the fact that at least two-thirds of expensive software developments must be paid for by the andividual company, or its backers, says Mr Rates. The Department of Trade and Industry grants one up to a third of the cost through the National Computing Centre, which evaluates applications.

Applications for SPS-backing increased from April last year, when the old royalty-on-sales clause which put off many companies was dropped in favour of a straight cash grant with no strings. No limit was put on the size of these grants and a film kitty was established to last for two years. When this was spent in under half the time, a further £15m topped up the SPS kitty in the last budget. Mr Rates has figures which show just how capidly SPS has caught on and which also point to a British software boom which is only just beginning. The scheme's advisory committee have just finished a review of the past 18 months and are now in a position to

THE BRITISH software industry like to see the SPS kisty being preferred areas of development, is now thriving on a Govern-topped up again to cope with where innovative and commerment funding scheme which lay obvious demand.

allow in the 1970s and almost
The number of software suprepired last year.

The revamped Software Proated this year, jumping from software export scheme for contunes Scheme (SPS) is now just three each month when the
knots Scheme (SPS) is now just three each month when the
sideration, as well as a plea to
hack less other kinds of softscheme began in April, 1982, to scheme began in April, 1982, to

> There are now 17 applicants coming along each month and Mr Rates said that there will be more. A CSA roadshow pushing SPS has had a thousand delegates attend in recent months. The latest seminar, when the CSA brought potential backers to lay out their stalls in front of companies, was packed to capacity, with 40 people unable to be admitted as a result.

Paul Walton highlights the activities of the UK's revamped Software Products Scheme

There have been 105 SPS grants, with one in every two applicants to the SPS being satisfied under the new scheme, with the amount of money involved varying considerably. involved varying considerably.

While an average grant might be £130,000, "it doesn't mean that we're looking just for the made possible with the Unix

big, flashy projects — quite the reverse. We would like to see more of the small firms which are only just finding out about the scheme applying," says Mr The changes now being considered by the advisory committee, which brings together all the interested parties, would both update the scheme, as well

as trying to secure the principle of "seeding" the development of commercial software with public money by means of a regular yearly grant, adds Mr In what could be the turning for large scale funding of soft-ware products in Britain, the SPS advisory committee will

also make a plea for regular public funds alongside suggestroops of how et might be spent fuel further invest which might otherwise not take committee together officials from the DTI,

the NCC and the CSA have recently put their case to Mr Kenneth Baker, the Information Technology Minister.

The scheme has always spent most of its funds (as much as

Factors in decision-making

The Videogame Market

Software engineering

ware in areas like education

even if they are not commen

The SPS advisory committee

the more immediate software

development role it sees itself fulfilling bringing products out in plue months to a year, and

the longer-term speculative backing which the Alvey project is giving, often in very similar

areas or to the same companies.

SPS can respond faster to the market and is allowed to provide important sales and marketing assistance, which falls outside the Alvey project that is aimed at building the

next generation of computer

Many of the preferred areas for funding should either be dropped, or altered to take

account on present day markets; suggests Mr Rates.

bit microcomputer software around that it would be silly to

back any more, since its days would be numbered," he adds.

operating system.
Once again, SPS has prematurely almost run out of money. This is a sign that this "seed" money is fueling a soft.

ware boom but Mr Rates adds that there is no way of proving

how healthy or important this

invisible industry has become, due to lack of statistics.

statistics is one of the requests which the advisory committee

is putting before the Minister.

ON OTHER PAGES

The need for more detailed

"There is now so much eight-

 Software protection Financial planning.

Microcomputer software

# New moves to exploit universities' software

A POTENTIAL goldmine, funded research establish-which could be found by dig-ging into the masses of soft-ware written by Britain's right to monopolise the area by academics, is now becoming the way of inducement. subject of intense commercial

Mr Geoff Burkitt is the head

Funding software developments: Paul Walton looks at ways in which Britain's academics are taking their software ideas to market

of the universities' Directors of the BTG's first right to market selling, and then how best we The Prime Minister, Mrs Industrial Liasson group, whose research work, such as soft can go about selling it," he Margaret Thatcher, wants to members are employed to help ware, would make little practi- adds.

Peachtree Software

The gilt-edged investment for your microcomputer

encourage private investors to academics take their ideas to cal difference.

The exploitation of university prospect for profitable nuggets market or to find commercial "What we really need to software is not a new idea, since of software in the publicly backers. He said that ending know is which software is worth many computer suppliers main-

up new developments. This has been a piecemeal approach which has missed much more of the practical applications'

that such an independent software on to the local, non-supply of software could be profit-making Microelectronics are taking distinctive to market on the group's behalf.

software that has already the:

Meri markets the selection of the software that has already the software the software that has already the software the softwar oftware that has already been products and services written, as well as developing numerous organisations written, as well as developing principles not yet

Imperial Software Technology is just such a commercial ven-ture, which was set up in close are its founders. in order to develop the software which will make the design of computer systems themselves more simple and reliable.

Prof. Lehmann, the head of

the computer science depart-

ment at Imperial College, had the idea of founding IST as the first company specialising in the emerging discipline of software engineering. Put simply, the idea was to write software which would make the design of computer systems "more of a science, and less of an art." said Mr John Parker, who is IST's principal consultant The company was set up in October 1982 with £750.000 of backing from Imperial College, Plessey. Natwest and the P.A. Management Consultancy equally, to develop the first software tools which would put Lehmann's ideas into practice. It would undertake joint research with the college into the new science, to establish the ground-rules, but it was ultimately to be a commercial

will valuable practical experience to students who are just about to egin Lehmann's first degree course in software engineering, but it is staffed by two dozen of the software industries' most

Mr Jim Feny came from heading software giant Hoskyns to be the first managing director of IST. He said that collabora-tion with Imperial College and other academics would enable the company to develop revoluttonary new products, which might otherwise have taken years to surface in the cashstarved academic world.

"At the simplest level, what "At the simplest level, what we are doing is to take theoretical ideas and to prepare tools out of software, to make it easier to build a computer system," Mr Feny said.

The company has spent the first year putting the ideas into as hape which can be transfer for a stage.

formed into software. Mr Feny said that it has made a profit by doing high-level consultancy work, teaching others how to put the theory of software engineering into practice.

£1m project

Mr Parker said that IST was about to take the next step to wider commercial exploitation of the principle—it will build standard products which make the production of an office auto-mation, or any other computer system easier and more reliable. It will emerge efter a £1m pro-ject to build the first computer computers, at the end of 1984.

tain close links with academics

The provision of more immewho use their machines to pick diate simplicity is the object of a piece of software known as the Newcastle Connection, written at Newcastle University by Dr Leslie Marshall and some of software which can be sold for his colleagues. This product considerable profit to existing was written to network more easily different, and often in-Individuals and companies compatible, computer systems, are now beginning to realise Dr Marshall chose 40 pass h Dr Marshall chose to pass his

> profits back anto new projects after paying royalties and some of the costs of the University and Polytechnic of Newcastle, and CAP Program

The Newcastle Connection was actually made "quite by accident," as a result of research work by Dr Marshall and his colleagues on the Unix operat-ing system. It was originally developed to allow identical in-formation to be displayed and transmitted between incompatible computer terminals, or stand-alone microcomputers. Dr Marshall said that the team which developed it could not wait to hand the Newcastle Connection over to Mari, who would do "a much better job at marketing and supporting it." They are unlikely to become millionaires on the royalties from its sale, despite immediate success and a huge protential market. potential market.

#### Success

Dr David Butland and his wife, Judy, are more of what Mrs Thatcher had in mind when she spoke about the "entre-peneurial ecademic" recently, being capable of moving with apparent ease from the Univer-sity of Bradford and on to

omezchal anocesa They founded Bradford University Software Services (BUSS) in 1981, with £25,000 backing from the BTG, putting up a further £15,000 themselves in order to sell sophistics graphics software, ca

Judy Buthard began work developing the package to help research students like herself to turn out graphical represen-tations of their experimental figures, in the university's elec-trical and electronic engineering department, back in 1978. Dr David Butland left his job

at the university to run BUSS at the university to run BUSS when the financial backing allowed them to take on their own Digital Equipment VAX computer, to develop and support the software.

He is flying to Tokyo this week to sign a software deal, worth up to £100,000 2 year, to supply Simpleplot to the largest Japanese dealer for the computers, Rikel. He praises the support which the BTC gave his

company, but warns against every academic research project being financed for sale. "I believe that universities haven't and shouldn't have the resources to develop software for commercial sale, on the whole, because the important thing about a successful sale of software is the support which

support which the BTG gave his

you give afterwards.

"Academies in university can't budget for such large-scale operations, and they are more used to dealing with surprising situations anyway. Day-to-day business bores them," he said.



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stability and reliability and will be a

select to solve your business problems.

for simple book-keeping (Peachtree Basic

sound investment for the future. It should

enhance the value of the microcomputer you

Software meets this need. The range provides

Accounting Systems), comprehensive accounting

Peachtree is part of the world's largest

(Peachtree Business Management Systems) and

integrated office automation (Peachtree Office

Application Software company. We have over 20 years experience helping users of large

and small computers get the full value from the

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# Moving from an art into a science

same goals.

In the EEC, the Esprit pro-

Major multinational com-

puter companies like IBM and

So it is clear that the need

pernicious and tenacious myth

ware specialists themselves, that producing computer pro-

It is not. It is highly skilled

work of a sort which requires meticulous attention to detail,

not necessarily lead to the hoped-for software bonanza. Pull away the smokescreen of magic and software engineering

is, according to Wally Burgess, software engineering specialist with Gelsco in the UK: "A

unified set of rules, techniques and working patterns laid down

systems can be built in a pro-

Geisco, the computing services arm of General Electric of the U.S. are pouring millions of dollars of their own money into better methods of software pro-

The building now houses the Talbot of ICL, designed to bring Wang Institute of Graduate the universities, industry and Studies, founded in 1979 by the government together to accelerate progress. Dr An Wang of the office automation company which bears his name, to meet a new and gramme has somewhat similar aims; the French Concerto progrowing need in the computer industry—the need for software gramme and the Japanese "Fifith Generation" initiative

The twin aims of the Institute are all directed towards the are to provide the professional graduate education which software engineers require to meet the demands of industrial software development and manage-ment and, more significantly, "to help alleviate the acute nationwide shortage of skilled software specialists."

The importance the industry attaches to the institute is underlined by the fact that although founded and named by Dr Wang, funds and machinery are contributed by other comouter companies, many of which sponsor students at the institute: Digital Equipment, Hewlett Packard, Prime, Raytheon, Bolt, Beranek and

#### Joint venture

Institutes such as the Wang are rare—in the UK, the closest comparison is with Imperial Software, a joint venture company set up with funding from London's Imperial College, National Westminster Bank, Plessey and PA Management Consultants—yet the importance of developing new ways of creating reliable and sophisticated software is recognised in the money being poured by governments and individual companies into soft-ware engineering research.

In the UK, for example, a committee under Mr John Aivey and followed so that software of British Telecom investigating Britain's needs in advanced computing identified software engineering as one of the key

use of software engineering."

He is particularly critical of much of the computer's business cottage industry approach will ensure the continuance of critical continuance of critical contractions are stated. to software, arguing, for example, that the word "bug"

for an error in a programmer's work should be banned, carrying as it does, connotations of mevitability and no suggestion

will ensure the continuance of organised, Mr Elwyn Wareham, existing operating systems and methods for another decade or two."

The software industry

#### Coming to terms

inevitability and no suggestion of blame.

He went on: "Large do users overome management and selements of the project into a selements of the project into a selements of the project into a supplications programs generally these developments for all new projects otherwise they will find themselves on a "high cost/ process of software engineers of the project into a supplications programs generally the elements of the project into a supplications programs generally tools, so the advent of software intenselves on a "high cost/ process of software engineers of development environment and the project into a supplications programs generally tools, so the savings to be gained from themselves on a "high cost/ process of software engineers of development and burroughs' Linc which are projects otherwise they will find the elements of the project into a supplications programs general tools, so the savings to be gained from the use of development and burroughs' Linc which are projects otherwise they will find the elements of the project into a librarian from ADR Then common development environment.

The savings to be gained from the use of development and the project into a librarian from ADR Then they are not tors such as Sperry's Mapper and Burroughs' Linc which are their own themselves on the use of development and the project into a librarian from ADR Then they are not tors such as Sperry's Mapper and Burroughs' Linc which are there; or own the use of development and burroughs' Linc which are there in the sevent on:

The tools are there; Professional.

The tools are there; Professional.

The tools are there; Professional in the elements of the project into a Librarian from ADR Then there will need to come to terms with these development environment.

The savings to be gained from the use of development and Burroughs' Linc which are there; over the use of development and Burroughs' Linc which are the project of the

SOME 35 miles north-west of Boston, Massachusetts, a grand stone mansion which was once a home for the Marists, a religious organisation founded in France as a teaching order for country boys, has taken on a new significance.

The Marists have long since gone, but the building is still used for teaching; the seminar rooms these days, however, bristle with some of the most advanced computing equipment available. The students who use it come from all over the country.

Geisco operates Mark III, the largest commercially available information processing network in the world; its customers are spread across the globe and its software needs are international.

Mr James Feeney, managing director of Imperial Software house based in Fleet, and director of Imperial Software house based in Fleet, and the world; its customers are presented u.K.

Burgess points out: "An international company needs a new generation of standards. We could not be where we are to day in software without the use of software engineering."

Which can be structured to provide a basis for practical implementation.

Mr James Feeney, managing director of Imperial Software house based in Fleet, and director of Imperial Software for duction process, changing it called "Perspective" it is new generation of standards. We could not be where we are to day in software without the use of software engineering."

Which can be structured to provide a basis for practical implementation.

Mr James Feeney, managing director of Imperial Software for duction process, changing it called "Perspective" it is found to be where we are to design the software engineering on a cottage industry to a designing, programming and changes work through to the use of software engineering in generation.

When the which can be structured to provide a basis for practical implementation.

Mr James Feeney, managing director of Imperial Software engineers, a well-regarded UK software engineer, a commercially available in the wide a basis for practical implementation.

Mr James James James view that the software tools are there and need only to be

> has been highly proficient in providing methods and tools to overcome management and design problems."
>
> He went on: "With Perspective, we introduce the same disciplines and tools in the actual process of software engineer like us

#### WEST EUROPEAN SOFTWARE PRODUCTS: MARKET

Market ferocasts (\$m)

1978 1979 1980 1981 1982 1983 1984 1979-84 (%) 920 1,261 1,637 2,145 Systems Software Applications Software 615 900 1,313 1,623 Total

a fundamental part of its eventual product."

What Perspestive is, in fact, is a central database that holds the source text of the program, the structural relationships between database items together with manager and designer features linking all the elements of the project into a

until the system was in service cost 1,000 times more to remove than at the design stage.

These software engineering environments are very much third generation products.
First were the large installation mainframe programming aids like Roscoe and the

make better use of that scarce system removed during pro-resource, the experienced soft-ware engineer. And by doing so, we improve the productivity was 10 times more expensive to and profitability of all British industry where software control and communications represent a fundamental part of its development database, a Department of Industry report noted that it was "originally conceived over 10 years ago and as such, was a brilliant innova-

"The migration from imple-mentation to a fully supported and reliable production package has been difficult and is still not

Just as a metalworker starts by creating his own specialised tools, so the new software enginers have had to create their own sids, like Perspective and SDS. The next decade should see progress towards the

# Hunt for vital link for tomorrow's factories

is there and that the need has been recognised. Now for an important caveat. There is a partly sustained by the softgrams is a kind of latter day magic — "still more art than science" is the usual

fashion. The trick for the next The answers surprised generation of factory systems nobody. Computerisation cost is to link all those diverse too much, took too long and was planning numbers and planning numbers of the next The answers surprised duction scheduling, engineering installed, £50,000 in the first control, materials requirements year of operation. mercusous attention to detail, imagination and a thorough knowledge of the application for which the computer program is intended. But it is not magic and there is a growing understanding in the industry that uncritical belief in "expert system," "knowledge-based systems" and so on will not necessarily lead to the

sultants Arthur D. Little bytes of storage — and set to Oriented Production and Infor-Similar growth can be expected work writing stock recording mation Control System

in Europe.
In the UK, major manufacturing companies have a long the NRCD cting as high risk, bigh risk, high rate bankers.

of computers for production control—Smiths Industries, for example, installed its first main.

Those systems were not built in ivory towers "John built in ivory towers". frame as early as 1963 and developed its own production programs. But there was disquiet about

It is a set of techniques that the fact that so few small and improves management plan-ning and control, enhances technical activities and historimedium sized companies were engineering as one of the key improves management plan"enabling technologies." ning and control, enhances
Now a collaborative programme of research and development is under way under
velopment is under way under
the faunch of the system in the According to Comserv,
ming and control, enhances
taking advantage of companies of companies were rewritten. UK earlier this year, Burroughs Graviner with its three Amservative protechnical activities and historitechniques.

In 1967-68, John (now Sir
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ming and control, enhances
taking advantage of companies
to TiBM and after Hoskyns was gave evidence that TMS had
modules — Bill of Materials,
taken over by Martin Marietta, saved Stewart-Warner, the U.S. Materials Control and Materials
taken over by Martin Marietta, saved Stewart-Warner, the U.S. aerospace major, based pneumatic tool and pump
Requirements Planning has
the guidance of Dr David cost.

Hoskyns Group of companies were rewritten
taking advantage of companies of companies of companies of companies of companies of the U.S. aerospace major, based pneumatic tool and pump
Requirements Planning has
already quantified benefits

modernise.

systems together to create a factory run by computers—computer integrated manufacturing (CIM).

Sales of CIM equipment and software will reach \$980n in the U.S. by 1992, according to consultants Arthur D. Little to much, took too long and was control, materials requirements planning, too long and was control, materials requirements planning, purchase control, materials requirements planning, purchase control, materials requirements planning.

Seemed to John Hoskyns was standardisation. So Hoskyns capacity requirements planning.

Production control systems too much, took too long and was planning, purchase control, materials requirements planning. Planning, purchase control, materials requirements planning. programs, requirements planning programs an dso on, with

> "Those systems were not System). built in ivory towers" John Hartley, director of Hoskyns' Manchester computer bureau recalls. "They were built on the factory floor. You got swarf in our turn ups."
>
> Built for ICL machinery, the

THE "factory of the future" persuaded the National Rewill be built around software. The factory of today already uses a rich and diverse mix of software products, but in an sponser a study into the essentially comparamentalised reasons for this failure to make the national Research Development Corporation (NRDC, now part of the British Technology Group) to the essentially comparamentalised reasons for this failure to make the national Research Development Corporation (NRDC, now part of the British Technology Group) to the essentially comparamentalised reasons for this failure to make the national Research Development Corporation (NRDC, now part of the British Technology Group) to the essentially comparamentalised reasons for this failure to make the national Research Development Corporation (NRDC, now part of the British Technology Group) to the essentially comparamentalised reasons for this failure to make the national Research Development Corporation (NRDC, now part of the British Technology Group) to the essentially comparamentalised reasons for this failure to make the national Research Development Corporation (NRDC, now part of the British Technology Group) to the essentially comparamentalised reasons for this failure to make the national Research Development Corporation (NRDC, now part of the British Technology Group) to the essentially comparamentalised reasons for this failure to make the national Research Development Corporation (NRDC, now part of the British Technology Group) to the essentially comparamentalised reasons for this failure to the national Research Development Corporation (NRDC, now part of the British Technology Group) to the essential Research Development Corporation (NRDC, now part of the British Technology Group) to the essential Research Development Corporation (NRDC, now part of the British Technology Group) to the essential Research Development Corporation (NRDC, now part of the British Technology Group) to the essential Research Development Corporation (NRDC, now part of the Briti

mation Control System (COPICS) NCR with Interactive Manufacturing Control Systems (IMCS) and Burroughs with (The Manufacturing TMS

A package

This latter package claims to embrace: "All the elements of financial and production con-trol on a single database." At the launch of the system in the

ICL, the UK's largest commanufacturing control and puter manufacturer, offers two capacity requirements planning.

Production control systems users and Safes 25 for the

smaller company. Comserv of Minneopolis, Minnesota, claims to be the world's leading independent supplier of mainframe-based manufacturing

In 1982, it showed a net income of \$2.5m on revenue of \$2.5m, it began operations in Europe in January 1983 and has already sold its system Amaps to seven UK sites in-cluding British Leyland, the Graviner subsidiary of Wilkinson Sword and Prestcold. The Leyland orders involved five

separate sites.
According to Comserv,
Graviner with its three Amaps
modules — Bill of Materials, Materials Control and Material

comprehensive electronic fac-tory is computer aided design, an area dominated by the U.S. company Computervision but thick with competi-tion from companies like Calcomp, PAFEC, Shape Data and the UK's CAD Centre Racal Reday and Ferranti Cetec.

According to Strategic In-corporated, the U.S. con-sultancy: "Not since the inven-tion of the computer itself has the designer and manufacturing engineer been given as powerful a tool to do his work. Yet computer graphics is still an emerg-ing technology."

The third element of the computer integrated manufacturing plant is computer aided manufacture (CAM) the digital control of the machine tools which cut and shape materials in the manufacturing process, as well as the trucks which convey the materials from the store to the workplace and the robots and • If new manufacturing automated handling equipment systems are to be installed, the which move workpieces onto old have to be removed, reno-

This includes the concept of the flexible manufacturing system, a linked array of manufacturing cells operated by robots where materials are converted to finished components or products in a series of

integrated operations. That, then, is the vision of tory. The magnitude of the problem is indicated by the difficulty of creating the software to link the three essential elements—when surveys have shown that very few flexible manufacturing systems, the basic unit of the computer integrated factory, have yet been implemented success-

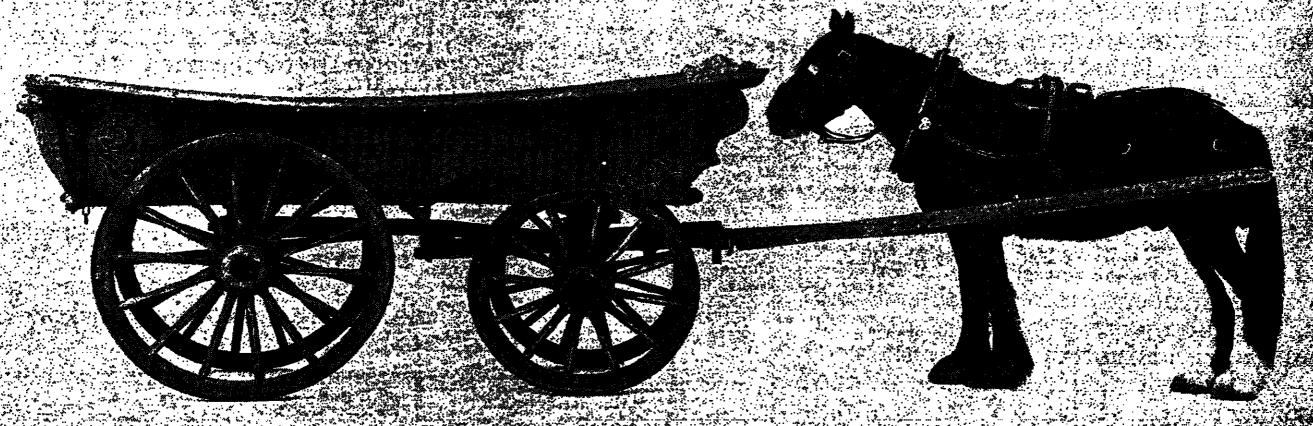
The Strategic study noted six major points: • The emerging automation technologies require new skills, methods, equipment and organ-isational structures, all of which

present barriars to the rapid implementation of factory automation.

and away from the machine tool, vated or abandoned. A single

and the second second second second second second

How most businessmen view the acquisition of a computer system.



As soon as the decision to get a computer has been made, most businessmen set about doing just that

See all the salesmen. Talk to friends and associates. Take computer magazines and read all the ads. It's a well-known process, yet to the first-time buyer, it's a journey into the unknown.

And a recipe for disaster.

A computer is a machine. It has a capability.

Despite sophisticated electronics and the march of technology it remains only as good as its software.

Surely it is more prudent to examine the much wider and more complex range of software systems on offer, before comparitum the company to heavier metal.

And when you look at software, you'll find there's none better thần Microsoft.

Microsoft has gained a reputation as being the No. I in computer software by consistently outperforming its competitors across a whole range of packages."

Once you become a Microsoft user you'll stay a Microsoft user.

Because we will bring to you the ability to get in from and stay in front.

By simply producing the best in the business So, before you sign anything, give us a call.

When you've got your software right, you won't get your hardware wrong.

After all, we'd hate you to have to back out of a difficult

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Secretary States

# **Software Products Growth** 1982 Total 11-5im 138×AAGR 1987 Total \$27-5 kg **38**/ **AAGR**

Applications software will grow faster than systems software. Applications for personal computers, in particular, will grow at 47 per cent a year to 1987, according to world market analysts.

#### Factory of the future

CONTINUED FROM PREVIOUS PAGE

computer aided manufacturing force acceptance of the new system can cost more than technologies.

\$1m. • "Automate or liquidate" has
"It is essential that a plan become the slogan, but manube developed for factory autofacturers are convinced of its
that the tenth A survey in the U.S.

business objectives and a threefive year operating plan," says
the study.

It will be as hard to overcome human intransigence as
computer software difficulties—
The significance of this for
stalled by 1990.

The significance of this for

mation that relates to the truth A survey in the U.S. business objectives and a three-revealed most respondents

"the resistance is most frequently found at middle integrity of manufacturing software in a semi or totally automation is a fundamentally new development: "For years the idea of dividing work into small tasks has been a manufacture."

The significance of this for software is profound. The integrity of manufacture is profound. The significance of this for software is profound. The integrity of manufacturing software is a semi or totally automated environment is as fundamentally new developcing a defence system or plant continued in the statement of the software in a semi or totally automated environment is as fundamentally new developcing and the software in a semi or totally automated environment is as fundamentally new developcing and the software in a semi or totally automated environment is as fundamentally new developcing and the software is profound.

Microcomputer software and the videogame

as Joan Gray reports

father, with the testing, Llama-

soft is a tiny enterprise com-pared to Virgin. But it has still

shown the explosive growth now characteristic of the business.

Hovver Bovver, for example, has already sold 2,000 copies at £7.50 each, and turnover has

As for Virgin Games, Mr

months from a planned invest-

ment of £1m in the first year,
"And in the long-term, who
knows?" he added. "The

market: it is a world not just of space craft and

asteroids, but of explosively growing businesses.

in the intervals between man- ter games after the success of ning his stand at a computer its games service on Prestel,

MATCH WITS with mighty Mages in the final battle for supremacy of the plant Xarg! Defend yourself from the and cable TV as well as from "It's a huge business—and it's along to feel comfortable attacks of plutonium-crazed mutants who will try to eat you alive! Destroy the 90ft-high, neutronium shielded, genetically-engineered laser-spitting mutant death camels before they invade your stronghold!

MATCH WITS with mighty Mages in the final battle for combination of home computers week in October," said Mr Herbert Blumstein, man-and friendly more people are subsidiery of the new UK subsidiery of the giant American pottem at home."

W. H. Smith, now Britain's just two of us started it off."

Such soaraway success may be frightening—but it contrasts strongly with the troubles of American pattern, where there small companies such as Sala-

by his father.

The computer game software designing each game, which is business takes you into a diftient tested exhaustively by a ferent world—a world not just panel of "games fiends"—and ferent world—a world not just of fiends, mutants and asteroid explosions, but also of adoles-cent entrepreneurs, explosively growing businesses, and 14-yearold whizz-kid programmers.

As Nick Alexander, managing director of Virgin Records sub-sidiary / in Games, and the man in charge of a whole stable of teenage programmers put it:
"I spend more time negotiating with mothers and grandmothers

Virgin Records decided to diversify into computer games because, as explained by Mr Alexander: "Computer software, as the new entertainment technology, falls into our business. The sort of people who buy computer software are the same people who buy records—young, male, and teenage.

Five years on, computer software and computer program-mers may be the stars, not pop musicians. We're already beginning to see the same rows between different software fans arcade games freaks, adventure game freaks or sports simu-

lation addicts—as happened between heavy metal fans and punks three years ago."

Virgin Games promotes its programmers like pop stars, Staffed by Mr Minter, design-taking them on tours of the ing the games; his mother, help-country so fans can see them ing with the paperwork; and his and experience their wares. The difference is that the venue is not concert halls but the "Virgin Bus," a double-decker losded with computers, video

Virgin's young programmers usually get started, explained Mr Alexander, "because they reached £500,000 since Septem-get exposed to computing at ber 1982. school and then develop it as an obsessive hobby. They spend Alexander is expecting a turn-12 or 14 hours a day with their over of £1m in the first six home computers in the holidays, wrapped up in another world."
Geoff Minter — not one of Virgin's young programmers,

screens and games.

but designer of the mad mutant market is worth £60m a year for

to send games to home com-puters over cable TV.

Cable Programming at Thorn-EMI explained: "The idea is to He had the idea for the mutant camel game, for example, because he had provide a subscription service "always had a soft spot for the sumers can pay for them indi-beasts" and wanted to see them "vidually at the touch of a button on a computer screen. The —just like having a games idea for another game, Hovver arcade in their own TV set."

Bovver, came while he was British Telecom decided to looking at an immaculate law combine cable TV and compu-

where games were the most popular single category for residential use.

Mr Richard Hearse is manag-

ing director of Micronet 800,

the joint project between British Telecom-Prestel, EMAP Business and Computer Publica-tions and Prism Microproducts,

which offers home computer users the chance to buy programmes down the telephone using Prestel.

Four thousand users have joined Micronet since the system started in March, and Mr

Hease is confident 15,000 will have joined by next March. He

roproducts.

A world of asteroids and whizz-kid programmers

Atari, Mattel, Texas Instru-ments, Dragon and Grundy are all havi 1; financial problems at for games, and then the con- the monent and there are some suggestions this may start to affect the now-booming home some home computer hardware their revenues by cutting soft-

ware prices to boost sales, Philip Nugus, Thorn-EMI's Marketing Director for Screen based Entertainment, was dis-tinctly gloomy. "There is a lot of software from the U.S. being sold at the moment at distressed prices because of the shake-out in the American industry," he

"For example, Atari has sold 5m or 6m cut price units on the U.S. market and Commodore has cut its prices by a half.

"What is worrying is that this may find its way over here

and the whole price structure in the UK could be affected. "I'm not optimistic about the short term," Mr Nugus con-tinued, "because there's been over-production and a gold-ru mentality and a lot of little companies jumping on the bandwaggon. Thorn-EMI has got enormous resources and we will we see a long-term market-but there's going to be a huge price drop in software over the next

Careful marketing has helped Thorn-EMI get a 20 per cent share of the UK market for sophisticated computer games. and to sell 250,000 units in the U.S. in less than a year.

All the company's computer

groups of users who are then interviewed by psychologists provided by Saatchi and Saatchi is expecting 100,000 users by and the results are fe 1986. He is also expecting Mic- the games designers. and the results are fed back to

ronet's turnover to be worth up For the future, Thorn-EMI is committed to a range of home computer software including not to £2m in its first year—but this is small beer compared to his other company, Prism Micjust games but also educational programmes and "personal pro-Prism supplies racks of home computer software to shops including Rumbelows, Greens and even Harrods, and is now installing them at the rate of 50 a market in Britain has so far heen dominated by games, but

been dominated by games, but After a first year turnover of now personal productivity softfilom from last July, Prism is ware is tipped as the new growth now "heading for its first film area."

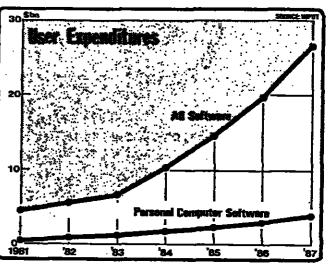
could start to follow the from giants such as Softsel to
American pattern, where there small companies such as Salahas been far less of a division mander Software of Brighton, outers over cable TV. make the home computers between home and business which, said marketing director of themselves. become less expensive and as software because the games people outgrow their first software market is getting just

people outgrow their first machines, they will move on to more difficult tasks such as word processing and home accounting, said Mr Blumstein.

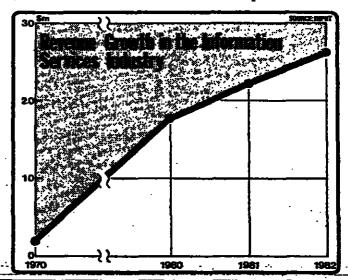
"The business and home software markets will not merge completely," he predicted, "but as machines get more powerful planet Xarg.

Software market is getting just too crowded.

Very soon, Salamander could be concentrating on teaching wrestle with word processing and the mighty taxman, rather than with the Mages of the planet Xarg.



User expenditures worldwide. The UK software market, in particular, could soon follow the American pattern, where there has been far less of a division between home and business computers.



# dividing work into small tasks . has been a manufactory philosophy. But the integrated, automated factory requires just the opposite concept. Data is shared and design engineers must consider the impact of facturers have been forced to their efforts on manufacturing equipment, methods and other resources. For the automated recourses most consider from factory tool and CAD/CAM systems are automation are real and will inst the beginning. troi system. There will have to be company, Llamasoft—explained that his computer skills were aiming for a 5 per cent share. "all self-taught. We used to six around at sixth form college designing games in our lunch hour. There was a Pet micro which no-one knew how to use, so I taught myself from books." Whither — who is now 21 franchises, and is expecting furancing for a 5 per cent share. "all self-taught. We used to six around at sixth form college designing games in our lunch hour. There was a Pet micro which no-one knew how to use, so I taught myself from books." Why Minter — who is now 21 franchises, and is expecting furancing for a 5 per cent share. "all self-taught. We used to six around at sixth form college designing games in our lunch hour. There was a Pet micro which no-one knew how to use, so I taught myself from books." Why Minter — who is now 21 franchises, and is expecting furancing for a 5 per cent share. "all self-taught. We used to six around at sixth form college designing games in our lunch hour. There was a Pet micro which no-one knew how to use, so I taught myself from books." Which no one knew how to use, so I taught myself from books." Why Minter — who is now 2 to the earning for a 5 per cent share. "all self-taught. We used to six around at sixth form college designing games in our lunch hour. There was a Pet micro which no-one knew how to use, so I taught myself from books." BONDENDE

#### How Raytheon software helps the Woolmark make the international scene.

Up in lights on Tokyo's Ginza or sewn into a label in London's Savile Row, the Woolmark must be protected. And this is the job of the International Wool Secretariat (TWS).

When this organization decided to computerize, it chose Data Logic, a Raytheon company headquartered in the U.K., to supply system and software design.

That system now helps IWS monitor and disseminate new developments and techniques in the manufacture and care of wool, and keeps textile producers and retailers abreast of the latest

trends in fashion, styling, advertising, and promotion. It also assists in tabulating and interpreting market research, economic analysis, and sales forecasting.

Yet this is just one example of Data Logic's long experience in computer systems, embracing a great variety of applications.

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#### COMPUTER SOFTWARE VI

# Ada has a bright future

the cream of computer technology, much of which even-maily filter through to the commercial sector. Develop-ments such as viewdata, PABX systems, graphics and computer circulation were all tried and simulation were all tried and tested in military establish-ments before finding their way on to civilian desks.

This could also turn out to be

true for the programming lan-guage, Ada, which is due to become the standard for the January, 1984. U.S. Government backing has proved a powerful launch-pad

for languages in the past— Cobol being a good example. With the original government with the original government endorsement 20 years ago now largely forgotten, Cobol is still the standard commercial ken-guage for 70 per cent of data processing installations, and has entered its second child hood on microcomputers, courtesy of systems software house Micro Focus.

Ada, although no Cobol-clone, may have a similar future mapped out in the real-time systems area; initially on largescale projects such as process control, avionics, robotics and плинсацов The concept of Ada emerged

in 1974, when the U.S. Defence Department discovered that it was spending \$3.5bn a year on software alone, and decided to cut down. Since much of that figure was caused by contractors supplying systems in about 350 different programming languages, the Desence Depart-ment announced that one allpurpose language would be adopted as a standard.

Requirements

Coral 66, already chosen by Britain's Ministry of Defence as a real-time standard for the UK, was rejected as being too limited. The U.S. Defence Department wanted a language which could be used to write communications communications. unications command and control networks, but be equally suitable for embedded systems used to guide cruise missiles: a programming language.
The U.S. produced a series of

draft requirements specifica-tions, known by titles such as "Strawman," "Tinman," and "Ironman," which were vetted. ms, known by titles such as an invisible barrier between the external view and the heart from an," which were vetted of the system, with access the Services, as well as across the divide limited to dustrial organisations and those with authority. oy the Services, as well as across the divide limited to out the defence clique. There he made on requirements be industrial organisations and universities. The final version, Steelman, became the basis for a detailed definition of the "moded in Ada is that of the market; only first of which will hold rights to the finished a detailed definition of the "delayed rendezvous" for real-have been officially approved by "MAPSE with marketing rights language, submitted by: "This speeds up the U.S. Desence Destribute "going to companies forming. Honeywell Bull in France, which was evenutally selected for development work.

Named after the patron of rather than consecutively. Office's 1,226 test, programs prospects putside the defence Charles Babbage and (sup posedly) the first programmer, the results are accepted back fully.

Augusta Ada Lovelace, Ada was into the program at a pre-Rolm Corporation's compiler technical market as large com-Augusta Ada Lovelace, Ada was of a Utopian develor

eatures of existing languages

grammers everywhere hanker One of the distinctive features of Ada is the use of generic routines, to eliminate duplication of coding for identical processing of different data items. The type and description of the

item are supplied as a parameter to the routine, and the classification may include the definition of a "user-view," masking some aspects from general or unauthorised view. The ability to restrict an end-user from accessing parts of a system is obviously essential in the defence market, but it is also becoming common practice for commercial systems where, to simplify operation, a front

end interface may be installed. Security routines then form

into the program at a preRolm Corporation's compiler technical market as large comdefined entry (or delayed was second past the post and panies adopt it, and universities
rendezvous) point.

Less innovative, but accepted formed the triad, the latter most advanced language avail-

in that way, Dr Broadbent says,

it must first be told unamhignously, and in detail, pre-cisely what the expertise consists of — and how can that be done if in most practical

fields (as distinct from purely intellectual pursuits, such as

Besides military commanders,

the Oxford University psycho-logist has lately been studying managerial abilities. He has tested the performance of about

200 people in managing extremely complex systems, such as a computerised model

The results show that the

ability to manage effectively has no connection with the

person's ability to answer ques-tions, either before or after-wards, on how the managing

ought to be, or was in fact, done. Such correlation as there

is between the two is negative, implying that the better explainers tend to be the worse

practitioners—but it is not statistically significant.

This finding has so far been received in stummed allence by an academic profession which has hitherta luxually taken it as

of a national economy.

Abilities

An entire industry has been built up around Ada, the new language and programming environment, which some see as the Cobol of the 1980s. Maggie McLening examines Ada's importance and



Ada Lovelace (1815-52), the only child of Lord Byron.

Left: Mr Michael Pickett, Ada consultant at CAP.

algorithmic language looking similar to Pascal, which incor-porates many innovations probining them into program later. This simplifies system design and makes maintenance work straightforward b only small areas need to be changed and recompiled.

Ironically, what was intended to be one of Ada's greatest strengths could turn into a weakness. Cranming multiple and often disparate requirements into a single language is bound to make the end-result unwieldy.

while the language may be easy to use in different types of applications, the compiler has to cater for the sum of the parts. The result has been that most of the compilers produced

Enthusiasm

which also supplies as a supplies and process control.

Training with Ada for robotics and process control.

Over-subscribed training courses and the sale of five Ada compilers in the last three months have convinced CAP staff of the demand for Ada

outside defeace.

Several of the companies to buy Ada compilers have been computer manufacturers, which suggests that Ada ripples are spreading, but Mr Michael Pickett, senior Ada consultant at CAP, believes that the trend should not be over-estimated.

"There are probably around 12 companies in the UK that are dabbling with Ada," he said. "In the sense that Cobol is the standard for commercial systems, Ada is unlikely to reach a similar position for real-time systems over the next 10 years because of competition from Fortran. from Fortran.

Fortran has been the work-horse of scientific programmers over a number of years and it has gained considerable momen-

When Ada becomes the U.S. standard in January, however, the Ministry of Defence and all Nato contractors, such as British Aerospace, GEC and Plessey will be drawn into the Ada net, compulsorily. These companies are bound to apply their defence expertise to scien tific and engineering applica-tions for the commercial market, so Ada will arrive there by default.

Plessey and GEC are, in any case, part of the funding force behind the work of Ada Group, together with the Ministry of Defence and British Telecom.

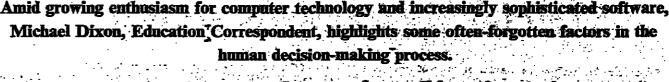
AGL, comprising staff drawn from KCL, Software Sciences, SPL International, and Systems Designers, is about one-third of the way through a project to-develop a Minimal Ada Program Support Environment (MAPSE), incorporating the Chill telecommunications lan-

are too slow to be commercially mostly supplied on a drip-viable and suitable only for feed basis, with a further programmer training £1.2m awarded at the end of September, but AGL needs around £7m more to complete

Ada; however, has captured A contract has yet we the imagination of software signed by all the parties, however, and a final decision has to both within and with ever, and a final decision has to houses, both within and with ever, and a final decision has to out the defence clique. There be made on requirements be

as an important aid to high companies having been selling able, he emplained quality programs, is modularity uncertified products for some. By the end of the decade, and the ability to compile and months.

Ada will be the language everytest routines separately, com. The UK software house CAP, body will learn and use."



# Technology has its limitations

THE INSTANT the radar-linked computer decided that safely entrusted only to people the unidentified aircraft were on an attacking course, of high intellectual ability as the system prepared to launch Armageddon. Through the control-room displays it swiftly sumplied the computer questions in words and the control-room displays it swiftly supplied the com-mander of the U.S. Navy task unit with the best tactics for interception, back-up deployments and so on.-"Til never forget how he reacted," says Dr Donald-

Broadbent of Oxford University's Department of Experimental Psychology.

"After glancing at the displays, he calmly flicked down the switches that cancelled them. Then he said in a

southern drawl: 'Ah guess we'll just let this situation develop itself a while.'" The result of that decision during an exercise with comdium of the best human exper-tise in the field concerned. puter aids for military con

ders was a boost to the Navy to stand in for human experts Captain's reputation. For the approach of the enemy aircraftturned out to be a feint. The real attack came later in another form and from an entirely different direction. But when the Captain was asked why and how he had decided to ignore the computer formal logic and pure ter system's warning, he was mathematics) the human completely unable to explain experts are not able to He had made was proved to be explain how they make their the right judgment without any ju-idea clear enough to be ex-pressed in words of either what information or what mental pro-cesses he had been using to

factor which Dr Broadbent, among other psychologists, feels is being forgotten by computer experts and lay people alike amid the growing enthusiasm about advances in information-processing technology.

Not everyone would go as far as the zealots who predict that computers will one day "keep us as pets." But there seems to be a widespread assumption lectronics, software and allied echnologies will ensure that information processing systems in the hands of a few highly intellectual people increasingly take over the world's decisionmaking from the less academic-ally able majority.

ally able majority.

Much is expected, for instance, of so-called expert systems which it is assumed will terms which it is assumed will an instantly accessible ingly complex and computer and world management can be

figures.

But however much it conflicts with the conventional need for the education system wisdom about education. Dr. to stop concentrating almost Broadbent's evidence merely exclusively on intellectual skills, supports something demon and to equip itself with the strate by the philosopher Kant, practical forms of education required to develop judgment. supports something demonstrate by the philosopher Kant, 200 years ago. He showed that the intellectual procedures developed by scholarly education, such as logic, amount only to rules for thinking in a self-consistent way. Yet the ability to apply those

rules wisely—as, for instance, in deciding which bits of the available information are rele-vant to a real-life problem and

can compensate." The only way to develop judgment, he added, was by practical exercise. Moreover, good judgment looks likely to become more and more important than the dif-ferent mental skills promoted by academic education as infor-mation-processing technology

For one thing, computers by their nature are better than people at intellectual pre-cedures of the kind measured by IQ tests. But for another, while they will make available. increasing amounts of information, they can never be made capable of necessarily distinguishing between the true and

mining which of the true bits should be applied in what ways in tackling real-life problems so as to provide wise solutions. There is consequently a clear

Education

Fortunately, the present UK Government has made a first move in the right direction by funding experimental technical and other practical courses for schoolchildren aged 14 and upwards. But the move does in which way—depends on a not hold out much hope for the different mental faculty.

Early establishment of a generally ally available alternative education on scholastic discipline can develop their indement through the medium of success to develop indement he added sively harder practical exer-

The total funds being made available for such experimental courses represents less than 1 per cent of the £14bn spent overwhelmingly on conventional academic activities and Sir Keith Joseph, the Education Secretary, sees no way of increasing the proportion to be invested in impovatory projects.

So, while any move in the

So, while any move in the right direction is better than none at all, the Government's present effort to equip future citizens with better judgment would seem to be a classic case of too little, too late.

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#### COMPUTER SOFTWARE VII



Manager To Bed

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IBM RCS*	U.S.	Public corporation	X	X			11.2.	180.
Scieon Group	UK	BP	X	x	X	X	3.500	175
SG2 Group	France	Societe Generale/Private	X	x	X	X	4.290	165
CISI	France	CEA (Government/BNP	X	X		X	2,700	162
Cap/Gemini/Sogeti	France	Independent	_	_	x	x	4,900	155,
Geisco	U.S.	General Electric	x		X	X	1,200	150.
Finsiel Group	Italy	IRI/Banca d'Italia				X	2,320	139.
GSI	France	CGE	X	X	X	X	2,350	138
Datev	Germany	Tax Advisors Co-operative	X	X		X	1,830	<b>101</b>
Sema Metra Internated	France	Paribas		X	X,	X	1,400	- 88
CCMC	France	Public Accountants/Staff/				•		
Cambrid State		Societe Generale (F)	X	X			1,180	81.
Control Data	U.S.	Public corporation	X	X	X	X	1,100	74
Thomson Informatique; Datema		Thomson-CSF			X	X	1,750	74.
relesystemes	Sweden	Johnssen Greup	X	X		X	1,100	73.
r cresystemes	France	PTT -	X	X		X	1,590	73
Sliges Group	France	Credit Lyonnais/Tymshare	X	X	x	X	1,690	68
CIG	Belgium	Societe Generale (B)	X	X	X	X	1,040	66
Kommunedata	Denmark	Local government	X	X		X	1,470	65
DESA.	France	CGE/Cap Gemini Sogeti/ Staff		•	X	×	680	59
CL Consultancy and Training	UK	ICL .			<u> </u>	_ ¥	1.110	59.

## Key applications in the office

ably become the major applica-tion in office automation. full office system with a central

In many ways software is rather an intangible item being simply a set of instructions which will determine what you can do with a machine. In word produssing, the functions that it offers to users are important because of the effect

word processing in isolationit is usually part of an overall

office information strategy.
Word processing comes in three different types of packages, it can be dedicated software which is written specifically for a particular machine, it can be dischased software. used on a veriety of general at the professional user, have purpose machines such as the purpose machines such as the professional user, have purpose machines such as the professional user, have an even wider choice of Simins or IBM personal computer, or it can be software operating system can pick from stored on a read-only memory well-established packages such and plusged into from a well-established packages such puters. This includes packages com. Miknoscript such at View or Wordwise and Superscript, which can be simply plugged. All the man which can be simply plugged. All: the major software into the BBC home computer. companies such as Peachtree, In some packages, users need. TABS, Systematic and Gran-only press specified keys on the com have their own proprietary typewriter-style keyboard in

Historial softes res factors in 6

WORD PROCESSING: Many companies, having Software has been written for a variety of computer systems, from home computers, to single user's dedicated machines to the computers with actions and text editing can be extended, as are now looking at ways in which word processing Elaine Williams reports.

purpose microcomputers can transition to full word processing almost as sophisticated as that of a dedicated to learn word processing techniques.

codes to carry out the editing companies are also looking at functions. electronic and electric type-writers and word processors.

was prepared on a humble group offers such a system BBC microcomputer using a and AES, one of the world's and AES, one of the world's top word processor suppliers, ment with WordNet, a company which specialises in writers and word process

Many companies, having comcessing systems, are now looking at ways in which word processing and text editing can be extended.

Basic systems provide can pick from user with facilities such as ackages such formatting, justifying text and thinder, Lexi- moving text around; more sophisticated packages will even Users to the Micromail net-provide some search facilities work need a modem which whereby users can hunt for allows the computer to be names, replace one name men-

comes in the ability to produce simple bar charts, organisation charts, and tables; password protection of documents; spelling aids; versatile multiple and snaking column features which allow presentation of side-by-side translations, for example or newsletters and technical documents. AES, for example, provides such facilities in its enhanced editing package for its 7200 word processing system

Another important area for growth is seen in communications added to the overall word processing packaging. Large dedicated systems, such as those produced by Wang, do have communications options transmitted not only around the

between several offices.

This trend is also filtering through to the general purpose the Sirius computer has recodeveloped Micromail w allows documents already pre-pared on WordStar, for example to be transmitted to other subscribers to the Micromedi net work or to be transmitted via

tioned throughout a text by work to ACT's central computer. another which has been specified, for example.

The general view is that information processing is now important and that the manipulation and sharing of data is next of the work more specified on the network important and that the manipulation and sharing of data is next of the work more state was account to the specified on the network.

# Stricter safeguards sought

A NEW momentum has entered attempts to protect computer software from High use in the UK. It results partly from a desire to prevent software pirary—eithough that is neither as blatant, widespread or as simple as the copying of video.

But the main reason for renewed interest in the field is the challenge of finding efficient and cost-effective methods of protecting expensive business software in the greatly expanded market made possible by the falling price of profes-

sional personal computers.

"There is a tremendous amount of activity in this field." says Mr Donald Davies, a data protection specialist at the National Physical Laboratory.

The fear is that with more and more people using sophisticated software it will be increasingly worth their while to go to the effort or cost of bypassing existing technical methods of protection such as donoles or monetantal disk dongles or non-standard disk

The National Physical Labora-tory is itself involved in a new initiative with the British Techinitiative with the British recomnology Group to form a consortium together with the computer industry to first o find a
solution to the problem.

The problem with the insolution to the problem of the inwas at the problem of the inroom for complicency,
no room for complicency,
no room for complicency,

the NPL, first suggested the need because he realised that the existence of sophisticated computer systems costing as little as £5,000 made expensive software more vulnerable.

"The protection of the spli-ware developed for these sys-tems against illicit reproduction and use is essential to safeguard the software industry with con-sequent benefit for both manufacturers and the market." Dr Wichmann argued in a letter to potential manners.

The first step will be to conduct a survey of existing soft-ware protection devices and see how they could be improved or new devices developed. Dr. Wichmann believes that

the low cost of microprocessors, which had caused the problem in the first place may also contain the seeds of a solution.
One idea is for the creation
of a "super daugie"—a security
attachment to the computer which would have a micropropering, would not be able to use

a program.

The sim is to produce a stan-dard product which would be offered, to the members of the consortium in the first instance, for manufacture under licence. The real trick, Dr Wichmann admits, is to produce a device of a degree of sophistication and cost commensurate with the

and cost commendate with the value of the software.

Mr Simon Elsom, of the NCL, formerly a research student at Aston University, will be carry-

stage when both the software and the hardware have been defined and the NCC is looking for a manufacturer to invest the £200,000 or so that might be needed to bring a device to tamper-proof modem containing a key piece of code which

sofware

The unscrambling is based

SOFTWARE PROTECTION: It is essential to prevent illicit reproduction and use of software to safeguard the industry, for the benefit of manufacturers and the market alike, as Ray Snoddy reports.

ing out the main survey for the consortium. He has already con-ducted surveys of industry attitudes to software protection and

no room for complacency, "piracy should be seen in per-spective" and did not seem to be widespread. Unauthorised copying by end-users did not seem to be all that common, Mr Elsom concluded, after a survey of 351 companies in the

Only 16 per cent of companies had knowingly suffered from piracy by dealers—helf of them ater suppliers.

Suppliers to mini and mainframe computer users tended to rely on legal protection and the inherent nature of the products.
It was microcomputer suppliers who tended to rely on technical means of protec-

as the NPL and BTG are embarking on a software protection study, a telesoftware research project has reached a critical stage at the National

Computing Centre.
Again looking more towards
future potential markets than out any present threat from piracy,

on public key cryptography in which each party has both a public and a secret key. Any party can send a message—in this case software—to another by encrypting the message with the public key of the recipient. Only the recipient can unscramble the message with

the matching secret key. Mr David Fairbairn, director of the NCC, hopes that such a device could be sold for between £100-£200 and that a larger home market could thus created for the British software industry.

Such a system would allow expensive business software almost to be on tap with the modem device acting as a kind of meter for billing, say, 10 uses of a particular piece of

ticated software to become available to consumers for a trial period before purchase without the danger of illicit

One small company, Open Computer Security of Brighton has already announced a soft-ware encryption device based on public/secret key concepts.
The device, called Padlock, has already gone to major soft-ware houses for evaluation. Open Computing, which de-

essential parts of any program an NCC team has been looking cedures for CHAPS, the Clear-rum on a computer. Those who did not have the dongle, which would be protected against tam-or viewdata.

an NCC team has been looking cedures for CHAPS, the Clear-ing Houses Automated Paymen sive business software by phone or viewdata.

February, believes it has about ing Houses Automated Payment Scheme due to go live in Scheme due to go live in February, believes it has about a six month lead in what could clearly become a competitive

> In Padlock, software always goes to the user in scrambled form and is unscrambled in real time by a device housed in a tamper proof module. The scrambling is based on the American DES algorithm and the key to the code is protected using public/secret key tech-

But for the moment the most common technical methods of protecting software are dongles

and disk formats.
One of the most popular forms of software protection is the use of a wide range of nonstandard formats for floppy disks. A track or section of the disk may be used outside the normal operating system or re-corded between the normal tracks.

Such systems clearly offer some protection. The trouble is that there are copy programs commercially available which can be used to unpick them. There are also a wide range

of dongles—physical modules added on to the computer—con-taining an identification code or some other method of authenticating the coftware. Dongles have been becoming

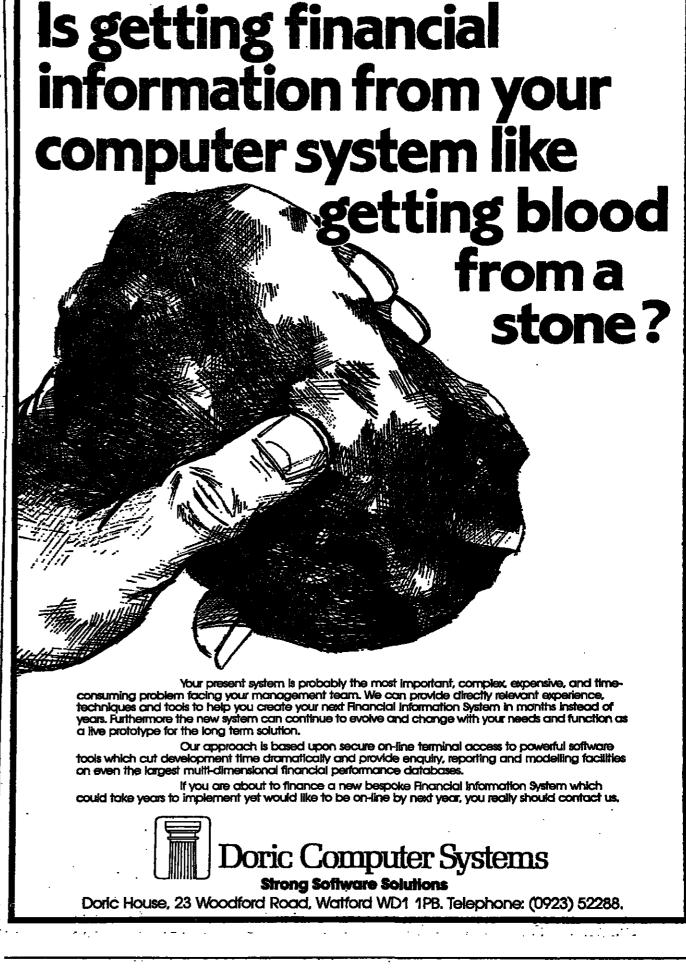
sophisticated specialists in the field are still confident they can duplicate on simulate the effects of current dongles.
Mr Mike Wood of the NCC's

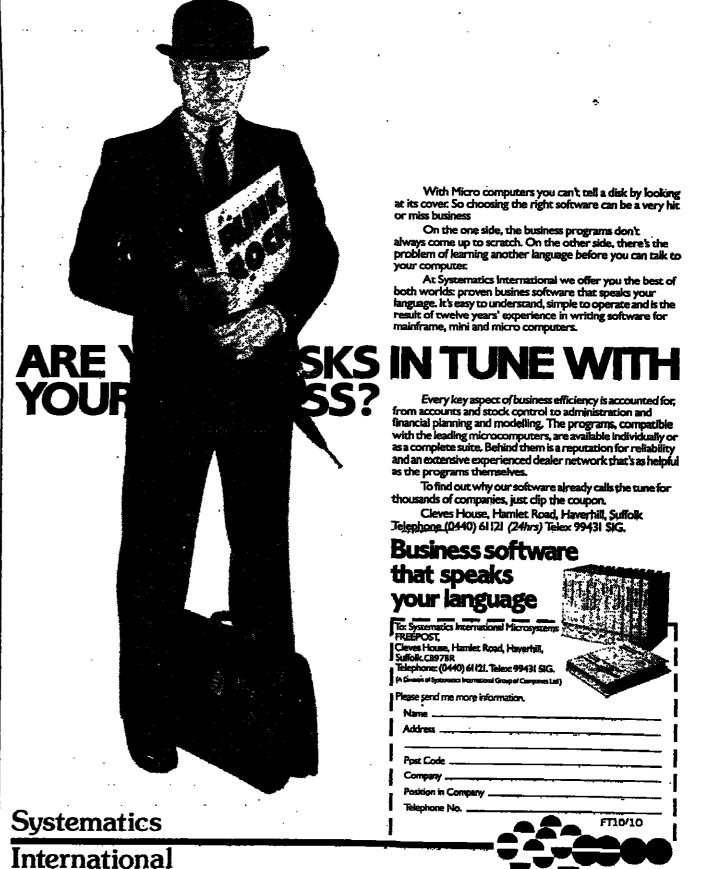
privacy and security division takes a phlegmatic view of the copying problem. Successful software products such as CPM and Wordstar have indeed been and wordstar have been and decreased by the second cooled, but this has not de-tracted seniously from their

eventual profitability.

"By and large, people are prepared to pay the market price for good software," says Mr Wood, who believes that few British companies would be prepared to buy "hole-in-the corner" software.

He believes that if software companies paid a lot more attention to producing distinctive packaging for their products, it could create a fashion effect and encourage people to buy the authentic version of a signed the authentication pro- program,





## Package helps to clinch a deal

Trust, the William Timpson EPS Consultants, called FCS. shoe shop chain became a

family company again. It is an unusual deal. Timp-son's was a family company of England, with several shops until it was bought out by UDS in city centres such as Glasgow, in 1972, for £28m UDS was in Birmingham, and its home town turn bought out by the indus- of Manchester. trial holding company Hanson The property figured much Trust in April this year, and as more strongly in the deal with some UDS assets, Hanson has goodwill and brand names, but now returned control of the William Timpson chair of the control of the william Timpson chair of the control of the control of the william Timpson chair of the control of th William Timpson chain of shoe shops, established 1865, into the hands of John Timpson, great grandson of the firm's founder. The new holding company, Timpson Shoes, was formed by the present management team.

The buyout, tike all such negotiations, was preceded by an enormous amount of plan-ning and calculation. While the Timpson board and family trust has overall equity control, the management team — managing director, Mr John Timpson; financial director, Mr Peter Cookson, and the legal advisor, Mr Roger Lane-Smith — had to seek the support of Candover Investments to back a leaseback and sale scheme involving the

Timpson property.

Candover, a specialist in this street shops and other assets," price. sort of buyout, is supporting explained Mr Peter Cookson. In £26m of the £40.4m deal, and to convince both backers and sellers, Timpson's new holding company had to come up with figures which promised a strong our ideas on finance very future for the Timpson chain, flexible. Ours is a very seasonal To do that, they used the com-business: the cash flow changes the machine on which it runs, pany's considerable computing with the seasons, and as time and include statistics and fore-

WHEN Timpson Shoes handed resources, and a financial plan-moved on, we had to change over £40.4m recently to Hanson ning software package from our business plan,"

Timpson's has a chain of 440 shoe stores and repair shops throughout the North and West

Where the system scored over 'pen and ink' was in its ability to produce timely instantaneous and correct analysis of varying assumptions

deal the property should represent.

that the FCS package came into its own.

"Even after the sale was among its big business users, agreed in principle, we needed to agree with Hanson on the popular package of its kind

explained Mr Peter Cookson.
"We had been working for some time on the deal, since before Mr Honson bought the business, but we had to keep

casting modules, risk analysis, graphics, multi-dimensional Candover Investments, which consolidation, screen manageon what it wanted from the company in terms of facts and figures.

"We wanted a summary for the whole group: a bird's every management and a relational database. Not everyone needs every module, so that the price typically works out between £20,000 and £30,000.

FCS has been management and a relational database. Not everyone needs every module, so that the price typically works out between £20,000 and £30,000.

the whole group: a bird's eye tiew of the business for the pay for a product you have to last five years and a forecast of use it properly" sald Mr last five years and a forecast of use it properly" said Mr the plans for the next five Cookson. "It's only expensive years," said Mr Stephen Curran, who as deputy chief executive if you don't." Timpson has had thorough use out of FCS even at Candover was most closely involved in the Hanson deal. before the buyout. FCS was used to do stock forecasting "We wanted a spreadsheet branch budgets and produce which would use identical monthly management accounts, formats for the figures, so that we could see trends."

"We wanted a spreadsheet branch budgets and produce monthly management accounts, as well as doing the company's current cost accounting and decline with fixed counting and

current cost accounting and dealing with fixed assets. The obvious tool was the FCS financial planning package FCS financial planning package which had been in operation on Timpson's Univac System 80 minicomputer for some time. It was fairly simple to use FCS to build the models meeded to assess the various methods of financing the buyon what proportion of the total most widely used pieces of for use, and it was a matter of financial planning software, and varying the analysis. Like most although it was late to adapt to financial planning packages the micro-spreadsheet boom FCS allows its users to try out started by Visicale, it has an different factors on the data, extremely high reputation known as "what it" functions since all the data is manipulated by the package to produce package of its kind figures which show the impact despite its low profile and high of possible varying factors.

As the situation developed, In the micro version, the revised versions of the plan package costs under £1,000 but became easy to produce" said most of EPS Consultants' Mr Cookson. "It was like trying prestige users have mainframe to hit a moving target, because versions. These cost between every time the costings £60,000 and £70,000 for the changed we had to rejig our complete system, depending on figures and even up an an optimum solution for business."



Mr Peter Cookson, finance director of William Timpson, the shoe chain, which has recently completed a management buyout from Hanson Trust

Candover was anxious to try Candover had used Visicale out its own assumptions on the but found it not sophisticated model built by Cookson. The company worked on two models, one of the company operations, and the other of the figuratial structure itself.

Timpson also had a microcomputer package, Sorcim's

"It was a matter of substitut-ing one form of finance for another and seeing what impact it had on the cash flow of the company" said Mr Curran.
"The biggest variable was the proceeds from the sale and leaseback of the properties." As time went on they arrived at the figure of £26m of the total purchase price, but the team needed to react fast, and according to both Curran and tookson. FCS's ability to proit had on the cash flow of the Cookson, FCS's ability to produce instant variations on the basic plan was absolutely critical in the buyout.

computer package, Sorcim's Supercalc, running on a Superbrain micro, but according to Cookson, no micro package could have coped with the

Advanced Corporation Tax, for example, is easy with FCS but would be impossible with something like Micromodeller."

SOFTWARE/EXPO is a three-day conference and exhibition which aims to bring key leaders in the suffware industry of London's Wambley Conference Centre from November 8-10 1983. The event is intended to provide a stop-by-step solution to software selection and use in a market place that has seen

dramatic changes in the past few years.

Among the speakers will be Mr Dong Eyelons, director general of the Computing Services Association; Mr William Frith of Zynar and Mr Tony Lamerini of Plexus Computers.

For more details of Software/Expo, contact Online Conferences, tel: 01-363 4466.

FCS's superiority on this score comes from its ability to naking them transparent to the

Cookson put the models together himself, and, while he is no stranger to financial planning packages, feels that FCS is easy enough for anyone to use "idiot-proof," in fact.

While Timpson Shoes team had been preparing for their buyout since the beginning of the year, the process was time-consuming, and had to be kept secret.

" Doing things this way meant that the accounting department didn't bave to spend too much time on it, and financial control wasn't sacrificed while the refinancing was arranged" said Mr Cookson.

"We managed to keep it all within our very small team, and without jeopardising the day-to-day running of the busi-

ness."
One point in which FCS failed was the management of the details of those 440 high street properties. The chief street properties. The chief accountant, Mr Neville Abbott

The market opened up by the

w 68060 and other similar

processors was yet another challenge to manufacturers. The

problem was to find a portable operating system which would

make applications as widely transportable in the 16-bit

multi-user area as CP/M has made them portable in the

First, one or two, then a flood

of manufacturers plumped for the Unix operating system from

AT&T's research arm Bell Laboratories.

eight-bit market.

had to load all the property score comes from its ability to details on a separate system, re-use existing models, and to deal with tricky simultaneous equations, such as those involved in interest charges, property, and then transferred to the ate model.

> We managed to keep the project within our very small team, without jeopardising the day-to-day running of the business?

database, and its strength is in manipulating and forecasting, not simply "house-keeping." "Where the system scores over pen and ink is in its sensi-tivity analysis" said Mr Cook-

"Instead of working as a mental navvy, I could instantly show the effect of varying assumptions. The ability to produce timely instantaneous and correct analyses of the

Claire Gooding

# New developments in operating software for the microcomputer

be entirely ignorant of com- or not. puter software: it is appearing on the shelves of high street shops, and even in advertisements for shoes.

microcomputer-or any com- written for end users, and the puter—is useless without the systems software, which deals software or application which with the machine itself, and does a particular job. And most forms a bridge between the people know that when they go machine and the application. to buy a system, it's the software which is the expensive

Applications of computer software may well be dealing with familiar parts of your

ing system with which the ing carrying and returning all application runs. Software is the data the application needs. divided into two rough categories: the application, which It is no longer news that the does a particular job and is

> Sometimes systems software manages or creates other software: language computers, for example, such as Cobol and Pascal, are "systems software."

THESE DAYS it is difficult to on whether it suits your netds "housekeeper," dealing with Less "visible" is the operat- every application such as fetch-

> The operating system sits on top of the machine itself, and because it has to do such jobs as I/O—input and output from the storage medium to the application—it is usually writ-ten in very low-level machine code, which works faster than high level languages like Basic.

the operations which happen in The microcomputer brought the opportunity to make software portable, a revolution which has brought about a huge new industry, as Claire Gooding reports here.

These are used whenever the application needs to interact system (OS) without being with the machine, perhaps to activate a device such as a printer, or to take data off a discontinuous and the still use the operating system (OS) without being changed themselves. Users then find themselves "locked in" to a particular operating environment.

Computers usually have In the "old days" of the "native" operating systems mighty mainframe, each manuwhich are written in the par-facturer wrote his own facturer wrote his own actions in seconds) operating micro market last year, CP/M "native" operating system for systems have to be written in rule OK, and looked invincible with familiar parts of your business: accounting, or possibly stock control. If it is well written, you should be able to find your way around it easily, with or without the help of a manual, and make a decision with all is a sort of with the operating system.

Functions

The operating system deals with all the applications running on that machine, and the applications themselves will with the operating system for his mainframe. Once the computer's operating environment was written and maintained by systems software, and does the applications themselves will was written, it was extremely systems programmers, who are difficult to change: it had to be applications themselves will kept consistent, even with new the computer running smoothly used the new generation of 16-bit processors. These were application. It is a sort of with the operating system for his mainframe. Once the computer's operating environment was written, it was extremely systems programmers, who are difficult to change: it had to be applications themselves will kept consistent, even with new the operator.

Systems have to be written in like eight bit arena.

But the IBM Personal Computer's operating system systems software, was written, it was extremely systems programmers, who are difficult to change: it had to be applications themselves will kept consistent, even with new the computer running smoothly used the new generation of 16-bit processors. These were larger faster are applications.

Systems have to be written in the eight bit arena.

But the IBM Personal Computer's operating environment was written and maintained by systems programmers, who are difficult to change: it had to be applications the substitute and maintained by systems programmers, who are the eight between the eight below the content in machine, once the computer's operating environment is was extremely systems of the eight below the content in the eight

Because of the need for In the "old days" of the speed (large machines have to manage thousands of I/O trans-

> the operator. Systems operating systems, in particular—used to be esoteric stuff, and the end-user rarely knew what operating system his mainframe ran, nor did he ever need to

> The microcomputer changed all that. Software—applications and operating systems belong to one machine, and need re-writing if they were moved on to another.

> brought the opportunity to make software portable, a revolution which brought about a huge new industry. Manufac-turers couldn't rely on their users being locked into applications which would only run on their particular machine, and suppliers could write software packages which would work on many different machines, not

Portability started with

Portability started with CP/M, an operating system which was knocked out by Gary Kildall fairly hastly because (here is the truth about most OSs)—he was in a hurry to run an application.

Kildall never dreamed that CP/M would become the basis for a multi-million dollar industry. It just happened to be a piece of software which worked (though fairly rudimentary) and was there in the right place at the right time, just tary) and was there in the right place at the right time, just when the first generation of microcomputers were reaching the market. CP/M spread through the tight community of Silicon Valley like wildfire.

The first eight-bit micros, the Apple and the Commodore Pet, had their own operating systems, and followed the systems, and followed the familiar pattern of needing applications especially written for them. But the other eight-bit micros which flooded on to the market in their wake adopted CP/M, partly because it was chean it was cheap.

It did not take long for the

people writing applications software to realise that if they

wrote an application which worked with CP/M, they could address a very wide market, across many different machines. On the other side of the Atlantic, in one of Britain's largest software houses, CAP. another micro operating system had been developed with the same idea of being portable. The BOS system, now sold by CAP spin-off MPSL, did not catch on as fast as CP/M, partly because it needed a lot of effort to implement, and once implemented, locked in its users. to CAP applications very much as mainframe OSs did.

It was also expensive, com-pared to CP/M, and it did not have the advantage of being on the spot in Silicon Valley.
Once CP/M was established as the "standard" operating as minicomputers. system for Z80-based micros, it grew an industry of its own.

The more applications that

appeared, the better it was for users and buyers, who were assured of having a choice, and never again getting "locked in" to one supplier which could charge what it liked.

CP/M was the beginning of competitive software pricing, and a high-volume, low-cost attitude to software packages. The operating environment be-came the driving force in the

market. By the time IBM entered the

bit processors. These were larger, faster and generally more powerful, and feeling ran high that a new portable operating system was needed for the

IBM, while ready to toe the line by picking an "indepen-dent" operating system, did not do the predictable thing by picking the 16-bit versions of CP/M. It went, instead for the S-DOS operating system, from

Microsoft Microsoft was best-known for its language compilers, particu-larly the Basic language, but had entered the operating systems area with the acquisition of MS-DOS, sold to IBM for the PC under the name PC-DOS, and a version of the up-andcoming Unix operating system,

Digital Research reacted to its new rival by promptly acquiring some languages.

MS-DOS was, indeed, written for the 16-bit 8088 and 8086 chips used by IBM in the PC. but it was still a single user system. Micro pundits predicted the victory of MS-DOS and the imminent death of CP/M.

Digital Research responded by beefing-up CP/M—without losing access to that precious pool of applications—and pro-viding 16-bit and multi-user versions of the system.

#### Variations

CP/M never really got sick, let along close to death. What happened was that applications were quickly adapted for MS-DOS and the two systems feed the market side by side. Legend has it that Gary

Kildall lost the IBM business because he was out when IBM came to call. He maintains that IBM's embrace may well have been a deadly one, which would stifle CP/M's growth and development Digital Research has cer-

tainly come out with ever more interesting variants on the single theme: Concurrent CP/M, which runs several jobs for one user, and most recently the user-friendly VIP system which makes use of "windows" which split up the screen. The boring truth is that the

16 hits do not make that much difference to the applications themselves, which perhaps explains why MS-DOS and CP/M have co-existed. The extra capacity allowed by the 16 bits makes little difference especially for common-or-garden applications dealing with accounts or administration. They do make it possible to handle large numbers and "number-crunching" applications such as financial modelling and equation solving.

The real importance of the

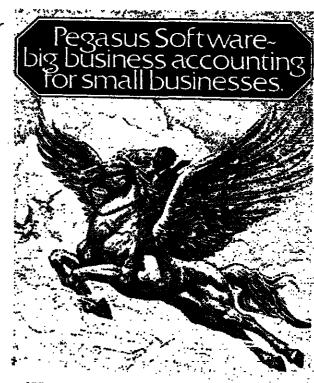
16-bit processor is that it opened up the possibility for small microcomputers to be truly multi-user and as "adult"

Most of the extra power in complex U.S. monopoly laws. the 16-bit processors is invisible Now these have been lifted, making the systems software more sophisticated, and the operating system man half and the operating system man half are now plenty of "Italians are now plenty of "Italian operating system more helpful like Microsoft's Xenix on the to the applications (and even market, and most mant sometimes to the user). facturers, including Digital Equipment and IBM have (sometimes grudgingly) given The applications, in their

turn, have to be written for more than one user: this in to the Unix movement. means incorporating sophisti-The system's rich variety of cated "locks" which prevented programming tools makes users from reaching the same addicts of its programmers. piece of data at the same time and corrupting it. These are but Unix was chosen primarily because of its outstanding written in at file and record ativantage of portability. The system was conceived over 10 Challenge

years ago as a research tool ironically, and not a commercial system, It is primarily a progre system, and is written in a very versatile language called which gives the system its adaptability. It is very easy to implement Unix on new gro-cessors, and it can be moved in new machine environment.

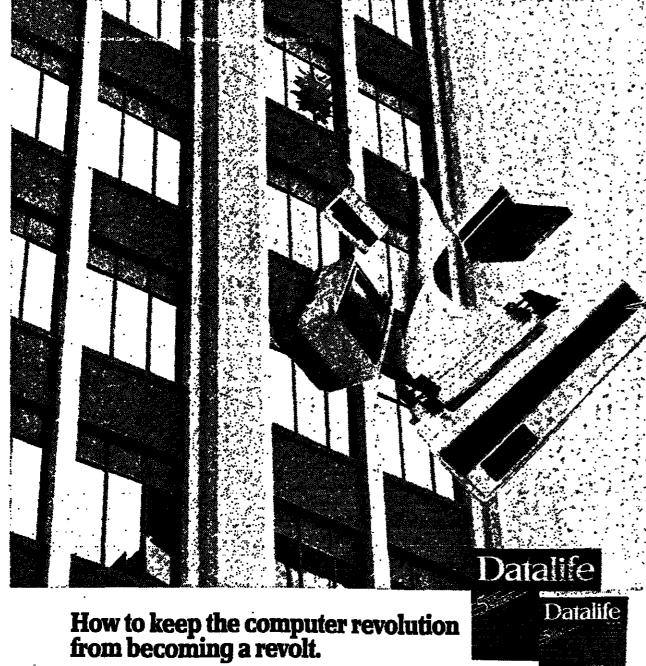
more advanced processors are released. At present, most 68000 be machines support Unix, but, as the chairman of the European Unix User Group, Mr Eurys Jones recently pointed out. "There's no such thing as involved to the chairman of the European Unix User Group, Mr Eurys Jones recently pointed out." Like CP/M, Unix had not loyalty to a particular processor, been developed with commer- If something better than the cial success in mind, and for 68000 comes along, then the years had been licenced only to Unix community will adopt it."



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